

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday January 9 1985

D 8523 B

No. 29,519

A time of hope for
the European
Community, Page 11

NEWS SUMMARY

GENERAL

Killing of priest a 'top-level decision'

The leader of the group which kidnapped and murdered the Polish priest Jerzy Popiełuszko testified that he believed the action had high-level official approval.

Captain Grzegorz Piotrowski told the Torun provincial court that he assumed the decision to kidnap the priest could have been taken only by a deputy interior minister.

The issue of the ultimate responsibility, however, stands little hope of being resolved as Capt. Piotrowski's immediate superior has denied the charges and is not expected to confirm his own part in the case. Page 2

Rendezvous rejected

President Reagan invited the Soviet Union to talks on staging a rendezvous in space which might have led to further joint space ventures. The offer was turned down.

Kennedy clash

Senator Edward Kennedy, on a visit to South Africa, clashed with U.S. Ambassador Herman Nickel over whether foreign investors should withdraw to force political change in the country. Page 12

Spain protest ends

A Spanish destroyer and two patrol boats intervened to force 400 shipyard workers to abandon a ferry hijacked in Vigo in protest against job cuts.

U.S. priest kidnapped

U.S. priest Father Lawrence Yencio, director of the Catholic Relief Service, was kidnapped by gunmen in west Beirut. Lt Col Claude Constant, deputy commander of the French military observer force, was shot dead. Page 3

Ship hit in Gulf

A South Korean freighter reported it had been hit in a missile attack in the Gulf and that two crew members were seriously injured.

Indian arrests

Sixty-one people suspected of involvement in anti-Sikh riots started by Indian Prime Minister Indira Gandhi's assassination have been arrested in New Delhi.

Vietnam takes base

Vietnamese troops captured the key Kampuchean guerrilla base of Ampil near the Thai border after two days of fierce fighting.

Subs for Sweden

Sweden confirmed that it has bought two miniature submarines to improve its coastal defence system against intruders. Page 2

EEC trade demand

European businessmen greeted the arrival of a new EEC Commission with a demand for the removal of internal trade barriers and a further strengthening of the European Monetary System. Page 2

Japan cancer move

Japan became the first country to launch a mass screening programme to detect early-stage cancer in babies, affecting the adrenal gland.

Italian election

Italy began the countdown to the election of the President of the republic. Page 2

Financial Times

We apologise for any errors in this edition resulting from delays caused by meetings of members of the National Graphical Association.

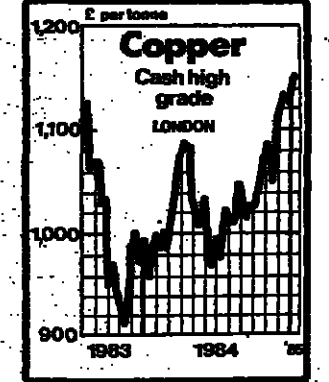
BUSINESS

Record highs for European bourses

EUROPEAN bourses extended their record run as London was buoyed by healthy money supply figures and the FT Ordinary index surged 15.5 to a new peak of 9712.5. Gilt responded with sharp gains.

In Frankfurt the Commerzbank index rose 14.3 to 1137.8, a new high, as foreign investors sought currency gains. In Amsterdam the ANP-CBS General index edged 0.7 up to a record 188.2. Zurich, Paris and Milan also hit new 12-month highs.

Meanwhile, in Tokyo the Nikkei Dow market average stormed ahead by 104.27 to an all-time high of 11,679.79 on the strength of the year's rally. Details, Page 13



COPPER prices rose to their highest sterling levels for nearly five years on the London Metal Exchange, encouraged by a sharp overnight recovery in New York and gold's return over \$300. Higher grade cash copper added £3 to £1,155.5 a tonne. Page 32

WALL STREET: The Dow Jones industrial average closed up 1.11 at 1,181.79. Page 13

DOLLAR lost ground in London to DM 3.154 (DM 3.176). SwFr 2.6355 (SwFr 2.646). Efr 9.8625 (Efr 9.8725) and Y253.7 (Y253.85). On Bank of England figures, the dollar's exchange index fell to 145.7 from 146.5. In New York it was DM 3.120, Efr 9.8705, SwFr 2.6330 and Y254.50. Page 33

STERLING was firmer against the dollar in London, rising 50 points to £1.181. It also improved to SwFr 3.025 (SwFr 3.0225) and Efr 11.13 (Efr 11.095), but weakened to DM 3.62 (DM 3.625) and Y291.25 (Y292.0). The pound's exchange index rose to 72.7 from 72.6. In New York it was £1.1890. Page 33

GOLD rose \$5.75 on the London bullion market to \$302.25. It was also higher in Zurich at \$306.75. In New York the Comex February settlement was \$298.00. Page 32

FINLAND cut its discount rate to 9 per cent from 0.5 per cent, effective February 1, to stimulate economic growth. Page 2

UNION CARBIDE's debt rating has been lowered by Standard & Poor's, the U.S. credit-rating agency, in the wake of the disaster at its Sholap plant in India. Page 22

RMC GROUP, UK construction industry master supplier, has taken on financial control of West Germany's Rheinisch-Westfälische Kalkwerke in a DM 80.3m (\$28.2m) deal. RMC is also paying \$6m for the assets of Allied Products, a concrete producer in Atlanta, Georgia, in the U.S. Page 26

NORTHEASTERN International Airways, the Florida-based airline, yesterday filed for protection from creditors under Chapter 11 of the U.S. Bankruptcy Code. Page 22

DR HEINZ SIPPEL, who presided over the recovery of Hesse's Landesbank (Helaba) in West Germany, intends to step down at the end of this year. Page 23

LTV, the U.S. steel maker, and Sumitomo Metal Industries, of Japan, have reached preliminary agreement on a joint steel project in the U.S. Page 22

Regan and Baker to swap jobs in U.S. reshuffle

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT RONALD Reagan yesterday announced the first big Cabinet reshuffle of his second term of office, naming Mr James Baker, the White House Chief of Staff, to replace Mr Donald Regan as Secretary of the Treasury.

In a straight job switch by two of the President's closest advisers, Mr Regan is to take Mr Baker's key post at the White House.

The surprise move completed a clean sweep of Mr Reagan's inner circle of White House advisers after last week's resignation of Mr Michael Deaver as Deputy Chief of Staff and the nomination of Mr Edwin Meese, the White House counsel, as Attorney-General.

Mr Todd Conover, Comptroller of the Currency and a leading advocate of deregulating the U.S. banking industry, also announced yesterday that he would be resigning in the spring, writes Stewart Fleming. Although his office is a sub-department of the Treasury, there was no indication that Mr Con-

over's decision was linked to Mr Regan's job switch.

With the departure from Washington of Mr William Clark, who is to retire as Secretary of the Interior, Mr Regan will be left without any of the four closest advisers of his first term in his immediate entourage.

Mr Reagan's conservative supporters will particularly welcome the transfer of the "moderate" Mr Baker, who had looked like acquiring even greater power at the White House with the break-up of Mr Reagan's original Californian cabinet.

It was widely thought in Washington yesterday that one reason for Mr Regan's agreement to the switch was a desire to relieve pressure from right-wingers distressed at the dilution of conservative influence in the inner circle. Many of them had expressed dismay that the "pragmatic" Mr Baker would be in an unassailable position to undermine the "Reagan revolution" in the president's second term.

Mr Larry Speakes, the White House spokesman, said that the switch had first been suggested by Mr Regan, who was credited with being "the author of this idea" several days ago.

Mr Baker, a corporate lawyer by profession, brings considerable political and administrative flair to his new job at the Treasury, but little in-depth experience of economic and monetary policy.

His main immediate task will be to take responsibility for the Administration's efforts to reduce the soaring federal budget deficits and assume charge of his predecessor's plans for a comprehensive reform of the tax system, announced last month.

While Mr Regan is unlikely to abdicate from his economic advice in his new post, Mr Regan said yesterday that Mr Baker, a close

Continued on Page 12
Power behind the scenes, Page 4;
Editorial comment, Page 10

Gromyko, Shultz agree to resume arms talks

BY ROBERT MAUTHNER AND PATRICK COCKBURN IN GENEVA

THE UNITED STATES and the Soviet Union have agreed to resume negotiations on arms control, including the regulation of space weapons. A date for the talks will be set within a month.

Mr George Shultz, the U.S. Secretary of State, and Mr Andrei Gromyko, the Soviet Foreign Minister, reached agreement on the subject of the negotiations after two days of talks in Geneva yesterday.

The purpose of the negotiations will be to "work out effective agreements to prevent an arms race in space and terminating it on earth," Mr Shultz said.

He warned that there were "many tough and complicated issues to be resolved," but said the ultimate purpose of the talks is the "complete elimination of nuclear arms everywhere."

The U.S. and the Soviet Union will appoint three sets of negotiators to deal with space weapons, intermediate and medium-range nuclear arms. It was announced in a joint statement carried by Tass, the Soviet news agency, after the meeting. [AP]

Robert Mauthner and Patrick

Cockburn in Geneva add: Mr Valentin Zorin, one of Soviet television's principal commentators, said that the talks had led to clarification of each country's position, a factor which would facilitate a U.S.-Soviet dialogue.

The U.S. position, however had reflected earlier ideas which would make it difficult to reach a mutually acceptable agreement on ways of tackling arms control.

That might have been a reference to a U.S. refusal to halt its research on space-based anti-ballistic missile systems, which the Soviets have denounced as constituting a new stage in the arms race, greatly increasing the chances of nuclear war.

The U.S. has put most of the emphasis on curbing land-based offensive missiles and has expressed willingness to discuss space weapons only in very general terms.

U.S. officials have argued that it does not make sense to negotiate anti-space weapons which will take another 10 to 15 years to develop.

Throughout the talks it has been evident that the desire of both Washington and Moscow for friendlier relations has been at

odds with negotiating positions on nuclear arms limitation, which are a long way apart.

Both sides have been careful throughout the Geneva meeting to avoid sniping at each other and have maintained complete secrecy about the contents of their discussions, despite the presence of some 800 accredited press representatives.

In keeping with a promise made by Mr Shultz to his NATO allies, the U.S. participants in the talks will make an intensive effort to consult their partners.

Mr Richard Burt, the U.S. Assistant Secretary of State for European Affairs, is due to give a report on the talks to NATO ambassadors in Brussels today, while Mr Robert McFarlane, the U.S. National Security Adviser, is expected to go to London on a similar mission. Mr Paul Nitze, Mr Shultz's special arms-control adviser, is scheduled to fly to Bonn to inform the West German Government.

President Ronald Reagan is due to give a press conference on the outcome of the talks in Washington today.

Diamond Shamrock shares fall after Oxy merger collapses

BY PAUL TAYLOR IN NEW YORK

DIAMOND SHAMROCK shares fell sharply in early New York trading yesterday as Wall Street arbitrageurs and investors attempted to minimise their losses by unloading stock after the announcement that the U.S. energy group's multi-billion-dollar merger with Occidental Petroleum had been abandoned just hours after it appeared to be settled.

As industry experts tried to piece together what went wrong with the seven-hour "trial marriage", investors and Wall Street's band of stock arbitrageurs, who are thought to have purchased most of the \$m Diamond Shamrock shares traded since rumours of a possible merger burst on to Wall Street on Friday, were left to count the cost.

Diamond Shamrock shares plunged \$24 to \$174 in the first 90 minutes of trading, with almost 2.5m shares changing hands, wiping \$300m, or over 11 per cent, off

the Dallas-based company's market capitalisation.

The value of Diamond Shamrock's shares had already fallen from a peak of \$21 at Friday's close.

Some Wall Street analysts speculated that the sharp price decline, the collapse of the merger plan and the desire of arbitrageurs to minimise their losses could make Diamond Shamrock vulnerable to a further takeover attempt.

In contrast, Occidental Petroleum shares jumped by \$24 a share to \$28 a share in the first 1½ hours of trading yesterday, with 1.21m shares changing hands. Industry analysts had already given the proposed merger - under which a new company would have been formed through a one-for-one share swap which Wall Street valued at over \$3bn - a lukewarm response at best. They had expressed doubts about the wisdom of the deal and whether it could be made to work.

Both companies were silent yesterday about the reasons why the corporate marriage was called off, leaving industry watchers to speculate on the bizarre affair. Most expressed the belief that the decision to abandon the deal was made by Diamond Shamrock and had stunned Occidental.

Some suggested serious differences between Dr Armand Hammer, Occidental's autocratic chairman, and Mr William Bricker, the ambitious chairman of Diamond Shamrock. They speculated that Mr Bricker became increasingly unhappy with the details of the deal, under which it is understood he would have had no role in running the new company and few senior Diamond Shamrock managers would have been retained.

Others suggested, however, that the deal was terminated because of concerns among both companies' boards - which met on Monday to consider the deal - about the merits of such a combination.

Norwegian line plans world's largest cruise ship

By Andrew Fisher, Shipping Correspondent, in London

A CRUISE ship longer than three football pitches and able to carry 5,000 passengers, is being planned by a Norwegian shipping company.

Klosters Rederi, which owns Norwegian Caribbean Lines (NCL), said it hoped to order the ship, which will dwarf the Norway, currently the world's largest passenger ship, by the middle of this year. The ship is expected to cost about Nkr 45m (\$44m). Finance has to be arranged.

Because the largest of today's cruise ships carry no more than 2,000 people, the proposed NCL vessel - currently called the Phoenix project - would mark a huge advance in the capacity available to the market.

It would be aimed chiefly at the U.S. market, by far the largest in the world and centred mainly on the Caribbean. All the rooms would be above the hull in four accommodation blocks.

NCL already owns the Norway, formerly the France, and four other cruise ships. Last August, the Klosters parent bought Royal Viking Line, with three cruise vessels.

Several world shipyards are in the running to build the ship, which would cost more than twice as much as the Royal Princess, recently delivered to Britain's P & O Cruises at a cost of \$150m.

The main contender is Howaldtswerke-Deutsche Werft (HDW) of West Germany, whose Kiel yard has worked closely with Klosters on the Phoenix.

"The dimensions are just right for our dock," said Mr Klaus von Borstel, HDW's sales director. The Kiel yard, which employs 5,000 people, would have three years work with the ship.

Klosters is also including Wärtsilä of Finland, which built the Royal Princess, Kockums of Sweden, and South Korea on its list of possible builders, said Mr Oivind Andersen, technical director.

At 380 metres, the ship would be 70 metres longer than the Norway. It would be 210,000 gross tonnes in size - three times the Norway's capacity - and have a crew of 1,800.

The ship would contain recreational facilities such as tennis courts and gymnasiums. There would also be conference rooms.

To take passengers into port, the ship would have four tenders, each capable of taking 300 people. When at sea these would fit into the back of the ship, where the hull would be like a catamaran.

Money figures ease pressure on UK rates

BY PHILIP STEPHENS IN LONDON

PRESSURE for a rise in Britain's base lending rates eased yesterday after the publication of official figures showing a fall in the key money supply measure, sterling M3.

The Bank of England said that the measure fell by ½ per cent in the banking month to mid-December, bringing its annual growth rate since February down to 10½ per cent, just outside the Government's 6 to 10 per cent target range.

The fall was at the optimistic end of financial institutions' expectations, and the money markets reacted by marking down sterling interest rates, while prices for gilt-edged securities rose by up to 1½ points.

On the London Stock Exchange prices surged to take the FT Ordinary index 15.5 points higher to a record 9712.5.

The pound, however, remained under pressure against other leading currencies, partly in response to a strengthening dollar, but also to sentiment that base rates seemed less likely to rise.

The authorities and the clearing banks will now be closely watching developments on the money and foreign exchange markets over the next few days to see if base rates can be held to 8½ to 9½ per cent.

The Bank of England said that the money supply figures were still distorted by the effect of the British Telecom (BT) flotation at the end of November, which had sharply pushed up sterling M3 the previous month.

The fact that the measure is now

within striking distance of its target range, however, has calmed some institutions fears that the money supply is growing too fast.

The figures show that bank lending during the month remained buoyant, totalling £1.5bn (\$1.72bn). Most of the effect on sterling M3, however, was offset by a sharp turnaround in public finances, with the proceeds from the BT sale helping to put them into a £1bn surplus.

The fall in the measure during the month, however, excludes the impact of the transfer of BT's assets from the private to public sector.

On the money markets the key three-month interbank rate fell to just over 10 per cent which, according to one senior banker, left the clearing banks "comfortable but not enthusiastic with the current level of base rates."

The banks would clearly like money market rates to fall further to restore their traditional profit margins.

The rise in the gilt-edged market allowed the authorities to resume funding operations for the first time in several weeks, by selling out the remaining official holdings of the 9½ per cent 1986 Exchequer stock.

The narrow monetary indicator, M0, grew by 1½ per cent in the month. It was, however, inflated by the effects of the BT issue and remained within its 4 to 8 per cent target range.

Lex, Page 12; Money markets, Page 33

GM to put low-cost car into production

BY PAUL TAYLOR IN NEW YORK

GENERAL MOTORS, the world's largest car maker, yesterday committed itself to producing a low-cost small car in the U.S. which will compete directly with the lowest-priced Japanese imports.

Mr Roger Smith, GM's chairman, said the Detroit motor group had set up a separate wholly owned subsidiary, called the Saturn Corporation, to turn GM's much-touted plans for a small car using new technology and a revolutionary production process into reality.

The announcement, which Mr Smith described as "an historic occasion," is seen as the first real indication that GM plans to go ahead with the multi-billion-dollar Saturn project and believes that, using modular construction processes, the

latest production techniques and separate wage contracts to be negotiated with the United Autoworkers (UAW), it will be able to produce vehicles at substantially lower, competitive costs.

Mr Smith and other senior GM executives who yesterday drove prototypes of the new cars, would not give a specific price for the new cars or say precisely when they will go into production. Mr Smith said, however, that the new vehicles "will be competitive. It will be the most efficient plant site and most efficient way to build a car anywhere in the world."

GM said yesterday that Saturn will operate as a totally independent GM division and will in-

Continued on Page 12

"The Hyster XL? It's the best diesel lift truck we've ever had."

"We run 18 large bonded warehouses and a distribution operation. Lift trucks are vital to our operation and right now we think that our new Hyster H40XL is the best."

The engine is very clean, very reliable. The steering is very positive - giving the truck excellent manoeuvrability for its size. And the cab is much quieter - a great help to the drivers. We're so impressed that we've already ordered more."

Hyster XL 1-3 tonne lift trucks are available in diesel and LP gas versions. For details of how they can help your business too, contact Barlow Handling now.



Sold and serviced in Britain by
BARLOW handling
Barlow Handling Limited, FREEPOST,
Arlife Estate, Maidenhead, Berks SL6 5BL

For immediate response call:
Maidenhead (062 882) 2151
Haydock (0942) 716503

Cumbersville (02367) 25061
Birmingham (021) 357 5311



CONTENTS	
Europe	2
Companies	23
America	4
Companies	22
Overseas	3, 7
Companies	24
World Trade	4
Britain	5
Companies	25, 26
Agriculture	32
Appointments	25
Arts - Reviews	2
World Guide	2
Commodities	36
Currencies	32
Editorial comment	10
Energy Review	9
Europeans	27
Financial Futures	33
Gold	32
Int'l Capital Markets	22
Letters	11
Lex	6
Management	13
Market Monitor	10
Men and Matters	10
Mining	25
Money Markets	33
Raw materials	32
Stock markets - Bourses	15, 18
Wall St.	15-16, 34
Technology	5
Unit Trusts	30, 31
Weather	12

Switzerland: army's position under inspection	2
Hong Kong: China catches the trading bug	4
U.S. politics: Washington job swap	4
Management: BOC's image problem	6
Editorial comment: U.S. politics; UK economy	10

Electronics: Schlumberger's silicon slip	10
European Community: time of hope	11
Newspapers: the free-sheet revolution	11
Lex: money supply; Allied Breweries; Euroyen	12
Banking: Indonesia in money market storm	24

EUROPEAN NEWS

'High-level approval' for action over Popieluszko

BY CHRISTOPHER BOBINSKI IN TORUN

THE LEADER of the group which kidnapped and murdered Fr. Jerzy Popieluszko, the pro-Solidarity priest, told a Polish court here yesterday morning that he had believed the decision to put a stop to the priest's activities had been taken at the very least by a deputy minister in the Interior Ministry.

But, after a routine break in the hearing, former Captain Grzegorz Piotrowski said that "during the whole period, I had no concrete proof that any high level decision existed" other than the instructions given him by former Colonel Adam Pietruszka, his immediate superior, who is also on trial.

Earlier, Mr Piotrowski had described a series of meetings starting in late September with Col Pietruszka, at the first of which the latter had said: "Enough of these games with Popieluszko and Malkowski (another dissident priest), we must undertake decisive steps against them which would bring them to the brink of a heart attack."

Mr Piotrowski added that Col Pietruszka had told him and another official: "They have to be given a final warning."

"I don't have to tell you, comrades, that this decision comes from the highest or a high level," Mr Piotrowski said he was told, although he could not remember the exact words the colonel had used.

The distinction is an important one, as Mr Piotrowski, who chooses his words carefully, is very well aware. A "high level" points a finger at General Czeslaw Kiszczak, the Interior Minister, who has publicly promised that he will make sure all the culprits are punished. A "high level" denotes the five deputy ministers in the Interior Ministry.

Mr Piotrowski said his conviction that the decision had been taken at a higher level than his own department came from his knowledge of "the men at the top of my department, as I knew what they were capable of taking, and in the past they had consulted much less important ones with deputy ministers."

The issue of ultimate responsibility stands faint hope of being resolved at the trial as Mr Piotrowski has pleaded not

guilty and is unlikely to confirm his own part in the case, let alone name other names.

Mr Piotrowski spent the whole day yesterday painting a picture of his department, frustrated at its inability, following the amnesty for political prisoners in the summer, to put a stop to Fr Popieluszko's activities. He said that Col Pietruszka, noting that the priest was travelling round the country delivering his sermons, kept on asking him when he was going to put a stop to it.

The aim of the fateful October 19 incident, Mr Piotrowski said, was to kidnap the priest and keep him in an abandoned bunker in a forest to scare him into promising to abandon his political role. Once the plan started to go wrong and the priest tried to escape, Mr Piotrowski implied that they panicked and he was killed.

As early as May 1983, he had had a conversation with Fr Popieluszko with "a ton of illegal printed material on him," but he had failed to obtain Gen Kiszczak's agreement.

"It was a decision from the

Minister; no detentions, no house searches," Mr Piotrowski said, adding that by autumn 1984, he and his superior felt "that nothing could be done."

Minister; no detentions, no house searches," Mr Piotrowski said, adding that by autumn 1984, he and his superior felt "that nothing could be done."

Minister; no detentions, no house searches," Mr Piotrowski said, adding that by autumn 1984, he and his superior felt "that nothing could be done."

Minister; no detentions, no house searches," Mr Piotrowski said, adding that by autumn 1984, he and his superior felt "that nothing could be done."



Piotrowski in court: "No concrete proof."

Outlook for inflation worsens in Yugoslavia

By Aleksandar Lebl in Belgrade and David Buchan in London

PROSPECTS for the Yugoslav inflation rate have taken a turn for the worse this month, with removal of controls. Many manufacturers have raised their prices and electricity and petrol prices have been increased by 33 per cent and 15 per cent, respectively.

The 1985 inflation rate threatens to exceed last year's when retail prices rose 52.4 per cent and the cost of living index, which comprises such factors as rents, increased by 46 per cent.

This worrying news comes as Yugoslavia yesterday started a final round of talks in London with its commercial bank creditors on terms for rescheduling some \$1.4bn in debt falling due by the end of 1985.

Western governments have said they will only reschedule due payments to them year by year, but both groups of creditors have made any rescheduling conditional on Yugoslavia reaching a new standby credit arrangement with the International Monetary Fund. The current standby expires on March 31.

Under IMF pressure, Belgrade grudgingly and gradually liberalised prices last year, culminating in the January 1 decontrol measures.

The IMF has argued that only by this means can the many administrative distortions in Yugoslavia's price structure be ironed out, and IMF officials have expressed relief that at least the "hyperinflation" forecast by many observers last year has not yet occurred.

Mrs Milka Planinc, the Prime Minister, was herself predicting late last year that prices might rise in the first half of 1985 at an annual pace of 70 per cent, but by year's end would fall back to the 1984 level which itself was lower than in 1983.

However, government action to finance higher budget spending with tax increases could help invalidate her forecast. Turnover tax has been increased on many goods.

At the same time, some Yugoslav manufacturers, fearful of being caught by another price freeze, have been increasing prices by more than strictly necessary to cover rising costs, even though they may not be easily able to sell these higher-priced goods at home or abroad.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

The Government has done nothing to discourage such behaviour, but is giving itself the power to reintroduce controls and freeze prices.

Housing starts reach lowest level for 30 years in France

BY PAUL BETTS IN PARIS

FRENCH HOUSING starts fell to their lowest level in 30 years in 1984 and employment in the domestic housing sector dropped below the important benchmark of 1m jobs.

The Federation Nationale du Bâtiment (FNB), the housing industry association, said in a report published last night that prospects for the sector continued gloom for the next 12 months.

This worrying situation in a key sector of the French economy has prompted M. Jacques Brunier, the FNB's new president, to ask for a meeting with President Francois Mitterrand. This is scheduled for Friday when he will seek support for the industry.

Housing starts declined by 10 per cent to 300,000 last year compared with 332,000 in 1983, according to the FNB's provisional figures. This is the lowest level since 1955 when the lowest level was 282,400.

They have been steadily declining in France, over the past ten years from 540,000 in 1974. The FNB expects the figure to continue to drop this year by about 5 per cent.

The decline has been paralleled by an alarming drop in jobs in the French housing sector. Employment fell by 60,000, 70,000 jobs last year to a total of about 950,000 last year, according to the FNB.

The sector, whose overall activity including new buildings and conversions declined by 4 per cent last year compared with 1983, has suffered the single largest loss of jobs of any other French industrial sector.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

The troubles have also been matched by the recession in the public works sector hit by domestic budgetary restraints and a fall in large export orders. The building industry is now pressing the Government for financial moves to support the domestic market and for measures to help building companies to adapt their workforce levels more rapidly to their order books.

Plea for free trade in Europe

By Paul Cheeseright in Brussels

EUROPEAN BUSINESSMEN yesterday greeted the arrival of a new Commission at the EEC with a ringing demand for the removal of internal trade barriers and a further strengthening of the European Monetary System.

A memorandum embracing these and other proposals for making the EEC more effective was presented to M. Jacques Delors, who took over as President of the Commission on Monday, by a delegation from Unice, which groups the employers' federations of the Ten.

The general tone of the memorandum was embraced by the statement, "What is needed is less state intervention and more freedom of action."

This line has consistently been pursued by Unice. It finds expression in the memorandum in demands for scrapping border formalities, harmonising standards, ironing out differences in transport policy and lifting obstacles to the free movement of capital. Unice is also pushing for free trade in services within the Community.

"Greater monetary stability is an essential component of a unified economic area," said Unice. It considers strengthening the European Monetary System a high priority and it wants more extensive use of the Ecu.

To some extent, Unice is preaching to the converted. The last Commission broadly followed this line, and sought to use the French lorry drivers' blockade of late February as a catalyst for more rapid action from ministers.

The same line is likely to be followed by M. Delors, whose devotion to the European Monetary System is well-known. The barrier to the execution of these policies has rather been the Council of Ministers.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Unice's members will press the policies on national governments, the memorandum said.

Italy's presidential race under starter's gun

BY JAMES BUXTON IN ROME

ITALY YESTERDAY began officially the countdown to one of the most important events in its political life: the election of the President.

The term of office of Sig. Sandro Pertini, who is 85, expires on July 8. But for the six months between now and then, the President is deprived of his power to dissolve Parliament. There cannot, therefore, be a general election.

This means that the five-party coalition of Sig. Bettino Craxi, the Prime Minister, stands a good chance of becoming one of the longest-serving in Italy's post-war history. The fact that an election cannot be held greatly reduces the options available in the event of the Government falling and increases the Socialist Prime Minister's bargaining power.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 administrations since 1945.

● ITALY'S SECOND largest bank, Banca Commerciale Italiana, yesterday cut its lending rate for prime borrowers from 18 to 17 per cent, writes James Buxton. It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

It is the biggest bank so far to cut its prime rate following last week's reduction in the official discount rate from 16.5 to 15.5 per cent.

does not rule himself out it remains difficult to mount a campaign among MPs for the election of anyone else.

The re-election of Sig. Pertini would mean Italy having a second-term President; for the first time, and one who would be 96 at the end of his term.

If he does not stand, the job is likely to revert from the Socialist Party, of which he is a member, to the Christian Democrats. Among the Christian Democrats mentioned is that of Sig. Benigno Zaccagnini, the 73-year-old former party leader, who, like Sig. Pertini, is a man of unquestioned probity.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

Other possibilities are Sig. Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and Deputy Leader of the party, and Sig. Francesco Cossiga, another ex-Prime Minister who is now President of the Senate.

OVERSEAS NEWS

Probe sought into collapse of Israeli bank shares

BY DAVID LONDON IN TEL AVIV

THE PRESIDENT of Israel's Supreme Court, Chief Justice Meir Shamgar, was formally requested yesterday to establish a judicial commission of inquiry into the collapse of the shares of the commercial banks in October 1983. The request was made by the chairman of the Knesset State Control Committee.

Hundreds of thousands of small investors lost substantial parts of their savings when a run on bank shares in the autumn of 1983 led to a 50 per cent drop in the value of the quoted shares of the commercial banks on the Tel Aviv stock market.

Justice Shamgar is expected to decide within a few days on the composition of the commission and its terms of reference.

The public hearings are likely to be extremely embarrassing for Israel's commercial banks, and especially their senior executives who have so

far resisted calls for their resignation. Parliament's decision to request a judicial commission of inquiry comes in the wake of a recent highly critical report by the state comptroller about the behaviour of the Treasury and other state bodies in the share scandal. The Knesset committee wants a wide ranging investigation of the events leading up to the share collapse.

Meanwhile, the Attorney General's Office has filed suit against the Israel Discount Bank, Barclays Discount Bank and two diamond merchants charging that they defrauded the Bank of Israel of millions of dollars through the abuse of Government subsidised credits.

The accused face three charges of fraud and conspiring to defraud in the suit which has been filed in the Tel Aviv District Court.

The Discount Bank and

Barclays Discount have denied the charge that they behaved improperly. They insist that they acted in a bona fide manner, and in accordance with the regulations of the Bank of Israel.

The Bank of Israel makes subsidised credit available to diamond dealers and merchants to finance polishing and trading. But the Attorney General has now accused the two merchants of abusing this privilege to borrow more from the banks than they were entitled to receive.

The charges of fraud are being brought against Mr Ben-Zion Fuzaloff, a vice-president of the Israel Diamond Exchange, and his brother Pinchas, his partner in Paz Diamonds Israel. Another case is currently pending against the four leading banks and their chief executives on charges of forming a cartel last year to reduce interest rates paid on negotiable certificate deposits.

U.S. priest seized in rising Beirut crime wave

By Nora Boustany in Beirut

THE UPSURGE of mysterious kidnappings and the rising crime wave in mostly Moslem West Beirut has claimed two more victims. An American priest was abducted at gunpoint by a band of gunmen yesterday and the body of a senior French military observer was found the night before.

Father Lawrence Martin Yencio, the director of the U.S.-based Catholic Relief Service (CRS), is the second American religious figure to be kidnapped in West Beirut in less than a year. The Reverend Benjamin Wehr, an elderly Presbyterian minister, was seized last May and is still missing.

On Monday night, Lieutenant Colonel Claude Cuono, 45, deputy commander of the French military observer force, was found shot dead at the west end of the Museum crossing with one bullet wound in his head.

The 80-man French observer force has been supervising a shaky truce along the volatile green line bisecting Beirut and monitoring the fighting between rival Christian and Druze militias in the hills above the capital.

The discovery of Lt-Col Cuono's body coincided with the release of the Swiss charge d'affaires Mr Eric Wehrli, who was kidnapped last Thursday. He was set free with the help of the mainly Shiite Moslem Amal militia. He had been abducted by family members of Hussein Al Atat, a Shiite Moslem activist who was arrested at Zurich airport last November for carrying explosives on his way to Rome.

Yesterday's developments were the latest in a series of kidnappings, car thefts, robberies and shootings which are thought to have been triggered by the severe economic crisis and the virtual absence of Government authority in West Beirut. The Shiite Amal movement and the Druze Progressive Socialist Party have the largest, most powerful militias in the area.

Abductions have become so frequent that it is difficult to trace any logic to them. The motives of the kidnappers. Car theft always appears to be the primary reason, but political pressure by Beirut's assortment of armed groupings is not to be ruled out.

Iran raises oil prices to Opec levels

BY RICHARD JOHNS

TEHRAN confirmed yesterday its wish to abide by the Organisation of Petroleum Exporting Countries (OPEC) official oil pricing structure as Iraqi aircraft struck again at another vessel servicing Iranian ports.

Iraqi aircraft hit a second freighter in successive days, the 11,367-ton vessel Hanlim Mariner. Two of the crew were injured and described as "emergency cases" in an attack which took place about 130 miles south of Kharg Island according to the co-ordinates given by the ship's captain.

An Iraqi military spokesman in Baghdad said: "Our Eagles scored direct and effective hits

on a large naval target" near Kharg Island, Iran's main oil terminal. There was no confirmation of Iraq's claim to have attacked successfully two other vessels.

In the face of indications that Iraq is resuming an intensified campaign against Iran-bound shipping, Tehran yesterday gave an indication that it intends to offer rebates for increased shipping and freight costs for transporting its oil rather than offering straight discounts.

Mr Abbas Honadoust, Iranian Deputy Minister of Oil, said that Iran was realigning prices with the rest of Opec with Iranian

Light going up by \$1.11 to \$29.10 and Iranian Heavy from 45 cents to \$27.55.

In increasing official selling rates Iran would eliminate the discrepancy in its prices compared with the rest of Opec in existence since the March 1983 pact on prices and production when other members agreed to let it set lower prices to compensate for higher insurance and freight charges.

Iran intends to deduct an amount equivalent to higher costs, Mr Honadoust said yesterday. Transportation costs of its oil should be the equivalent to those from Ras Tanura, the main Saudi Arabian oil

terminal. Prior to the 1983 accord Iranian Light was priced 10 cents per barrel above Arabian Light, Opec's reference which is set at \$29.

Oil traders are sceptical, however, whether Iran's customers would be satisfied with such a rebate and believe that they will continue to seek a more substantial discount to set against the increased risks of lifting Iranian oil. Insurance premium rates for hulls and cargoes rose steeply last month in response to intensified Iraqi attacks. They fell subsequently but still mean an extra cost of \$3-53 per barrel for oil shipped from Kharg Island to Europe.

Australian investment set to rise

BY MICHAEL THOMPSON-NOEL IN SYDNEY

MR BOB HAWKE'S Australian Labor Party Government, which won re-election last month, was cheered yesterday by publication of an official survey predicting that private capital investment in 1984-85 would rise by 17 per cent to \$15.7bn (\$1bn), or by about 11 per cent in real terms.

Improved business investment has been the missing ingredient in the Australian recovery to date, so the Bureau of Statistics survey—if borne out by events—signals an important breakthrough for Mr Hawke and his policies.

Fixed private capital expenditure in the September quarter fell by 3.1 per cent, but is expected to have rebounded by about 5 per cent in the December quarter.

Labor's pay and prices pact with the Australian Council of Trade Unions has helped secure a big reduction in inflation, helped boost employment, taken the steam out of interest rates and dramatically reduced the number of industrial disputes.

If it now produces a long awaited surge in private investment, Mr Hawke's hand will be strengthened, despite the disappointing December 1

election result in which Labor's majority was cut by an unprecedented mudslide over voting procedures. ... Preliminary figures compiled by the Government indicate that Australian oil explorers drilled a record 373 wells last year, at a probable cost of almost \$480m.

Discoveries totalled about 200m barrels, with significant finds off the north east coast of Western Australia, and in the Timor Sea.

Major oil and gas projects worth about \$5.8bn were completed, including the first stage of the North West Shelf natural gas project,

2,000 companies close down in Philippines

THE FOREIGN exchange crisis in the Philippines has forced more than 2,000 local companies to shut down last year, Manila Tagaz reports from Manila. The Ministry of Labour and Employment said the shutdowns more than doubled the number of companies that had closed the previous year, and have resulted in more than 86,000 workers losing their jobs.

The Labour Ministry said that out of the 2,134 companies that closed down last year, 195 have completely stopped their operations. The rest were only temporarily closed mainly because of their inability to import raw materials.

Local Businessmen, however, said number of shutdowns is greater than the ministry has reported.

Fuel prices cut

The Philippine Government announced yesterday an unprecedented reduction in fuel prices in a move that it said should bring down the inflation rate. AP-DJ reports.

The price reductions, averaging about 2.5 per cent, affects petrol, kerosene, diesel oil, and liquefied petroleum gas. Under Taiwan investment up Foreign investment in Taiwan hit a record high of nearly \$560m last year, with a surge of capital from the U.S., Hong Kong and Europe. Economic Ministry officials said yesterday. Reuter reports from Taipei. Investment totalled \$404.7m in 1983.

Ethiopia news release defended

BY OUR TEL AVIV CORRESPONDENT

MR SHIMON PERES, the Prime Minister, told the Knesset yesterday that Israel would continue its efforts to bring Ethiopian Jews to Israel. "The enormous effort which has already been set in motion will not cease. The difficulties will not cut off this immigration," he said.

The secret shift to rescue the Jews from famine-stricken Ethiopia was halted on Sunday following worldwide publicity of the dramatic operation which had brought over 7,000 Jews to Israel since the beginning of November.

Israel has been actively seeking alternative arrangements following the decision by a Belgian charter company to halt its mercy flights from Sudan to Israel.

Mr Peres said that neither economic nor internal problems, nor the distance involved would prevent Israel from rescuing the rest of Ethiopian Jewry and bringing them to Israel.

About 4,000 Ethiopian Jews are believed to be in Sudanese refugee camps awaiting transport to Israel. As many as another 6,000 Jews are still in



Mr Peres: accepts responsibility for publication

because of the possible adverse reaction of the Arab states.

Responding to domestic criticism of his decision to confirm the growing rumours about the rescue operation, Mr Peres said that he had only approved the publication of the information "in order to place it in the correct context" after he heard the news had been published world-wide.

The Premier made his statement to the Knesset after two Opposition parties had tabled motions of no confidence in the Government for having revealed news of the rescue. In return for the Premier taking responsibility for the publication, the motions were withdrawn.

Meanwhile, the Defence Ministry in Tel Aviv decided yesterday that Israel would not attend the next scheduled meeting of the Israel-Lebanon negotiations over an Israeli withdrawal from Lebanon.

Officials said the talks were not being cancelled but in the light of the Lebanese stance, it was decided to seek guidance from the Government before resuming discussions.



البنك العربي الدولي

ARAB INTERNATIONAL BANK

10 YEARS IN WORLD BANKING 1974/1984

On September 11, 1983, the General Assembly decided in its extraordinary session to increase the issued capital from US\$ 100 million to US\$ 150 million fully subscribed. Of this total increase US\$ 25 million was paid on July 1, 1983. The remaining amount of US\$ 25 million was paid on July 1, 1984.

BALANCE SHEET AS AT JUNE 30, 1984

Assets	1984	1983	Liabilities and Shareholders' Equity	1984	1983
	US\$'000	US\$'000		US\$'000	US\$'000
Cash and due from banks	48,587	49,171	Demand deposits	208,031	177,708
Times deposits	1,525,837	1,519,398	Time deposits	1,926,999	1,789,932
Investments			Accounts payable and accrued interest	53,352	44,602
Marketable notes and bonds	52,338	63,004	Proposed dividends	16,250	15,000
Equity participations	41,795	38,295	Floating rate notes 1983	—	25,000
Loans and advances			Total liabilities	2,204,632	2,052,242
Less provision	680,080	542,792	Shareholders' equity		
Accounts receivable and accrued interest	50,857	29,037	Share capital	125,000	100,000
Property and equipment	35,106	31,089	Statutory reserve	28,973	26,741
	2,432,600	2,272,786	General reserve	73,777	93,259
			Retained earnings	218	544
Customers' liabilities under credits, guarantees ... etc.	353,875	367,162	Total shareholders' equity	227,968	220,544
				2,432,600	2,272,786
			Liabilities under credits, guarantees ... etc.	353,875	367,162

Mr. Hadi Mohamed Giteli
Managing Director

Dr. Mostafa Khalil
Chairman

Head Office: 35 Abdel Khalek Sarwat Street, Cairo, A.R.E.

Tel: 916492-916391

Telex: 92079-92089 AIB UN

Cable Address: ARABINBANK, Cairo

AMERICAN NEWS

Our Washington staff assess the implications of a job swap for two of President Reagan's top aides

Poll shows Reagan popularity at high level

James Baker: Power behind the scenes

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

NEARLY two-thirds of Americans approve of President Ronald Reagan's handling of the presidency, his highest rating since the early weeks of his first term four years ago, according to a New York Times/CBS News poll published yesterday. It was the first such poll since Mr Reagan's landslide re-election victory in November.

The poll showed 65 per cent overall approval for Mr Reagan, well up from his 58 per cent rating in the previous poll in October. Approval of his conduct of foreign policy (54 per cent) and his handling of relations with Moscow (50 per cent) was also notably higher than just before the election.

The pollsters said that Mr Reagan's approval ratings, while less than President Dwight Eisenhower's after his re-election in 1956, was considerably higher than President Richard Nixon's after his re-election in 1972.

Mr Reagan's political support was so broad that he even received approval from 51 per cent of those claiming to be "liberals" from 30 per cent of blacks and from 29 per cent of those who voted for Mr Walter Mondale, the Democratic challenger, in November, the poll said.

The poll nevertheless showed deep scepticism over whether Mr Reagan would achieve an arms agreement with the Soviet Union in his second term, although three quarters believed that he is sincerely trying to do so. Only 27 per cent said that they thought an agreement could be reached in four years, 36 per cent said that it would take at least five years and 14 per cent said that it would never happen.

Fifty-five per cent blamed both the Soviet Union and the U.S. for the failure to reach any new arms agreement since 1979, while 14 per cent doubted that Moscow really wanted an agreement now. Fifty-nine per cent said that they did not think the Soviet Union would live up to a new arms agreement.

MR JAMES A. BAKER III, the new U.S. Treasury Secretary, is a slim, athletic six-footer from Texas who believes his smooth "Ivy League" looks with a penchant for country music, cowboy boots and chewing tobacco. As White House Chief of Staff for the past four years, he has also been one of the most powerful men in Washington, though one of the most reserved and unobtrusive.

At the White House, the 55-year-old Mr Baker has often seemed something of an anomaly — a "moderate" pragmatist surrounded by Reaganite ideologues. He has been described as "a lone Texan among a cadre of Californians, an outsider among insiders, a born-to-the-manner millionaire among middle class advisers."

But his renowned organisational skills quickly won him the pre-eminent position in the White House of close advisers with whom Mr Reagan started office. The two others being Mr Reagan's long-time California associates, Mr Edwin Meese and Mr Michael Deaver.

With both the other two soon to leave the White House, Mr Baker's power looked like becoming virtually unassailable, a particularly distressing development to the many of Mr Reagan's right-wing supporters who have long distrusted Mr Baker. Their anxieties were only heightened by last week's decision from Mr William Clark, another of Mr Reagan's close conservative California cronies, to resign as Interior Secretary to return to his ranch.

While impressed by his talents, the right-wingers have never reconciled themselves to Mr Baker's White House role. Once officially a Democrat, although admittedly a conservative one, Mr Baker was long associated with the moderate wing of the Republican Party which owes allegiance to Vice-President Bush.

A former Marine officer, Mr Baker started working for Mr Reagan in Texas in 1970. Appointed Under-Secretary of Commerce in 1975, he resigned to play a major role in helping

former President Gerald Ford narrowly to defeat Mr Reagan in the 1976 Republican Presidential nomination. He then masterminded Mr Ford's remarkable recovery from 30 points behind President Jimmy Carter to near-victory in that year's election.

His next political move on the national scene took the form of another major challenge to Mr Reagan as manager of Mr Bush's unsuccessful campaign for the 1980 nomination. Most Washington observers were astonished when he emerged in the plum White House job after the election.

For two years now he has been letting it be known that he would like another job — preferably as Cabinet level.

The qualifications he brings to the Treasury are administrative skill and political flair. Trained as a corporate lawyer, after taking a degree in classics at Harvard, he has a background in economics or finance.

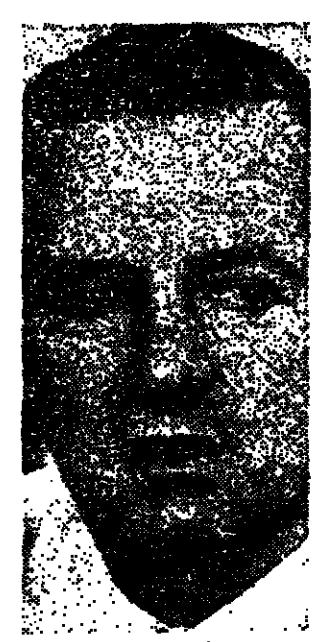
He is widely credited, however, with getting Mr Reagan's

initial tax- and budget-cutting legislation, the foundation-stone of Reaganomics, through Congress in 1980-81. According to Mr Donald Regan, with whom he now swaps jobs, "Baker never left his desk, but he told the President when to play the good guy, when to play the bad guy, when to call a Senator or Congressman who might be wavering."

It is precisely those skills that he will now need at the Treasury. In the coming months his new job will mainly involve delicate negotiations on Capitol Hill, not only on the budget but on the major package of tax reforms that he inherits from his predecessor.

Thereafter, says one of his friends in the Administration, "he is going to be a major force on the political scene for the next 10 or 15 years."

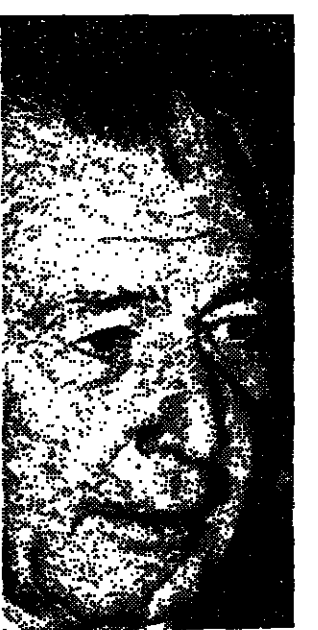
Some people even suspect that he harbours longer-term ambitions of returning to the White House one day — not in his old job but in a Senator or Congressional role.



James Baker

Donald Regan: Outsider who learned fast

BY STEWART FLEMING IN WASHINGTON



Donald Regan

MR DONALD REGAN, the man who is taking over as the President's top aide, came to Washington four years ago a raw outsider.

He was inexperienced in the bureaucratic and political infighting which in the past has crushed many a Cabinet member who knew what to expect. He had not been a member of President Reagan's magic circle of Californian advisers and he did not have a strong base within the Republican Party.

In spite of these liabilities the tough, ambitious and combative former chairman of Merrill Lynch, Wall Street's largest brokerage house, has emerged in the past few months as one of the most powerful players in the Reagan Administration team.

His growing self assurance, all the more striking in comparison with the uncertainty which marked his early days at the Treasury, was graphically underlined just before Christmas when the 66-year-old ex-marine went out of his way to pick a fight in public with

Defence Secretary Mr Casper Weinberger, a Californian like the President and a man whose hawkish posture on defence issues has fitted neatly into President Reagan's view of the world.

Mr Regan told a group of reporters that the time had come to curb defence spending in the interests of getting the \$200bn (\$173.9bn) federal budget deficit down. There was a double irony in this example of the outsider taking on the White House insider: Mr Regan's tenure at the Treasury has earned him no plaudits from political economists.

His persistent argument during 1983 and 1984 that burgeoning budget deficits do not cause high interest rates, and the message he conveyed that deficits do not matter (he denies that this was the message he sought to communicate), were scorned on Wall Street and castigated even by the economists who were sympathetic to the Reagan Administration's policies.

Mr Regan's many critics characterised him as a "cheer-

leader" for the President, some even as a White House sycophant who tailored his views according to the prevailing mood of the President rather than the economic realities facing the country. His frequent forecasts that interest rates were heading down and the economy heading up were often dismissed as propaganda.

Mr Regan's loyalty to the President has served him well, however. He is seen to have won the President's ear and, as the economy has continued to grow and interest rates to decline, to have emerged as the unchallenged spokesman on economic policy for the President.

Even his critics would have to concede too that, after failing initially to understand the real dangers of the Third World debt crisis, Mr Regan and the Treasury joined with the Federal Reserve Board in adopting tough but realistic policies. Mr Regan has had rather less success domestically in championing radical reform of

the U.S. banking system — Congress has yet to reach a consensus on the future shape of the U.S. financial services industry and a large question mark hangs over the voluminous study of tax reform.

That study, which was widely praised by academic economists on both the left and the right, had a radical thrust to it which will have surprised critics of Mr Regan who have claimed that he is too concerned about trimming his views to the prevailing political wind.

Mr Regan, who has been at times a harsh critic of the Federal Reserve and Mr Paul Volcker, its chairman, has already shifted his ground towards more concern about longer-term implications for the U.S. economy of huge federal budget deficits. He can expect to be an influential voice in the White House on economic issues, but he will have a much harder job making his voice heard on strategic and security topics, however, for on these issues he is back to being a raw recruit with a lot to learn.

Brazil rescheduling talks 'could be concluded by Friday'

BY ANDREW WHITLEY IN RIO DE JANEIRO

NEGOTIATIONS in New York between Brazil and a 14-member committee of bank creditors on rescheduling approximately \$50bn (\$43.4bn) worth of debt principal falling due over the rest of the decade could be concluded by Friday, according to Sr Alfonso Celso Pastore, the Brazilian Central Bank governor.

Sr Pastore said the talks, which resumed last week after a break for the Christmas and New Year holidays, were going well. He declined to go into detail.

However, Brazilian press reports yesterday said that the world's most heavily indebted country is seeking a 18 year final maturity on its debt, rescheduling which was achieved by Mexico in its recent agreement with bank

creditors. Brazil is also reported to be holding out for a grace period on repayment of between six and eight years and the same interest rate, 1.125 per cent over U.S. prime, as the Mexican obtained.

Success in obtaining the grace period it is seeking would provide Brazil with a vital breathing space during the years when its debt amortisation profile had been expected to reach its peak. This would be of immense political benefit for the incoming civilian government, which is due to take office in March.

While its creditors are expected to be generous over the grace period, few Western banks here expect that Brazil will be able to match the low interest rates conceded to the Mexicans.

Nicaragua offers Honduras list of guerrilla camps

BY TIM COONE IN MANAGUA

THE NICARAGUAN Government has offered to provide a complete list of anti-Sandinista guerrilla encampments to help in the expulsion of the U.S.-backed insurgents from Honduran territory.

The Nicaraguan Foreign Ministry also requested the extradition of a Nicaraguan guerrilla leader, Sr Steadman Fagoth, who was arrested in Honduras at the weekend. The Hondurans ignored the request and expelled Sr Fagoth to the U.S.

Dr Per Barnier, Honduran Foreign Minister, said last week following a meeting of the country's Security Council that all the Nicaraguan counter-revolutionaries, or "contras", based in Honduras are to be expelled. The shift in policy by the Honduran Government, which for over three years has tolerated the presence of up to 10,000 U.S.-backed guerrillas launching attacks into Nicaragua in their bid to overthrow the Left-wing Sandista leadership, Ab bases in Honduras are also used to re-supply the guerrillas inside Nicaragua.

The Honduran move follows a threat by Sr Fagoth to kill a score of Sandinista prisoners if a number of guerrilla prisoners are not released by the Nicaraguan Government. Honduras are also recently been attempting to renegotiate several military and economic agreements with the U.S. on more favourable terms, but with little apparent success. The shift in policy is therefore being interpreted in Nicaragua as a step towards a possible normalisation of relations between Honduras and Nicaragua.

At the Honduran Security Council meeting the future of some 20,000 Nicaraguan Miskito Indian refugees was also discussed. A plan is to be presented shortly to the United Nations High Commission for Refugees over their possible repatriation.

The Nicaraguan Government recently began negotiations with Sr Brooklyn Rivera, one of the Miskito Indian guerrilla leaders, to draw up a joint plan for the Atlantic coast of Nicaragua where most of the Miskito Indian communities live.

WORLD TRADE NEWS

UK sales to Europe 'hit by failures in price quoting'

BY CHRISTIAN TYLER, TRADE EDITOR

BRITISH companies are losing sales opportunities in Europe by failing to quote door-to-door prices for their goods, according to a survey published yesterday.

Most companies make good use of the new transport systems, such as cargo containers and roll-off ferries that have made delivering to Europe no more difficult than distributing in the UK.

But, say the survey, fewer than 20 per cent are quoting delivered prices. Instead, probably from sheer force of habit, they continue to quote ex-works, f.o.b. (free on board) or c.i.f. (cost, insurance, freight), as if Continental Europe were an overseas market.

Free on board means that the seller's obligation ends the moment the goods have cleared the ship's rail at the port of shipment. When goods are sold c.i.f., the seller pays the costs of freight and marine insurance to get the goods to a named destination. But delivered prices are the maximum obligation, including all costs incurred in getting the goods to the buyer's premises. From the buyer's point of view, this means that importers re-indistinguishable from domestic suppliers.

The survey was carried out by the Centre for Physical Distribution Management, part of the British Institute of Management.

It concludes that because of the terms of sale British goods are probably less attractive to

European buyers than locally-made products. By quoting delivered prices, the exporter would be better able to fix a competitive price and to determine the extent of the market which he can serve economically.

In addition, if European importers are left to pay all distribution charges in local currencies the British balance of payments is adversely affected, the study says.

The study group gives three possible reasons for exporters' reluctance to update their terms of sale.

Companies trained in exporting to Commonwealth and former colonial markets were used to sterling-only contracts, and were afraid of exchange rate risks.

They appeared to have "an inherent fear of European languages" and have historically found it difficult to calculate delivered costs.

Thorn-EMI reported yesterday that it had increased sales to Europe of some of its products by 50 per cent in three months, partly if not mainly because it had gone over to quoting delivered prices.

It was also pointed out that banks can help companies overcome the exchange rate risk involved in quoting non-sterling prices.

Survey of Current Practices: UK Exporters to Europe, Centre for Physical Distribution Management, Cottingham Road, Corby, Northants NN17 1TT.

Sony to sell 8mm video camera in Japan

By Jurak Martin in Tokyo and Chris Crisp in London

SONY is to be the first Japanese company to sell the new 8mm compact video camera in Japan. The model — known as the Video Eight — will go on sale on January 21 at a recommended price of ¥280,000 (\$1,100).

However, Sony's policy, outlined at a Press conference in Tokyo, suggests the company is taking a cautious approach to this nascent market. Initial production has been set at 20,000 units a month which will be increased by 50 per cent in the summer.

The new generation of portable video cameras such as the 8mm format are not likely to challenge existing home video formats. The main threat is to home movie cameras using 8mm and Super 8 film. This is why Kodak in the U.S. was the first company to launch the 8mm video.

Considerable doubts still surround the likely commercial success of the 8mm video. The format needs very high quality and expensive tape to produce pictures which are not as good as those produced by conventional 1/2 inch formats such as VHS and Beta. Although 127 companies have backed the 8mm format there has been a widespread reluctance to launch products.

Sony is the first Japanese company to launch an 8mm camera for sale under its own name. The only other 8mm compact camera on the market is the one sold by Kodak in the U.S. which is made by Matsushita in Japan. Polaroid and General Electric of the U.S. and several Japanese companies including Toshiba have either said they will market the cameras shortly or are known to be considering the move.

The main competition to 8mm is the VHS-C format developed by Victor Company in Japan which also developed the best-selling VHS format for VCRs. VHS-C uses the same 1/2 inch tape used in conventional VCRs but contained in smaller cassette. The VHS-C tape can be replayed on a conventional video.

Philips, the Dutch electricals giant, which last year started selling VHS after the failure of its own video format, V2000, is to launch a video-camera/recorder in the late spring. The Philips camera, which has been developed in conjunction with Matsushita in Japan, uses the standard VHS cassette

David Dodwell reports on the increasing interdependence of the two economies

China catches the Hong Kong trade bug

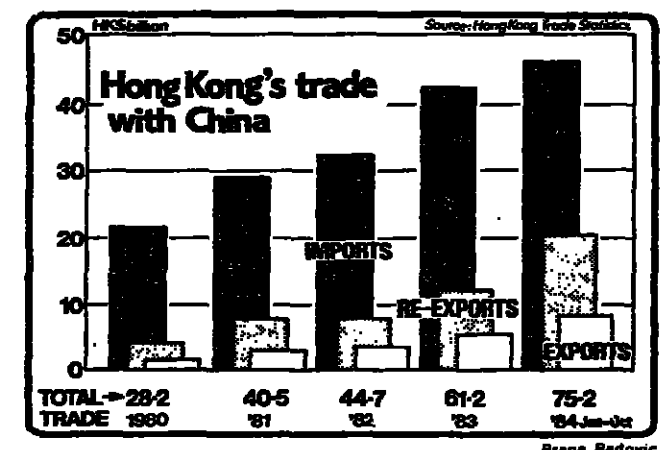
AS HONG KONG'S exporters come to the end of a notable year, celebrating a likely 35 per cent increase in the value of overall trade, one feature above all others has caught public attention — a meteoric growth in trade with mainland China.

The increase — expected to be worth about 60 per cent in cash terms on the full year — offers striking evidence of the impact of China's policy of "opening up to the outside world." It gives a clear signal of the role Hong Kong is likely to play in the economic development of the mainland, and demonstrates the increasing interdependence of the two economies which weeks after the signing of the Sino-British agreement to hand formal control of Hong Kong back to China in 1997.

In the course of 1984, China has overtaken West Germany and the UK to become Hong Kong's second most important export market — only surpassed by the U.S.

Given the size of China, and the fact that Hong Kong is on its doorstep, many might initially be unimpressed by such a development — until they learn that in 1979, before the "four modernisations" were announced by Deng Xiaoping, China's resilient octogenarian leader, China ranked 37th among Hong Kong's export markets.

In the six years since, Hong Kong's direct sales to China have shot from a modest HK\$600m (\$60m) to not far short of HK\$1.0bn (\$1.1bn) in 1984 — a measure of the increasing sophistication of Hong



Kong's manufacturing industry, particularly in electronics and telecommunications, as well as the opening door to be made up into semi-finished products and then immediately re-exported to Hong Kong for finishing.

The statistics, therefore, say as much about the increasing interdependence of the two economies than they do about trade flows. According to China's own statisticians, Hong Kong takes about a quarter of the country's exports. Hong Kong's trade department says that individual Chinese businesses and provincial trade bureaux have been left to fix import orders for themselves. Lacking direct knowledge of the outside world, they have turned to large numbers of go-betweens in Hong Kong — increasing Hong Kong's entrepot trade and creating tremendous opportunities for local trading groups.

He predicted that Hong Kong would be increasingly important as a source of a wide range of services — training staff in China's new hotels, providing insurance services and

banking advice and maybe even introducing a new Chinese generation to the mysteries of stockbroking.

Hong Kong businessmen remain the leading manufacturing investors on the mainland. The trade department has 122 local companies registered to ship partly-made goods to joint venture partners on the mainland for further processing. That is a small number put against the 20,000 companies registered in Hong Kong, but it is a formidable list compared with any other country and is a pale reflection of the scale of commercial contact between the two markets.

Another unexpected boost to Hong Kong has been the habit of many Chinese corporations that have earned foreign exchange to use local trading companies, or set up "shell" companies in the territory, to park the funds without having to bring them back under the jurisdiction of mainland authorities. The size of such funds is impossible to gauge, but there is evidence they are being used and invested in Hong Kong.

"If the powers in the Peking don't throw the economy into sharp reverse, and if people in Hong Kong can keep a cool head, then both economies can reap some handsome profits from their present relationship in the years ahead," one western trade official commented last week. "Maybe that's what Deng Xiaoping meant when he told Hong Kong businessmen to set their hearts at ease."

As businessmen both in Hong

Fairey wins £9m contract to build boats for Bahamas

BY BRIDGET BLOOM

A £9m contract to supply three patrol boats to control smuggling around the Bahamas has been won by Fairey Marine, the Isle of Wight-based boat builders.

The company will supply the Royal Bahamas Defence Force with three 33m Protector class Fast Patrol Boats. These are steel hullled craft with aluminium superstructures. They will be equipped with electronic surveillance and navigation equipment to combat smuggling, poaching and illegal immigration in and around

the waters of the 700 islands which constitute the Bahamas.

Mr Jack Barr, managing director of Fairey Marine, said yesterday that the Protector had been tailored to the exact requirements of the RBDP.

The contract includes training for the 25-man crew of each boat, as well as maintenance. Barclays Bank International is providing long term credit. Fairey Marine is an operating company within Fairey Holdings Ltd, the engineering sector of Pearson.

the waters of the 700 islands which constitute the Bahamas.

Mr Jack Barr, managing director of Fairey Marine, said yesterday that the Protector had been tailored to the exact requirements of the RBDP.

The contract includes training for the 25-man crew of each boat, as well as maintenance. Barclays Bank International is providing long term credit. Fairey Marine is an operating company within Fairey Holdings Ltd, the engineering sector of Pearson.

EEC reaches steel import accords with 12 suppliers

BY PAUL CHEESBRIGHT IN BRUSSELS

TWELVE of the 15 traditional steel suppliers to the EEC have reached agreement with the European Commission on the level of their sales in the EEC market this year.

The EEC operates a tight steel import policy which keeps outside supplies at roughly 10 per cent of internal consumption and negotiations take place with suppliers every year.

The Commission announced yesterday that agreements had been reached with Bulgaria, Hungary, Poland and Czechoslovakia from the East bloc, Austria, Finland and Sweden from the European Free Trade Association, and Australia, Brazil — for pig iron only so far

— Japan, South Africa and South Korea.

Their sales will generally be held at 10 per cent below their 1980 level. Last year the level was 12.5 per cent lower.

Negotiations have run into difficulty with Hong Kong.

Spain, which wants special arrangements because it is going to join the EEC;

Norway, because it cannot be decided whether half-finished products it sells in the Netherlands should be considered part of its allotment or part of the Hoogovens internal EEC quota;

Romania, on the question both of quantity and destination.

Burroughs in \$20m deal with Chinese

BURROUGHS Corporation of the U.S. has signed a \$20m (\$16.5m) contract with a group of Chinese companies for the assembly, distribution and maintenance of small business computers.

The contract calls for the Yunnan Electronic Equipment Factory in Kunming, capital of Yunnan province, to distribute Burroughs 5320 microcomputers, assemble and distribute 125 computers and maintain both.

The programme will begin as soon as the Chinese and American governments give their approvals, including the necessary U.S. export licences.

Ericsson wins W. German flight simulators contract

BY DAVID BROWN IN STOCKHOLM

ERICSSON, the Swedish telecommunications and electronics group, has won an SKr 180m (£17.3m) order to supply two flight simulators for air-traffic control training from the West German aviation administration, its largest such contract to date.

The order was won against competition which is understood to have included Siemens of West Germany, and Raytheon of the U.S., in partnership, as well as Thompson of France.

SCS Technische Automation und Systeme GMBH, of West Germany, will provide applications software worth up to SKr 30m, Ericsson said.

The equipment will be installed in a new flight training centre in Langerath, south of Frankfurt, and will be used to train domestic and foreign air-traffic controllers.

● The U.S. became the largest market for Saab Scania cars in 1984 when sales to the U.S. hit a record 32,768 cars, an increase of 27 per cent on 1983, the company said, Reuters adds.

Saab said it hoped to boost U.S. sales to 38,000 cars in 1985. Its sales worldwide totalled around 103,000 cars in 1984 against 95,500 in 1983, according to provisional figures.

UK NEWS

Pit union area leaders press for peace talks

BY PHILIP BASSETT AND ROBIN REEVES

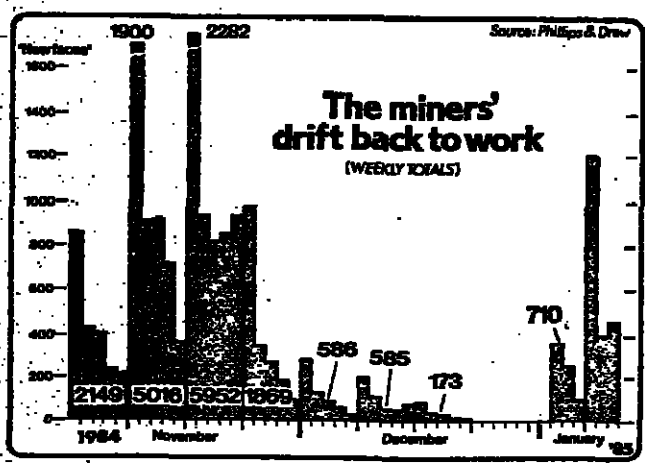
LEADERS of the National Union of Mineworkers (NUM) in the South Wales area, the strongest supporter of the 10-month-old strike over pit closures, will tomorrow press the union's executive to re-open talks on the dispute.

The pressure on the NUM leadership comes as the miners' steady drift back to work continues. A further 435 miners abandoned the strike yesterday, the National Coal Board (NCB) said. This was down on Monday's total of more than 1,200, but an NCB spokesman said: "We are encouraged."

Coal was produced for the first time since the dispute began at Keltingley Colliery, Yorkshire, Britain's biggest pit and the home territory of Mr Arthur Scargill, president of the NUM. The event was described by Mr Percy Simpson, the pit's manager as "the rebirth of the Yorkshire colliery."

The executive of the South Wales NUM yesterday unanimously endorsed the peace formula for breaking the deadlock. Mr Emyr Wiliams, the Welsh miners' president, and a hard-line supporter of the strike will put the proposal tomorrow to the meeting of the union's national executive in Sheffield.

The formula, based on a proposal put forward by Welsh church leaders, involves the establishment of an independent review body to examine the future of the coal industry.



in the context of a long-term energy policy.

The review body would consist of people representing the interests of the NUM, the NCB, the Government and the wider community. It would also consider the economic needs of areas traditionally dependent on coal mining.

Its unanimous acceptance by the South Wales executive marks a recognition by one of the union's key areas (only about 130 of the area's 18,500 miners have abandoned the strike), that the deadlock can be broken only by involving a third party.

Mr Sid Vincent, president of the

Lancashire area NUM, will also press for a resumption of negotiations after a decision by his area executive.

The best guess is that both moves are likely to be resisted by the left leadership which dominates the NUM executive. But the moves, by two of the union's main areas, suggest that pressure is building on NUM leaders as the return to work continues.

Senior NCB officials were sceptical about the value of re-opening talks on the basis on which they collapsed at the end of October. They feel there is little point in re-starting negotiations unless there is some shift in the NUM's position.

Coal stocks 'will remain high'

BY MAURICE SAMUELSON

POWER STATION coal stocks will be higher at the start of next winter than at the beginning of this winter, even if the miners' strike is not settled by then, it is claimed today by stockbroker Phillips & Drew.

This will be the case even if the present cold weather lasts three months and if the electricity authorities start saving money by reducing their oil burn, as they have said they are now able to do.

Phillips & Drew estimates that in October of this year, power stations will have 17.7m tonnes of coal in stock, compared with 15.3m tonnes at the end of October 1984. Stocks will thus continue to remain far above the 1m tonnes regarded as the minimum safety level.

The forecast assumes that deliveries of 750,000 tonnes a week continue to reach power stations; the miners receive no additional significant support; and coal output continues at its published October rate.

Its authors, Dr Paul Neill, Phillips & Drew's chief economist, and Mr Alan Sowter, estimate that by the end of March the strike will have added £2.5bn to the public sector borrowing requirement (PSBR) for 1984-85.

On a weekly basis, they put the PSBR cost at £28m in the second quarter of 1984, at £45m in the third quarter, £58m in the fourth quarter and at \$55m a week in the first quarter of 1985.

They preface these estimates by

indirectly endorsing last year's claim by Mr Nigel Lawson, the Chancellor of the Exchequer, that the national costs of the strike are a worthwhile investment. They write: "There is a quite legitimate argument that the dispute is costless to the nation as a whole in the sense that potentially both the efficiency and inflation consequences of a concession to any group on uneconomic working would be much more costly to the country's long-run growth prospects than a few billion spent here or there on dealing with the dispute."

Phillips & Drew say that because of the increased winter oil burn, the estimated adverse impact on the current account has risen

Importers take record share of van market

By Kenneth Gooding, MOTOR Industry Correspondent

IMPORTERS sold more commercial vehicles in Britain than ever before last year and their share of the market rose to a record 38.2 per cent, up from 34.2 per cent in 1983.

The temporary weakness of Austin Rover, BL's subsidiary, in the car-derived or light van sector seems to have been mainly to blame.

Registrations of its light vans fell by 25.6 per cent or 6,484 last year from the 1983 level to 18,772. Customers held back waiting for the Maestro van, which replaced the Ital van in October. As a result, Austin Rover lost the ground it had gained in 1982 after the Metro van was launched.

Total light van sales fell by 1.4 per cent last year to 84,202. But imports rose by 10.5 per cent to 23,068 vans, taking the importers' share of the sector from 24.4 per cent to 27.4 per cent.

Although the other UK-based companies - Ford, with light van sales up from 26,595 to 28,501 (mainly Escorts), and General Motors, up from 18,898 to 18,395 (mainly Astras) - improved their sales, it was not enough to compensate for Austin Rover's decline.

Total registrations of commercial vehicles last year improved marginally, by 0.43 per cent to 269,003, according to the Society of Motor Manufacturers and Traders. Medium and heavy van sales fell by 9.1 to 115,829, but heavy truck registrations (over 3.5 tonnes gross) were ahead by 5.75 per cent at 52,421.

The importers' penetration of the medium and heavy van market improved from 41.85 per cent to 42.6 per cent, with the French companies doing well. Sales of Renault vans jumped from 5,048 to 7,253 and those of Peugeot-Talbot increased from 5,998 to 6,791.

Market leader Ford bore the brunt. Registrations of its Transit van fell from 41,723 to 39,896, while those of its South African-built pickup truck were down from 7,439 to 5,220.

Importers boosted their share of the heavy truck market from 31.69 per cent to 34.52 per cent.

The most spectacular percentage increase among the importers came from Scania, which boosted sales by 500 vehicles.

Study starts on Channel link

BY ANDREW TAYLOR

THE FIRST meeting of the joint Anglo-French working party which is to report on the financial and technical requirements for building a fixed link across the English Channel is due to take place in London tomorrow.

The working party is expected to report to the British and French governments by the end of February.

The report was requested after a meeting between Mr Nicholas Ridley, the British Transport Secretary, and Mr Jean Auroux, his French counterpart, in Paris last November. Tomorrow's meeting is expected to establish the basis under which the study is to be carried out.

The British members of the team

include civil servants from several departments, led by Mr Andrew Lyall, an Under-Secretary at the international transport directorate of the Department of Transport.

The formation of the study group, confirmed at the Paris summit meeting between Mrs Margaret Thatcher, the UK Prime Minister and President Francois Mitterrand of France at the end of last year, is a further example of the much more positive attitude being shown by the British authorities towards a Channel link.

In particular, Mrs Thatcher's attitude, which previously had appeared rather cool, has become much more enthusiastic.

The British and French governments have already agreed that any

link - whether it be tunnel, bridge or combination of both - should be financed entirely by the private sector without the benefit of government financial guarantees.

The working party is expected to draw up the ground rules under which private finance may be raised. It will also establish the safety and technical requirements which the various consortia proposing schemes will be expected to meet.

The consortia say that until this work is completed they will be unable to start the lengthy negotiations necessary to raise finance for a project which could cost more than £4bn at 1983 prices.

Two schemes have emerged as the main contenders for a Channel

link. These are: twin railway tunnels proposed by a consortium of construction companies under the banner of the Channel Tunnel Group; and a rail and road option involving a combination of bridges and tunnels proposed by the Euro-route consortium representing British and French construction and banking interests.

Both consortia are convinced that they will be able to raise the finance for their schemes provided a satisfactory treaty can be negotiated between the French and British governments. They say the more positive attitude being displayed by the British authorities makes it more likely that a Channel link will be built this century.

Dilemma for Government over satellite broadcast project

BY RAYMOND SNOODY

THE GOVERNMENT faces a series of problems over the future of the 21 multi-million pound direct broadcasting by satellite (DBS) project.

The Cable and Broadcasting Act gave the project a life to 10 years. The consortium wants a longer period to recoup an investment that could be more than £500m.

The consortium, which is made up of the BBC, ITV companies and five non-broadcasting organisations, also expressed concern about possible competition from transmissions from low-orbit satellites outside UK jurisdiction.

There is pressure from satellite dish manufacturers for the Government to make it legal for individuals to have dishes. At the moment

licences are required and are usually given only to researchers and cable television operators.

The Government is expected to decide in the next few weeks on the extent to which it is prepared to allow the ground rules to be changed.

The first stage is to see whether there is a real discrepancy between the prices quoted by Unisat - £860m for a three-satellite system over eight years including financing costs - and international competitors. If there is, the Government must decide whether to insist on Unisat despite the price, try to put together an international consortium including British Aerospace or go for the cheapest off-the-shelf U.S. satellite.

Now, because of the high prices quoted by Unisat the consortium has asked for permission to seek international tenders.

The Cable and Broadcasting Act gave the project a life to 10 years. The consortium wants a longer period to recoup an investment that could be more than £500m.

The consortium, which is made up of the BBC, ITV companies and five non-broadcasting organisations, also expressed concern about possible competition from transmissions from low-orbit satellites outside UK jurisdiction.

There is pressure from satellite dish manufacturers for the Government to make it legal for individuals to have dishes. At the moment

London SE to meet on changes

BY BARRY RILEY IN LONDON

THE UK Stock Exchange Council will reconvene at noon today to debate controversial proposals for major constitutional changes.

After a preliminary session yesterday officials cautiously expressed the hope that Sir Nicholas Goodison, the chairman, would be in a position to outline the Stock Exchange's plans at the end of the second meeting.

At yesterday's session, the council was briefed on proposals developed by the ad hoc constitutional

committee. According to Mr George Nissen, chairman of the committee, the measures would be a "major constitutional package."

Mr Nissen, who is senior partner of London stockbrokers Penber and Boyle, and a former deputy chairman of the Stock Exchange, refused to be drawn on details after yesterday's meeting, but said the proposals "encompass a whole lot of different propositions and some important points of principle."

The measures centred on the

need to provide for the 100 per cent ownership of member firms by outsiders, with the abolition of the existing 29.9 per cent ceiling on outside stakes. There would be important consequences.

He said the constitution of the London Stock Exchange was in any case "somewhat unwieldy."

Any constitutional changes will need a 75 per cent vote of approval by members of the London Stock Exchange at an extraordinary general meeting.

TECHNOLOGY

HAS CAMBRIDGE AN UNBEATABLE LEAD IN HIGH TECH?

Subtle hints of Oxford's potential

THERE WERE 41 high technology companies flourishing in Cambridge four years ago. Today there are some 325, the Cambridge Science Park is expanding and big companies are moving in.

Oxford, by comparison, seems to have been left well behind in the high tech stakes. Peta Levi reports from the home of England's oldest university.

At first glance the Oxford high tech scene is depressing. No-one monitors the number of high tech companies in the area - probably about 50 - and there is still no science park. According to Michael Day, the University's Industrial Liaison Officer, "there has been little change; I don't see much evidence of people coming in, or on the University and wanting to start up their own companies."

He has only had four applications since two months ago the British Technology Group provided £5,000 as a seed corn fund to help develop University ideas.

But there are those (including Matthew Bullock, Corporate Finance Director at Barclays Bank's high tech team and a major influence on the Cambridge Science Park) who think that Oxford has at least as much potential as Cambridge. In part, it is its communications, commercial location and the proximity of major research establishments at Harwell and Culham.

A closer look at Oxford

Oxford has at least as much potential as Cambridge - due in part to its communications, commercial location and the proximity of local research establishments

reveals subtle changes in attitudes, and the number of high tech companies is growing. One of the most recent, Meta Machines, was started by 47-year-old Peter Davey (who till six months ago ran the Science and Engineering Research Council's robotics research programme) and Ed Hudson, previously a senior manager at Unimation.

Meta (founded by a Baron-

mead Associates consortium to the tune of £300,000) is the first British company to develop sensor-guided robotic systems. It began on university premises, but is now in a new Abingdon factory.

Meta has some 60 orders (£25,000 each) for its first product, Metarobot, an arc welding robot which can "see" with a compact combination of lasers and miniature cameras. Meta is already working on systems for the packaging industry, especially for foods such as chocolates. Davey had the courage to give up his academic career. He said: "I enjoyed my university work, but running Meta Machines is even more fun and is a full-time occupation."

A particularly exciting small company, Crystalor 1982, founded by Dr David Eakin of the Clarendon Laboratory, has developed a revolutionary new process for making photovoltaic silicon which can produce low-cost solar power units. Crystalor is producing the first prototype system for Norway. Eakin, just back from China, expects to sign a £700,000 Chinese contract in January to supply several systems for purifying and growing crystals as solid state device materials.

Another successful company, Research Machines, started in 1973, now employs 210 and has a turnover of £10m. It has sold over 900 of its low cost network systems and will shortly launch a 16-bit computer.

With unemployment at 11.5 per cent, city planners encourage high tech companies. John Walker, Deputy City Planning Officer, said: "I would like to see the university play a more positive role in encouraging the development of high tech companies."

Planning permission has just been given for 100,000 sq ft of high tech development at Jordan Hill, two miles north of the city centre, owned by the Oxford University Press and being handled by Raglan Property Trust. Unfortunately, Science Parks Ltd's proposal, which closely parallels the Cambridge Science Park concept, for the railway station site



Martin Wood, left, founder of the Oxford Instruments Group, with members of the company's board. Mr Wood now sits on the University Industry Committee, a body which hopes to encourage the growth of new companies.

(undeveloped for 26 years) will probably be piped at the national level by more conventional commercial development.

Until recently the county planners opposed development in the city, but are now committed to finding a 10-acre city science nursery site. However, they recently refused planning permission, on traffic grounds, for the controversial SU Butec site, off the Woodstock Road, to become a science park; SU Butec are appealing.

The Oxford Instruments Group provides a shining example of the benefit that follows when high tech businesses start up near the university. In 1959 Martin Wood, an academic working in the Clarendon Laboratory, founded the company in the traditional garden shed and a slaughterhouse. Today three of its five factories are in the county and it employs 275 in Oxford and 490 in the county.

Many of its management team, including the group managing director, Dr Peter Williams, are science graduates. The majority are Cambridge graduates. Wood suspects this may be due to the broader education provided by most Cambridge science degrees, in contrast to Oxford's in-depth approach (which leads to more fundamental research). However, Wood, with his unlikely base of cryogenics and magnets, has exploded the myth that you

can't get commercial applications out of fundamental research.

Wood, who now sits on the University Industry Committee, is becoming a catalyst for emerging high tech companies. Since Oxford Instruments left the slaughterhouse he has let the premises at a peppercorn to graduates wanting to start their own companies.

Analysis Automation, one such company was founded in 1969 by Oxford chemist Anthony Verdin. The company, which specialises in analysis instrumentation for industrial safety and environmental monitoring and hopes to break into the German market, now employs 40 people at Eynsham and expects a turnover of £2m this year.

Another growing company which developed in the Wood slaughterhouse is Oxford Lasers. Founded in 1977 by an ebullient physicist, Dr Colin Webb, the team includes three former members of the Clarendon Laboratory's laser research group. Its lasers, particularly the latest group of metal vapour lasers, are used for medical purposes, industrial processes, photochemistry and fundamental research.

One application is a portable laser for finger-print fluorescent detection. The company now has 20 staff, six with laser physics degrees, and is helping to research new forms of

cancer therapy with the help of John Caruth, a surgeon at the Royal South Hants Hospital. In 1985 it expects to export 70 per cent of production. The company, which recently moved to an 8,000 sq ft converted garage, needs to stay physically close to the University to maintain laboratory links.

In the final analysis science graduates are concerned about employment. The figures for 1983 show that out of 686 male science graduates, 183 did fur-

The climate is changing. Students are being attracted to Oxford University's work in many fields

ther research, while 139 became chartered accountants or went into commerce.

But the climate is changing. Students are being attracted to the University to work in such departments as Colin Webb's laser research group, knowing there are growing local job opportunities and that the University is in practice generous to academic staff willing to spend time developing commercial ideas.

ELECTRONIC PUBLISHING

A VAN service for trade statistics

THE WORLD seems divided into those who know about value added network services (VANS) - very much a minority - and the rest, which is said for a business area predicted to grow from \$270m at the end of 1982 to \$5.7bn in annual revenues by the end of 1990.

A good example of a Vans is Tradstat, a world trade database provided by EDS (which used to be Unilever Computer Services).

Tradstat makes it possible to trace the movements internationally of any goods or commodities, anything in fact which has an international import/export code and which passes through the customs offices of any of the 10 countries which provide EDS with data.

These are France, Belgium and Luxembourg, the Netherlands, West Germany, Italy, the UK, the U.S., Spain, Japan, and Canada.

EDS gets its raw information

in the form of computer tapes from each of the reporting countries.

It adds value through the use of its own software which sorts and formats the raw data into manageable pages of information.

The formatted data is then available over the EDS bureau network.

Users include ICI whose head of statistics, Mr Tony White, reasons that reports which took a day and a half to compile manually using paper publications take two minutes using Tradstat.

It is even possible to estimate the value of particular imports and exports "suppressed" for political or other reasons from official statistics.

The development costs of the service were partly met by £50,000 from the Department of Trade and Industry and the National Economic Development Office was Tradstat's first customer.

More on 0923 47911.

Analytical academics add value to news

OXFORD ANALYTICA, a consultancy specialising in the international analysis of commercial and political trends, adds a unique value to the information it distributes electronically to its clients - the brain power of the faculty of Oxford University.

For the past few months, the company has been marketing successfully its "Daily Brief," a series of analyses of world affairs prepared by its project teams of university academics and delivered directly to its customers' desks.

Mr David Young of Oxford Analytica believes this combination of Oxford University brainpower, the best modern information sources and electronic distribution is unique.

Information is drawn from news sources such as AP/Dow Jones, the BBC World Service and Reuters, and four topics are selected daily. Recent daily lists have included Jordan's military co-operation with the U.S., Soviet plans to supply nuclear power plant to Libya,

China's future industrial performance and East African disaster relief.

The analyses - between 400 and 600 words in length - are prepared by Analytica's top academics with the help of their sources and contacts world-wide: the result: "will provide a balanced and knowledgeable framework with which to make decisions can be made," Analytica claims.

Most of the early clients for the service - oil companies and banks, for the most part - were U.S. based. The brief was distributed over the Teletext network although the Reuters network and the various electronic mail systems are new options.

The briefs are produced in Oxford but delivered daily in the U.S. at seven in the morning. The coverage can be tailored to a client's individual requirements, and the service costs \$2,000 a month, minimum commitment one year.

Oxford Analytica is on 0865 723232.

More to offer in CAD/CAM

Auto-trol Ltd
Newcastle House, 42-46 Haydock Road,
Edinburgh, Warrington, B6 8BZ
Telephone 01452 61717 Telex 355882
A Subsidiary of Auto-trol Ltd Group Company

Communications Links to networks

ADVANCED MICRO Devices (AMD) has produced an industry standard Ethernet chip set which, it says, greatly simplifies the connection of a microcomputer or minicomputer to a local area network (LAN).

There are two chips in the set, the Am7990 local area network controller for Ethernet (Lance) and the Am7992A serial interface adaptor (SIA).

Ethernet, created by Xerox, was one of the first techniques developed to ensure fast, secure transmission of information between computers or intelligent terminals over comparatively short distances - say within the confines of a conventional office building.

It used coaxial cable as the transmission medium; signals move along the cable between transmitter stations and receivers at rates of up to 10Mbit a second.

The Ethernet chip set is responsible for getting the signal on to the network and off again. According to AMD it sets easily implements all 10 Mbit a second multi-vendor schemes conforming to the IEEE Ethernet standard: "The chip set can support up to 1024 nodes over a distance of 1.7 miles."

It also supports "Cheaper-net," a lower cost version for smaller networks. More on 045 82 22121.

Automation Machine tools

BRIDGEPORT Texttron of Leicester is selling a cheap programming system for computerised machine tools that it says is particularly simple to use. The aim is to apply the EZ CAM II system to machines that can be programmed by their own operators, who would need no special training in computers.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

BOC's corporate image

The intangible factor

Tony Jackson on the industrial gases group's falling rating

AMONG Britain's big industrial companies, BOC stands high in its reputation for good management. Its past record for profits growth is impressive, its prospects above average. But after a precipitous fall in 1984, its share price—measured in terms of its likely earnings this year—now stands at a discount of some 20 per cent to the stock market average. Plainly, something is wrong.

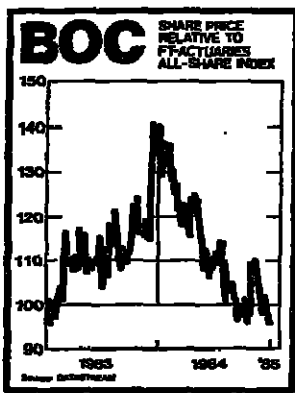
City analysts broadly agree that on fundamental grounds BOC shares are undervalued. But they would also agree that there is more to a share price than the crunching of numbers. There is also the intangible factor known to the market as "sentiment"—the image which a company has in the eyes of the investing community.

Somewhat or other, BOC has of late contrived to present its image clumsily to investors. There is a good deal of irony in this. Among British companies, the group is quite unusual in the degree of care and attention which it devotes to the investing public. Year after year, its report and accounts win bouquets for standards of layout and disclosure. It is also one of the few British companies to employ a full-time senior executive to handle investor relations.

The more strange, then, that City analysts should use terms like "high-handed" and "cautious" in describing BOC's attitude to investors. A common complaint is that the group's results tend to be presented on a constantly changing basis. "If you take one says one analyst, it's a superb document—it almost gives you too much information. But put a series together over the years, and you haven't a hope in hell of finding out what the history is."

Changing the reporting basis may well make sense to a manager who is refining his methods of internal control, but it complicates matters for the outsider.

Other recent grumbles focus on the number of unexplained surprises in BOC's quarterly figures. This is an awkward point, since a company which more than complies with Stock Exchange disclosure requirements—as BOC does—could justly argue that it is under no compulsion to send out signals in between its reporting dates. It is a fact of life, though, that investment fund managers do



not like surprises, and tend to steer clear of companies which have a reputation for providing them.

But however one assigns the blame, the stock market is at present giving little credit to BOC's underlying strengths. Group chief executive Richard Giordano was bemused in a recent television interview to find himself being asked about the "dull" part of the business—industrial gases. As he points out, with a touch of asperity, the long-term pattern for this division is one of growth at around double the rate of real GDP—a figure with which City analysts concur.

Given that gases accounted for more than two-thirds of last year's pre-tax profit of £138m, this evidently puts the group in a usefully strong position. But, again, critics in the City would argue that BOC has recently tended to obscure this fact by drawing the attention of investors to more glamorous businesses elsewhere.

Until last year, for instance, company officials and hand-outs tended to stress the massive U.S. investment programme in carbon graphite—a business which is presently having its margins severely squeezed by the strength of the dollar. And much has been made of prospects in the fast-growing health-care division—although it, too, is stumbling slightly at the moment as a result of cuts in U.S. health-care budgets.

To that extent, the strength of the gases division has gone unnoticed by default. In fact, despite all the recent expenditure on carbon graphite and health-care, the gases division's share of group capital expendi-

ture has been quietly increasing over the past four years. This is partly because the division, though immensely cash-generative, is also hungry in investment terms. To produce £1 extra of sales in gases, says Giordano, now requires £2 of capital expenditure.

But the spending must continue, not only because of the rate of real growth—some 6 to 8 per cent per year on average—but also because that growth is itself critically dependent on cost-saving investment. "We've looked at this business over 20-year spans," says Giordano, "and the growth line has tended to be a good inverse fit with the cost of production."

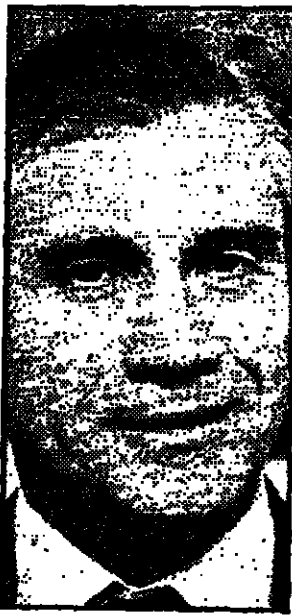
"Take helium, for instance," he says. "Thirty years ago in liquid form it was a laboratory novelty. Now we transport it across the Atlantic in 4,000 gallon tanks. Or nitrogen, which competes with mechanical methods of refrigeration, and competes purely on cost. That's why all our effort has to be devoted to reducing the real cost of production."

As a result, there is "an interesting competition in the company between gases and healthcare, as to which will outstrip the other. I'm not taking sides," says Giordano.

Last year also saw the belated tackling of the group's one major black spot, welding. Most of the U.S. welding division has been disposed of, and it is now hoped that the division will at least break even. "Welding had its roots in gases," says Giordano, "and there was a cultural reluctance to unscramble the ham and eggs and concentrate on gases only. I wish we'd got rid of welding sooner."

This leaves only one serious question mark over the group's operations—the heavy investment in graphite electrodes in the U.S. City opinion divides fairly evenly on whether this was a courageous far-sighted, or just plain wrong. The question will take some time to answer, depending as it does on such factors as the rate of growth in electric arc steel production in the U.S. and the competitiveness of the U.S. as a base for export.

On one point, though, there is unanimity—current year profits for the group as a whole should show a handsome in-



Richard Giordano

crease. At the pre-tax level, forecasts are bunched around the £165m mark, an increase of 20 per cent (this is on the accounting basis of modified historical cost used by BOC—yet another bone of contention, alas, among City analysts). And though this year will see an increase in the tax charge, there is still room for earnings to go up by around 10 per cent—slightly ahead of most forecasts for the market as a whole.

Which once more raises the question of why on earth the shares should be so cheap. The catalogue of BOC's image problems could be extended; London investors, for instance, sometimes have difficulty in deciding whether the group is British or American—a point reinforced by the relatively high profile adopted by its (American) chief executive. There may even be a touch of envy over Giordano's salary, which at £771,600 is in British terms very high indeed.

It certainly looks as if, in stock market terms, the group has lately been paying the price of its own success. Its management operates to the highest professional standards, and also has an unusually enlightened attitude—in formal terms—to investor relations and financial disclosure. It would not be surprising if, on being pestered for yet more data, it occasionally reacted with impatience.

But for the market to react so negatively is not surprising either, even if it is a touch ungrateful. The whole saga illustrates how risky a business investor relations is. If a company as successful as BOC can disenchant investors, then arguably anyone can.

BUSINESS PROBLEMS

Allowance for clothing

A P9D Employee in the Tax Year 1983-84 received an allowance for clothing and personal items such as hair-dressing bills. Among other things she acts as Receptionist and is required to adopt a reasonable standard of dress, appearance, etc, appropriate with being one of the company's points of contact with outsiders.

This was duly reported on Form P9D, but the Inland Revenue has sought to tax her on actual cash value received and not on the secondhand value.

I also understand that a motor-car is tax free for an employee in this category, provided that some business use is made. This compares with the stricter treatment applicable to P11D employees. Can you give me any idea what "some business use" means?

Cash payments to an employee cannot be assessable by reference to the secondhand value of what the employee spends the money on: if you had looked at the Employer's Guide to PAYE (and the Employer's Guide to National Insurance), you would have seen that the clothing allowance must be taxed by you in the

same way as the basic wages. We recommend you to have a talk with the company's auditors, because you look an inviting target for an Inland Revenue PAYE investigation. You should read the Employer's Guides as soon as possible.

Negligent accountant

I HAVE an elderly client who was presented last year with a tax bill for over £2,000 for unpaid Corporation Tax. This has caused shock and consternation to my client, who is 72, and who retired from farming as a tenant 15 years ago. At that time, his farming company ceased to trade, but his accountant suggested that the company was kept going and, on top of that, made the retirement dwelling the property of the company. The proceeds of the sale of the company were then submitted each year, and agreed by the September, and I believe a nominal amount of some £50 Corporation Tax was paid each year. It is quite clear that the accountant did not have an inkling of the Corporation Tax situation.

Recently, I asked a second accountant to look at the position. He was horrified that this situation had been allowed to develop. He felt that my client should have some recompense from his accountant for allowing this situation to develop. My client is at present put off at the thought of the cost of suing his accountant, and is in doubt as to how he might go about doing so.

Is the tax bill justified? Is there a case against the client's accountant? How would he go about making his claim against his accountant, or indeed against the tax bill?

It does seem that a case may lie in negligence against your client's accountant. The advice already given to consult a solicitor is sound. As the amount at issue is not great in relation to the potential cost of litigation it is essential to seek to resolve the matter out of court. Your client must of course mitigate his damage by accepting the offer made by the Revenue.

Dealing company

MY SOLE income derives from a small family company with income from property dealings (rents). I have been treated as a "dealing company" for tax purposes.

I am entitled to age allowance for a married man and the company has a P2 tax

deduction form allowing me £3,975 before tax. Both the company and I are in the 30 per cent tax bracket.

All my money is advanced to the company by way of loan account. How is it best for me to receive funds from the company? Can interest be paid gross to me up to amount of P2 allowance? Is it more advantageous for me to receive interest on my loan account or pay corporation tax (30 per cent) and ultimately receive a dividend?

Salaries and fees I believe suffer National Health deduction of nearly 11 per cent in addition to 30 per cent tax. Being over age I do not personally have any contribution for National Health. Dividends suffer deduction by way of ACT (another 30 per cent) in addition to ordinary Corporation Tax and it takes a long time to get any of this back.

I do not understand what an accountant's rates are. Go back to your accountant and ask him or her to speak more slowly; keep asking questions until you understand. We really cannot help you without knowing, as your accountant does, the full background facts.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Management abstracts

Capital investment in records management. C. J. Bauer in The Journal of Information and Image Management (U.S.), Aug. 84 (5 pages).

Describes how the administration of the American Postal Workers Union Health Plan, faced with increasing claims combined with office congestion and rising costs, rejected the easy solutions of making the system bigger and extending the claims-processing time, and decided to aim for both lower costs and quicker processing; describes how the project evolved from specifying aims through the use of an investigative task force, to the installation of microfilm and information-handling equipment; quotes savings claimed.

The planning and measure of customer service. G. V. Hill in Focus on Physical Distribution Management (UK), Jul/Aug 84 (5 pages).

Stresses that standards of service are a key aspect of marketing especially in markets where price and product quality are similar. Explains what information should be collected and monitored to establish the standards customers require, and how these can best be met and compared with competitors.

Incompetence at work. J. Muir in Industrial Management & Data Systems (UK), Jul/Aug 84 (2 pages).

Suggests that setting work standards and ensuring that employees know precisely what is expected of them goes some way towards improving the performance of "incompetent" employees. Stresses, however, that managers must go through proper procedures, issue warnings and give employees a chance to put things right before deciding on dismissal; it will also strengthen management's position in the event of a claim for unfair dismissal.

The impact of selling aids on new prospects. G. M. Zinkham & L. A. Vachris in Industrial Marketing (U.S.), Aug 84 (7 pages).

Presents an investigation into selling methods in a single industry (business forms) to derive the most effective methods for converting prospects into first-time customers. Discovers that a little-discussed technique—that of the seller providing a tour of his facilities is the most effective form of promotion, with business lunches taking second spot; both methods sharing common factors, eg person-to-person communication, the taking of the buyer from his normal place of work. The less effective methods include brochures and advertising specialties.

Local networks for micro. D. Ferris & J. Cunningham in Datamation (U.S.), Aug 1 84 (51 pages).

Discusses reasons for wanting to connect several microcomputers in a local area network and describes the many practical difficulties in doing so;

draws attention to the true costs of a LAN installation, lists what you won't be able to do with it and focusses on commonly met pitfalls.

Creativity. A. Van Grundy & T. Rickards in Creativity & Innovation Network (UK), Jul/Sep 84 (8 pages).

Two related articles: (1) stresses the importance of imagination in creative thinking, and outlines the basic steps of creative problem-solving technique as a training medium; (2) describes a creativity session involving senior executives illustrating the proposition that people can be taught to think creatively.

Automatic callers. A. Lallande in Computing (UK), Aug 84 (1 page).

Describes the use of computer calls for interactive telephone calls suitable for—after all—overdue account notification; indicates substantial cost savings but notes a degree of resentment from the recipients of such calls.



How good were the good old days?

Perhaps the best thing about the good old days is the fact that we did not ourselves have to live through them.

An operation by a 'barber-surgeon' (1) was a decidedly risky business. His instruments (2) were primitive, and the standard of hygiene no less so (3). The patient (4) had to suffer

without relief of anaesthetic; dark, damp conditions (5) added a high risk of infection and early death. If today we live much longer and endure less pain than our ancestors, some of the credit is due to the science of chemistry: to the contribution of companies like Bayer. Aspirin was one early result of

Bayer research, almost a century ago: the first antibiotic, new types of penicillin, and now, more effective treatments for angina and hypertension are just some of the health care products which have followed over the years. To make this progress possible Bayer alone spends over £450

million a year on research and development: into pharmaceuticals that ease pain and prolong life; into crop protection and veterinary products that help farmers improve both the yield and quality of crops and livestock; and into plastics, rubber and many other products that make life safer and more

comfortable. We know that even our best efforts will not resolve all problems, much less promise any golden age, but they have helped free us from the darker side of the 'good old days'. For more information about Bayer, or a colour print of this advertisement, please write to: Bayer UK

Limited, Dept. A, Bayer House, Newbury, Berks. RG13 1JA.

Bayer

Improving the quality of life.

الشرق الأوسط

OVERSEAS NEWS

Indonesia's bankers ride out a crisis in the money market

BY CHRIS SHERWELL IN JAKARTA

INDONESIA'S banking sector appears to have come through its toughest test since a major reform and deregulation process began in June 1983. The authorities, however, continue to face the delicate task of managing the changes.

A crisis developed last autumn in the inter-bank market. Overnight rates soared, and banks in distress were forced to the discount window created earlier in the year by Bank Indonesia, the central bank.

The crisis was not resolved by this, and Bank Indonesia eventually had to open a new special credit facility and to restrict the amount banks might borrow on the inter-bank market, before inter-bank rates dropped back.

The affair illustrates the economic problems faced by Bank Indonesia and has provoked thought on banking reforms. In particular, it underlines the difficulty of introducing domestic reforms when economic policy priorities are concerned with the country's external accounts—arising in Indonesia's case from the weakness of the world oil market.

Indonesia is Asia's largest oil and gas exporter, and depends on both for the bulk of its export earnings and Government revenues. Over the past two

years the Government has acted to combat the effects of falling prices by slashing project spending, devaluing the rupiah to 970 to the U.S. dollar, from 700, and subsequently running a managed float of the currency.

At the same time, the Government has introduced the June 1983 banking changes, with the chief aim of mobilising domestic resources. Previously, Bank Indonesia directly controlled the credit ceilings and interest rates of the five state banks which dominate the system, and supplied them with subsidised liquidity credits.

The June changes abolished the credit ceilings, removed limits on interest rates offered on time deposits and ended rollovers of expiring liquidity credits. The volume of time deposits at all banks swelled rapidly as they increased rates in competition for funds. By the end of 1983, such deposits had grown by more than 50 per cent.

Some of the increase resulted from the repatriation of funds moved offshore before the devaluation. The convertibility of the rupiah is a feature of Indonesia's economy which the Government is determined to maintain, but may have made it more tricky for the banking reforms to take root.

Nervousness about the rupiah's exchange rate has persisted. The first scare came at the start of last year, when relatively slack economic growth and a shortage of lending opportunities, saw rupiah funds going offshore and inter-bank rates hardening substantially to reach 31 per cent.

Bank Indonesia then unveiled double discount window facilities, with one window offering 15-day money, extendable for two weeks and another providing 30-day money, extendable for two months. It also introduced the Sertifikat Bank Indonesia instrument (SBI)—certificates of indebtedness to provide a home for short-term funds.

The autumn crisis in the inter-bank market appeared to blow up for two reasons. Figures for the increase of credit since the start of the year suggest that—as economic growth picked up, many banks lent out funds raised by the June 1983 reforms. This meant that others which had grown more dependent on the inter-bank market started having to pay more for funds.

Secondly, with the U.S. dollar riding ever higher, the rupiah depreciated. It had taken a year to reach 1,000 to the U.S. dollar and was still at 1,009 in May. But from a point

a week up to June, the pace of depreciation became two points a week in July, four in August and six in September, bringing the exchange rate to 1,076 at the latest.

In the panic occasioned in September, when the inter-bank market touched a day-to-day rate of 90 per cent some banks were forced to the discount window for the first time. Others sought corporate wholesale deposits by raising their rates—and were criticised by the central bank for starting a rates war. Others did neither, and breached their ceiling on dollar borrowings offshore to safeguard their rupiah obligations.

The authorities reacted by announcing a special credit facility at a penal rate of 26 per cent, to be repaid in two parts, in six months and one year, and a fixed limit for each bank on inter-bank borrowing of 7.5 per cent of all deposits.

The rupiah's slide against the dollar came to a halt and reversed into gains. It is the economic consequences that worries bankers most. For the most part they welcome the changes of 1983-84, even if they believe the reforms have a long way to go. But they worry about prospects for their main business—financing the growth of Asia's fifth-largest nation.

Krettek fever hits the traditional cigarette

BY KIERAN COOKE

IF COUNTRIES have individual odours, then in Indonesia it is the aroma of the locally made clove cigarette, the krettek. Most of the male population in this country of 160m seem to smoke this pungent, rather sweet smelling cigarette. Krettek is also catching on overseas.

In the last four years exports have grown by more than 400 per cent. While traditional markets such as Singapore and Malaysia steadily expand, the big boom has been in the U.S., where, excited Indonesian merchants are talking about "krettek fever".

Indonesia has nearly 300 krettek producers, but only five of these are involved in the export market. The biggest exporter at the moment is the Bantoel group which sells about 50m krettek overseas each month—about 5 per cent of its total production.

Other companies, such as Djarum and Gudang Garam, are also making a big push for

export sales. Gudang Garam is the biggest producer of krettek in Indonesia. It is also, with 40,000 workers, the second biggest employer, after the state-owned oil company, Pertamina. Each day about 30m krettek are produced at its factories in the town of Kediri, East Java.

The most remarkable thing is that nearly half this production is made entirely by hand. Thousands of girls sit in long lines rolling the mixture of cloves and tobacco: for an eight to 10 hour day in which a girl would produce about 3,000 krettek, she is paid one American dollar. Government regulations lay down that only a certain number of machines may

be used in the krettek industry, and that it must be kept labour intensive in order to soak up some of the 2m people who come on to the labour market each year. Despite the large work force, Gudang Garam is clearly a company making a considerable amount of money.

It is run strictly as a family business, and no figures are ever published. But company officials proudly say they pay US\$20m each month in tax to the Government. It is believed that the company makes at least half that figure in clear profits in the same period. But the company has been making investments in the past few years in very sophisticated and expensive cigarette making

machinery. The British Molins Group has made significant sales to the company, as has Comas of Italy and Heuni and Focke of West Germany. These machines are being used to produce the filtered, more up-market brands of krettek which are growing in popularity both overseas and on the home market.

In fact, the machine made krettek has made such inroads domestically that it is threatening the very existence of the white cigarette trade in Indonesia. Companies like the giant UK-based BAT Industries producers of a wide range of white cigarettes in Indonesia, have seen their sales slump dramatically over the years. In 1973 white cigarettes made up 43 per cent of the Indonesian market. Ten years later that figure was down to 28 per cent.

Last year, BAT saw its profits in Indonesia slump by more than 20 per cent, to US\$5.7m.

NEW ISSUE

All these Bonds have been sold. This announcement appears as a matter of record only.

November 15, 1984

BANK OF TOKYO (CURAÇAO) HOLDING N.V.

(Incorporated with limited liability in the Netherlands Antilles)

ECU 50,000,000

10 3/4 % 1984-1991 Guaranteed Bonds

Unconditionally and irrevocably guaranteed as to payment of principal, premium, if any, and interest by

THE BANK OF TOKYO, LTD.

(Kabushiki Kaisha Tokyo Ginko)

(Incorporated with limited liability in Japan)



Kreditbank International Group
Bank of Tokyo International Limited

Amro International Limited Bank Brussel Lambert N.V.
Banque Générale du Luxembourg S.A. Banque Indosuez Banque Nationale de Paris
Deutsche Bank Aktiengesellschaft Dresdner Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG, Vienna
Privatbanken A/S Société Générale
Société Générale de Banque S.A. Westdeutsche Landesbank Girozentrale
Yamaichi International (Europe) Limited

Abu Dhabi Investment Company Algemene Bank Nederland N.V. Andelsbanken Danabank Banca Commerciale Italiana
Banca del Gottardo Banca Nazionale del Lavoro Banco di Roma BankAmerica Capital Markets Group
Bank Gutzwiller, Kurz, Bungenier (Overseas) Bank Ippa Bank Mees & Hope NV Bankverein Bremen AG Banque du Benelux S.A.
Banque Française du Commerce Extérieur Banque Internationale à Luxembourg S.A. Banque de Luxembourg S.A.
Banque Paribas Belgique S.A./Paribas Bank België N.V. Banque Paribas Capital Markets Banque de l'Union Européenne Banque Worms
Bayerische Hypothek- und Wechsel-Bank Bayerische Vereinsbank Berliner Handels- und Frankfurter Bank Caisse des Dépôts et Consignations
Caisse d'Epargne de l'Etat, Banque de l'Etat Caisse Générale d'Epargne et de Retraite/Algemene Spaar- en Levensrekening
CERA-Centrale Raiffeisenkas C.V.-Belgium Chase Manhattan Capital Markets Group Chemical Bank International Group CIBC Limited
Citicorp Capital Markets Group Commerzbank Compagnie Monégasque de Banque N.V. Continental Bank S.A.
Copenhagen Handelsbank A/S Country Bank Creditanstalt-Bankverein Crédit Agricole Crédit Commercial de France
Crédit Communal de Belgique S.A./Gemeentekrediet van België N.V. Crédit Européen S.A. Crédit Général
Crédit Industriel d'Alsace et de Lorraine Crédit Industriel et Commercial de Paris Crédit Lyonnais Crédit du Nord Credito Italiano
Daiba Europe Den Danske Bank International S.A. Den norske Creditbank (Luxembourg) S.A. S.A. Dewfin N.V. DG Bank
Dominion Securities Pitfield Enskilda Securities Die Erste österreichische Spar-Casse-Bank European Banking Company
First Interstate Girozentrale und Bank der österreichischen Sparkassen Goldman Sachs International Corp. Hambros Bank
Hill Samuel & Co. Irish Intercontinental Bank Istituto Bancario San Paolo di Torino KB Luxembourg (Asia) Kidder Peabody International
Kleinwort, Benson Kreditbank N.V. Kreditbank (Suisse) S.A. Kuwait International Investment Co. s.a.k.
Landesbank Rheinland-Pfalz - Girozentrale - E van Lanschot Bankiers N.V. Lehman Brothers International Lloyds Bank International
Manufacturers Hanover Merrill Lynch Capital Markets Samuel Montagu & Co. Morgan Grenfell & Co.
Nederlandsche Middenstandsbank nv Nederlandse Credietbank nv The Nikko Securities Co., (Europe) Ltd. Nomura International Limited
Österreichische Länderbank Peterbroeck, Van Campenhout & Cie S.C.S. Pierson, Holding & Pierson N.V. PK Christiania Bank (UK) Ltd.
Rabobank Nederland Salomon Brothers International Salzburger Sparkasse J. Henry Schroder Wagg & Co. Smith Barney, Harris Upham & Co.
Société Générale Alsacienne de Banque Sparkassen SDS Svenska Handelsbanken Group Swiss Bank Corporation International
Union Bank of Norway Ltd. Union Bank of Switzerland (Securities) Williams & Glyn's Bank plc Wood Gundy Inc.

THE ARTS

Television/Christopher Dunkley

Repartee and reportage

For a television critic Christmas and the New Year always seems to bring the same things: a larger than usual proportion of rubbish on screen, and a series of parties at which fellow guests, upon discovering one's job, go through a rigmarole which, although it may vary in the order of presentation, invariably contains the same constituents. These include the mock incredulous question "Do you really have to watch all the time?" the anxious disclaimer "Of course we hardly see any television at all" (even within the last year I have been fed the old chestnut "We only have a set for the au pair") and then a detailed description of the most recent episodes of *Dallas* or *Dynasty* or *Tenko* or *The Price Is Right* or all four.

When I murmur that I rarely see more than the opening episode of such series and hardly ever write about them subsequently I am regarded as either a liar or someone who is obviously falling down on the job. It is hard to persuade anyone who does not read the FT that although it is standard practice in the heavy Sunday papers and the weekly journals for tremendously witty television criticism to use all their space ridiculing the programmes they spend their lives watching, there are actually other ways to do the job.

Quite often there are other critics at these parties—theatre critics, music critics, art critics—and it is noticeable that their jobs cause less curiosity and comment than mine. Indeed I know from my own experience, albeit brief, as a film and book critic that while such jobs can certainly lead to lively conversations about the subjects of one's work—films or books—the very process of television criticism causes endless fascination. People rarely bother to ask how you go about being a book or film critic, perhaps because the answer is pretty obvious.

But many people are agog to know how you operate as a

television critic. Do you see everything in advance? Do you watch on big screens in cinemas? If so, isn't it quite different watching in the morning on a large screen instead of in the evening on a small screen? Do you have lots of television sets at home? Does it mean your children watch more than they should? Do you use a video recorder? Do you have to watch breakfast television? Don't you get terribly bored having to watch all those soap operas? Aren't you afraid that so much rubbish will addle your brain?

The answers to the factual questions are fairly easy. Some television critics preview practically everything because these days their newspapers demand articles well ahead of publication. I don't preview much because the FT has always taken a longer-term view, endeavouring to identify movements and comment on trends rather than simply to review individual programmes. Most previews are screened on ordinary television sets but some use cinema screens. Increasingly video recordings are available in advance "on demand" to suit individual critics.

After a while you become professionally adept at making critical considerations at ten in the morning in Piccadilly or Soho instead of at ten in the evening in Kentish Town. I have several television sets at home because my work often clashes with the family's needs. However, I have been known to use my own duty as a critic to steer my children's viewing away from their entertainment preferences to more worthy material. I use not one video recorder but two because that almost liberates me from the dictates of the broadcasters: I can record and play back precisely when I want to.

However, what seems to concern the party guest most is not these professional details but the added brain question. Over the years I have come to realise that although asked of me it is really directed at them-

selves, and if articulated honestly it would go "I watch far too much television but presumably you, as a critic, watch even more. If you're still sane perhaps there's hope for me." The unquestioned assumption is that the overwhelming majority of what we all watch is dreadful rubbish; indeed this is often aggressively asserted as though it were partly the fault of the television critic.

It is at this point that I invariably make my mistake, convincing my interlocutor that I am already half crazy or worse, part of a sinister television plot to reduce the nation's mind to jelly. I defend television, pointing out that the proportion of good to bad is much as it is in any other area of human endeavour: music, books, cooking, dance, newspapers or what you will. There is a little that is good, a little more that is good, an awful lot that is mediocre and a vast heap of rubbish.

Do you realise, I ask, that over Christmas you could have watched two splendid programmes on Channel 4 called *Vidal in Venice* in which admittedly Gore Vidal was occasionally too clever by half but how much better than all those game shows with people being too stupid by half, and anyway the pictures were gorgeous. Did you watch *Baryshnikov* in his American Ballet Theatre production of *Don Quixote*, I ask, and the Scottish Ballet's *Nutcracker* and the Royal Ballet's *Tales of Beatrix Potter* and *Romeo and Juliet* or the Kirov's *Giselle*?

Did you see BBC's *Pavarotti* at Madison Square Garden and Channel 4's programme about a year in the life of Domingo called *Placido*? Did you watch Jonathan Miller's astounding version of *Rigoletto* with the action transposed to 1950s Manhattan? What about all the classic films—*The Godfather*, *The Big Sleep*, *High Noon*, *Brief Encounter*? At this point my questioner starts to protest: "Those are just the old films they show every year."

All this, I point out, was screened during a holiday period when the proportion of good quality was even lower than usual and all the current



Christmas treats: Joan Hickson as Miss Marple; author/politician Gore Vidal

Then did you watch the Tavanis brothers' *Koos* or Ingmar Bergman's *Fanny* and *Alexander* or *Kramer vs Kramer* or *The Deer Hunter*, all being shown for the first time? Well, no, they all happened to be at awkward times... and anyway you can't really call old movies proper television, can you? You can, of course, but what of television's own material then? *Miss Marple*, *The Body in the Library* on BBC 1 proving that Agatha Christie can be done well on television if you get the accents and the social niceties right as well as the frocks and the steam trains. ITV's new version of *Kim*, BBC 2's magnificent cast *Much Ado About Nothing*, BBC 1's vivid *Box of Delights*, ITV's two episodes of *Minder* and BBC 1's derivative but nevertheless highly entertaining and professionally slick *Give Us a Break*?

All this, I point out, was screened during a holiday period when the proportion of good quality was even lower than usual and all the current

affairs programmes were (shamefully) off the air, yet still there was more worthwhile stuff than most viewers could hope to watch—with or without a video recorder. At about this point my fellow guest often begins to get really upset and even angry and if he (or she, more often she actually) is aggressive enough he will start to imply or even to declare quite plainly that television criticism is scarcely a proper job for an intelligent person.

I know then that we have reached the nub of the business. We are not and have not been talking about the quality of television programmes but about the quality of the viewer's life. It is surely no great mystery: if hamburgers, fish and chips, Kentucky Fried Chicken, and a four-course meal including soup, roast meat, salad and pudding were brought to the front door every night many people would choose the convenience foods more often than not. If all the morning papers were delivered every day many

people who take this paper or The Times or the Daily Telegraph would succumb to temptation and read the Daily Mail or Daily Mirror instead.

When the nation comes to sit down after a hard day's work and discovers that television is so "culturally delivering" *Macbeth*, *Penniless* in *Pickering*, *Smoker and Delia* to the fire-side (well, radiator-side) it is no great surprise that the last two attract most viewers even from among those who would describe themselves as more serious and demanding in their tastes. Nor is there any great personal virtue in a critic choosing to watch the first two; we are, after all, paid to watch, and it is, surely, the higher quality material that we should be writing about.

As with the book review page of this newspaper or the music notices or the art criticism, the object of this column is to write about the best of what is available. It is again, twice nightly at the Purcell Room this week a succession of young performers, chosen at auditions last spring, given shared recitals of music of the present century. Of the 53 works by 45 composers to be played, six are by Kenneth Leighton and four by George Benjamin—by which token it can be said they are the season's featured composers. The first of the four young artists presented at Monday evening's recital was the oboist David Wilson—who has the adventurous, but I think fundamentally misconceived, idea of copying Schubert's "Arpeggione" with slide projections. He is an excellent oboist, but Britten's *Six Metamorphoses* can stand or fall in recital very much without this. Of Mr Wilson's brother's paintings projected on a screen. None of Vinko Globokar's scores, and

Handel centenary/St John's Max Loppert

This year marks the tercentenary of Handel's birth. British celebrations began on a very high level, on Monday, with a rare performance of *L'Allegro, il peneroso ed il moderato* sponsored by the BBC (and broadcast live) on behalf of the European Broadcasting Union. It was a level, indeed, that one hopes will serve as guide and goal the rest of the year; for the music was of a quality to send Handelians (and no doubt others as well) into prolonged ecstasies, and the playing and singing were fully worthy of it.

This "vernal masterpiece" (as Winton Dean has aptly called it), more extended, cantata than oratorio, demonstrates the peculiar abundance, fertility, and largeness of Handel's genius, and its capacity for turning the apparent disadvantage of subject and literary content to unprecedented dramatic advantage. The first two parts are Charles Jennens' adaptation for musical purposes of Milton's poem; the third is Jennens' own appendage, an apostrophe to moderation in all things. Milton's verse structure is not of a kind that naturally invites musical setting, but Jennens' droll pieties would seem to be of a kind that must positively repel them. Yet on this rather unpromising frame Handel lavished some of his most gloriously colourful, robust, and original musical apparel.

The libretto constructed by Jennens out of Milton follows an alternation of lively and thoughtful humours; out of that simple, and apparently con-

stricting quality Handel draws a marvellous variety of musical styles, forms and images, numbers matched and contrasted to form a succession wonderfully bright in its parts and cogent as a sequence. The use of a carillon obligato is its most extraordinary colour device, but not its most remarkable, for the power to mint new such well-tried formulas as a "bird" aria for soprano and flute soloists, or a hunting song for baritone and hallooing horn, pointing up the sheer pictorial vividness quite as forcefully.

And to almost all of it a rapturous proto-romantic evocation of nature and countryside—specifically the English countryside—supplies the essential key. The orchestra and chorus were the Raglan Baroque Players and Singers, the conductor was Nicholas Kraemer. About the whole performance, even the marginally less inviting early stretches of it, moderate, there was a sense of the sheer joy of being allowed to pursue its course and make its points without forcing or inflation, and it was very winning. There was a generous supply of soprano soloists (just all I felt, exactly matched to the numbers allotted them)—Patricia Kewell, Gillian Fisher, Browyn Mills, and the delightfully uninhibited treble Nicholas Sillitoe. The mezzo-soprano Frances and William Kendall (tenors), Stephen Varcoe (baritone)—were cultivated and sensitive. It was, in all, a notable occasion; if the Handel year goes on like this, we shall never want it to end!

Young Artists/Purcell Room

Dominic Gill

The Park Lane Group's annual "Young Artists" and 20th-century music series is with us again: twice nightly at the Purcell Room this week a succession of young performers, chosen at auditions last spring, given shared recitals of music of the present century. Of the 53 works by 45 composers to be played, six are by Kenneth Leighton and four by George Benjamin—by which token it can be said they are the season's featured composers. The first of the four young artists presented at Monday evening's recital was the oboist David Wilson—who has the adventurous, but I think fundamentally misconceived, idea of copying Schubert's "Arpeggione" with slide projections. He is an excellent oboist, but Britten's *Six Metamorphoses* can stand or fall in recital very much without this. Of Mr Wilson's brother's paintings projected on a screen. None of Vinko Globokar's scores, and

most particularly the virtuosic study in circular breathing *Atemklinge* (Peter Furtwängler), which is with us again: twice nightly at the Purcell Room this week a succession of young performers, chosen at auditions last spring, given shared recitals of music of the present century. Of the 53 works by 45 composers to be played, six are by Kenneth Leighton and four by George Benjamin—by which token it can be said they are the season's featured composers. The first of the four young artists presented at Monday evening's recital was the oboist David Wilson—who has the adventurous, but I think fundamentally misconceived, idea of copying Schubert's "Arpeggione" with slide projections. He is an excellent oboist, but Britten's *Six Metamorphoses* can stand or fall in recital very much without this. Of Mr Wilson's brother's paintings projected on a screen. None of Vinko Globokar's scores, and

Elizabeth Anderson is already quite well known as the cellist of the Trio Engeström. The tone is warm, the manner easy and attractive; her gentle account of Janacek's little *Fairy Tale* was instantly arresting—a fine spin web beside the unassuming, wistful and really quite pleasingly somnolent *Allegretto* for piano by Kenneth Leighton. The other duo was for flute (Anna Noakes) and harp (Louise Johnson). I liked their account best of Michael Finnissy's *Kagome-Jishi*, delicately, neatly turned.

Cinderella/Beck Theatre, Hayes

Alan Forrest

A winter excursion out to Hayes from Paddington is not one of the great rail journeys, but the excellent Beck Theatre is an oasis in that desert of the soul. The first of the four young artists presented at Monday evening's recital was the oboist David Wilson—who has the adventurous, but I think fundamentally misconceived, idea of copying Schubert's "Arpeggione" with slide projections. He is an excellent oboist, but Britten's *Six Metamorphoses* can stand or fall in recital very much without this. Of Mr Wilson's brother's paintings projected on a screen. None of Vinko Globokar's scores, and

remind us of Minder, even to the point of comparing Baron Henslow (Peter Furtwängler), wage-paying methods to "that other fellow." Prince Charming is played with old-fashioned principal boy panache by Rula Lenzak. The other duo was for flute (Anna Noakes) and harp (Louise Johnson). I liked their account best of Michael Finnissy's *Kagome-Jishi*, delicately, neatly turned.

Vanity Fair/Donmar Warehouse

Martin Hoyle

Vanity Fair is nowhere near Quality Street. Those Napoleonic uniforms, cutaway coats and high Empire-line waists have hoodwinked readers into believing Thackeray is a writer better than Dickens. But if he lacks the younger man's gift for hard-nosed journalistic thrust, Thackeray's detached irony displays the gentle incisiveness of, say, a Waugh. His view of recent history in *Vanity Fair* was as sardonically unsparring in its depiction of a society's foibles and follies, as jabbingly disrespectful of sacred cows, as any of our modern moral satires.

Cheek by Jowl have arrived in Covent Garden for a season, and the strengths of an acting company of (here) five men and three women are soon apparent. The novel's narration is shared between them (in their Pericles also on offer soon, Ancient Gower's chorus is similarly distributed). Each player takes several roles; far from slowing the action down this leads to a cinematic fluidity as when the cold splendour of the Marquess of Steyne's town mansion seamlessly turns into the impoverished Sedleys' genteel refuge and back, simply by means of the same actors switching character in the course of conversation.

Declan Donnellan's production at times adopts a split-screen technique, with characters on either side of the



Amanda Harris, Martin Turner (partly obscured) and Duncan Bell

stage separately conveying a scene that in fact they share, pieces of a visual jigsaw. The stylisation leads to gloriously desperate *Gloriana* O'Dowd setting her cap at the gallant Dobbin as she warbles Irish ditty from the bearded mouth of Andrew Collins. There are moments which remind us that such stylisation is a hair's breadth from village hall travesty parts are perilously close to pantomime dames; but the company's typical virtues of intelligence, vigour and clarity

strip the fripperies from what is revealed as a pretty nasty set of grasping egotists. Sadie Shimmin has a pushiness that is just right for Becky; she also has the gallant good nature that, puzzlingly, makes this repellent little gold-digger stubbornly likeable. "I am innocent," she protests when surprised by admirers amidst the hoard and wealth, and you believe it—or rather, you believe that she believes it. This Becky resembles Lulu in the straightforward impulse of her selfishness; she is a natural;

totally sincere in the pursuit of her own well-being. And slightly common into the bargain. Duncan Bell's bloodless Steyne has the icy relish of disolute exhaustion combined with almost contemptuous good breeding; no mere milkop, Amanda Harris's Amelia has her moments of gross egotism; and Simon Dormand's loyal Dobbin, slipping into the third-person narration to remark "never had he felt so lonely and so miserable" as he beams brightly at the unattainable, is just right.

Alexander Baillie/Elizabeth Hall

David Murray

It was a long cello-and-piano evening on Monday, and the final effect—despite the excellence of the performance—was less than it should have been. It was as if the pianist Piers Lane had asked somebody at the interval, "Am I too loud?" and been told "Yes, the closing French sonata (the cello version of the famous violin one) was intimately studied and sensitive, but dramatically reduced. The main climaxes come anyway in the cello's least heroic registers, and the piano was so loyally deferent that what we heard was something more like "Private Meditations on Frank's Sonata."

Even that had its rewards, for there was sterling musicianship throughout. Before it came Toru Takemitsu's new *Orion*, half post-Romantic rhapsody for cello and half quasi-Japanese keening in quarter-tones and portamenti, with an accompaniment similarly divided between impressionist evocation (with warm nods toward Messiaen) and exotic twinges inside the piano. (Being tall, Lane managed that with reasonable dignity, but composers regularly forget how awkward it is to reach over the music-stand to get at the strings: the visual distraction often obscures the musical effect.) Distinctly appealing, Alexander Baillie showed fine declamatory flair in his last cadenza.

Takemitsu's quarter-tones induced a little uncertainty at first, because there had been some inadvertent ones earlier in Schubert's "Arpeggione." Sonata when the cello was playing in thumb-position (was some of that easier on the now-extinct arpeggione?). But otherwise Baillie and Lane gave a splendidly ripe account of the Schubert, subtly witty and unafraid of rollicking too when rollicking is that the sonata invites. It rarely sounds like so sturdy a piece. At that stage Lane was still playing fully up, and one could admire his strength and finesse as much as his rigorously faithful accompanying. That was true also in their opening work, Prokofiev's late, rumintive Sonata op. 119, where Baillie's pungent, satisfying tone captured a lyrical breadth that the work seems sometimes to lack. One hopes very much that Lane's return to Australia this summer won't mean the end of their distinguished partnership.

Tippett exhibition

A display of the music manuscripts of Sir Michael Tippett has been mounted by the British Library to commemorate the composer's 80th birthday. The exhibition, open until March 31, is in the Manuscript Salon, in the British Library's exhibition galleries, Great Russell Street, London, WCL.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Jan 4-10

Theatre

NEW YORK
Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6282).
42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately breathy and leggy hooding by a large chorus line. (977 9020).
Touch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and twinning story of a drug queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his doing Jewish mother. (944 9450).
Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (238 6200).
Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organisation has generously decided to name the theatre after the generation's outstanding box office draw. (757 8648).
A Chorus Line (Shubert): The longest-running musical ever in America

has not only supported Joseph Papp's Public Theatre for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200).
The Real Thing (Fulton): After 14 months in London, Tom Stoppard's latest play at the English Intelligentsia, with a new-found attention to the heart that beats beneath the veneer, directed at a fast clip by Mike Nichols. (239 6200).
Gengary Glen Ross (Golden): The Chicago cast from the Goodman Theatre provided David Mamet with a Pulitzer Prize for his latest work that pits fast-talking real estate salesman against the world and each other. (239 6200).
Balalaika (Metropolitan): John Malkovich's energetic but nostalgic revival of an early Lenford Wilson play brings back the wide-eyed, dragged out 1980s and 70s to the accompaniment of Bruce Springsteen songs. (420 8000).
Sunday in the Park with George (Booth): Inspired by the Seurat painting, Stephen Sondheim's fastidious musical with dots and dashes of song that end too soon but work well with Tony Straigen's pretty set and James Lapine's book which changes gears in the second act. (239 6200).
Noises Off (Brooks Atkinson): The closest Broadway gets to the British farce tradition is this import of Michael Frayn's funny backstage view of all the stunning doors and dropping drawers. (245 3439).
La Cage aux Folles (Palace): With some tenuous Jerry Herman songs,

Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (737 2626).
LONDON
The Real Thing (Strand): Jenny Quicke and Paul Shelley now take the leads in Tom Stoppard's head-nodding, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (268 2660/4143).
Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels: gym slaps, hockey sticks, a cliff-top rescue, stout money, complex, and a rousing school hymn. Spitting it you're in that sort of mood. (437 1262).
Noises Off (Sevrey): The funniest play for years in London, now with an improved third act. Michael Blake-movie's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (836 8838).
Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie music, an exciting first half and a dwindling reliance on indiscriminate rustling around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).
On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dances collides

with the Ballets Russes. Gems include *There's a Small Hotel*, Glad to be Unhappy and the *Unhappy Melody* for *Slaughter on Tenth Avenue*. (437 8634).
42nd Street (Dorset Lane): No British equivalent has been found for New York's *42nd Street*, but David Macdonald's top-dancing extravaganza has been repeatedly received. American *Clare Leach* is a real find as *Peggy Sawyer*, and Margaret Courtenay has had a good time. (886 8100).
Mother Courage (Barbican): Fine BBC presentation by the design team of *Cats*—John Napier and David Harvey—with Judi Dench as a scolding, music hall and finally moving *Courage* pushing her elaborate cast of stage machinery through the *Henrietta Loyer*. Howard Davies directs, good support from Trevor Parnell, Stephen Moore and Zoe Wannaker. (828 8799).
Piedra (Old Vic): Gloria Jackson remarkable as the nearly inebriated tragic queen in a thrilling production by Philip Prowse. Costumes of short silk and taffeta, and Robert David Macdonald's translation bravely takes on the challenge of Racine's untranslatable *Alexandre*. Gerard Murphy, Tim Woodward and Georgina Hale in a strong cast. (745 1616).
Two Into One (Shubert): Donald Sinden and Michael Williams head the cast of a blissfully funny farce by Ray Cooney in the old Whitehall tradition. An irate manager, Lionel Jeffries, declares: "There's far too much going on in this hotel, and I'm not having any of it." Not to be missed. (379 5389).

"What's special about these Danish companies?"

Aktbanken, American Express Bank A/S, Andelsbanken, Andelskasser a.m.b.a., Bank of America, Baitica-Nordisk RE, Benzon & Benzon, Borsinformation A/S, Carlsberg Breweries, Carlsberg A/S, C & G Banken A/S, The Chase Manhattan Bank N.A., Copenhagen, A/S Chemins, Christian Rovers International A/S, Christiani & Nielsen A/S, Citibank, N.A., Codan Forsikring, Control Data A/S, Danish Steel Works Ltd., Danmarks Sparkekasseforening, Dansk Olie & Naturgas A/S, Den Danske Bank, Den Danske Provinsbank A/S, DFDS A/S, De Forenede Bryggerier A/S, Finansieringsinstituttet for Industri og Håndværk, A/S N. Foss Electric, Foss Rødt, Grønter Sæterstad, Grønterstad, Copenhagen Handelsbanken A/S, A/S Høffmann, J. C. Høffmann's Skibsfartsselskab A/S, H. Høffmann & Sønner A/S, Jyske Bank, Kemp & Lauritzen A/S, Kongskilde Koncernselskab A/S, The Bank of Copenhagen, København Fondsbørs/Copenhagen Stock Exchange, Larsen & Nielsen Constructors Holding A/S, LK-NES A/S, Magasin Du Nord, McKinsey & Co., Inc., Monberg & Thorsen A/S, Næstved A/S, Northern Feather International Ltd., Olivetti A/S, Pedershaab Maskinfabrik A/S, Rank Xerox A/S, A/S Thomas Ties, Sabro & Co., Salsø & Holst A/S, Simonsen & Wølske Eff. A/S, Sparakassen SDS, Storm A/S, Superfos A/S, Topalring, Toyota Danmark, Tønder Bryggerier.

They are all regular readers of the
FINANCIAL TIMES • European Edition

For further information about subscription rates in Scandinavia, please contact Mr. Ejvind Pedersen in Copenhagen:

01-13 44 41

RESOURCES REVIEW

OIL REFINERY OVERCAPACITY IS A GLOBAL PROBLEM—BUT THE PROFITS SQUEEZE HAS BEEN ACUTE IN THE CARIBBEAN AND THE U.S.

One of the toughest times in memory

THE U.S. refining industry is going through one of its toughest periods in living memory. Many of the independent refiners are teetering on the edge of bankruptcy, several of the U.S. majors cannot run their refineries at a profit and scarcely a week goes by without news of another major refinery closure.

Chevron and Texaco, the two largest refiners in the U.S. reported combined losses of more than \$300m on their refining operations in the first nine months of 1984 and Exxon, which is regarded as one of the most efficient refiners, saw its domestic refining profits in the third quarter plummet from \$171m to \$20m.

Texaco recently halved the output of its legendary 402,000 barrels a day Port Arthur refinery in Texas and laid off half the 3,000 workforce. Last quarter it announced a \$205m

written-down of its world refining operations and Cito, the largest independent marketer of gasoline in the U.S., said it was cutting production at its Lake Charles refinery, the 10th biggest in the U.S. from 258,000 b/d to 140,000 b/d.

Oklohoma refining recently held for protection under

but oil industry executives believe that another 2m b/d of capacity at least, or 25 to 30 refineries, will have to be closed if the industry is to be restored to financial health.

The last couple of years have been traumatic for the more than 200 refineries still operating in the U.S. Sluggish de-

mand, chronic excess capacity and fierce competition have taken a heavy toll. Despite the heavy cuts in capacity, U.S. refineries continue to run at no more than 75 per cent of capacity, between 10 per cent and 15 per cent below acceptable capacity utilisation levels.

Refining margins on the Gulf coast, home of around two-fifths of all U.S. refining capacity, have dropped from around \$1.50 a barrel in 1979-80, according to Wright, Killen & Feldman, a Houston consulting firm, to a negative \$1.45 in the third quarter of the current year.

There are several reasons for the current parlous state of the U.S. refining industry. The most pressing problem is the sharp drop in oil product prices relative to crude oil prices. U.S. spot gasoline prices are down by over 10 per cent on a year ago. This is a much steeper fall than has occurred in the cost of most U.S. refineries' crude oil supplies and means that refinery margins are being severely squeezed.

However, these investments have not yet paid off, and the margin between light and heavy refinery products has narrowed considerably, undermining the economics behind some of the refinery conversion projects. Spot residual fuel oil prices in the U.S. are unchanged on the year by contrast with the pronounced weakness in U.S. refinery prices. Part of the problem is that the long coal strike in the UK has led to increased demand for residual fuel oil for UK electricity production.

The eventual end of the UK coal strike should take the pressure of residual fuel oil prices and help restore differentials to earlier levels. On the other hand it will not affect rising imports of gasoline which are already exacerbating the troubles of the domestic U.S. refining industry. A decade ago, the U.S. was importing just 1 per cent of its gasoline.

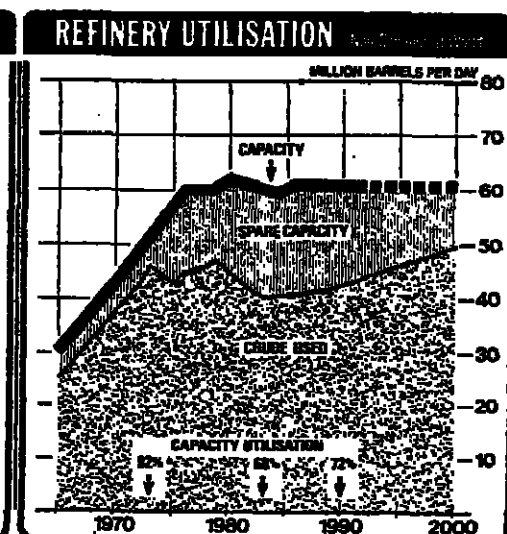
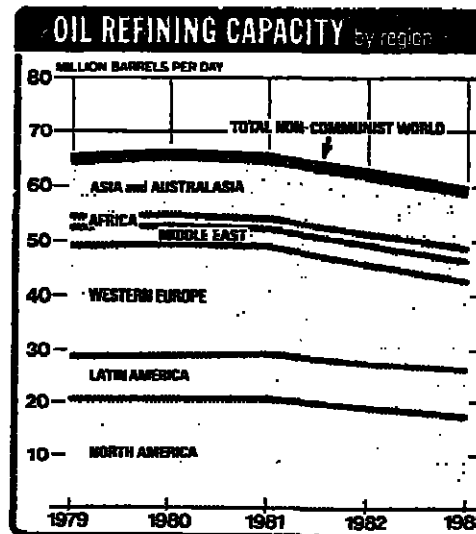
By William Hall in New York

chapter XI of the U.S. bankruptcy code and Wall Street analysts believe that it is only a matter of time before more of the non-integrated independent refiners which do not have access to cheap crude oil go the same way. They are losing between \$2 and \$5 on each barrel they refine.

More than 200 U.S. oil refineries have been closed since 1981, trimming U.S. refining capacity by 2.6m barrels a day

mand, chronic excess capacity and fierce competition have taken a heavy toll. Despite the heavy cuts in capacity, U.S. refineries continue to run at no more than 75 per cent of capacity, between 10 per cent and 15 per cent below acceptable capacity utilisation levels.

Refining margins on the Gulf coast, home of around two-fifths of all U.S. refining capacity, have dropped from around \$1.50 a barrel in 1979-80,



By 1984, gasoline imports accounted for 2 per cent of U.S. consumption and last year close to 7 per cent of U.S. consumption was met by imports.

U.S. gasoline consumption has been falling for several years and although it has begun to rise again in the current

year, most analysts expect it to decline for the rest of the decade. This factor when coupled with the growing competition from imports and the new refinery capacity now coming on stream in the Middle East means that U.S. refineries are going to remain under

Shutdown threat shows the danger of operating well below capacity

THE IMPENDING shutdown of the Lago Oil and Transport Refinery in the Netherlands Antilles island of Aruba indicates the danger facing Caribbean refiners who have been operating well below capacity because of the weakening oil market. A number of refineries face closure—with serious economic consequences for the area.

Lago Oil is a wholly-owned subsidiary of Exxon and the 440,000 b/d refinery has been underpinning the economy of Aruba, providing 80 per cent of the government's revenue. Since the refinery along with another owned by Shell in neighbouring Curacao, is being fed by crude from nearby Venezuela, it has struggled to compete with mainland installations in the U.S. and Latin America which have access to domestic oil. There is speculation that Curacao like Aruba cannot survive much longer.

The Lago facility was processing 250,000 b/d a year ago but this fell to 180,000 b/d earlier this year. More recently, Lago Oil said it was cutting operations to 90,000 b/d and that it had estimated its losses this year would be about \$50m.



ministration during the Falkland Islands dispute and by agreements to have the British Navy making calls in the Dutch islands.

It was the removal by Venezuela of the Netherlands Antilles from the status of a "favoured country" which precipitated a cut in the volume of crude being sent to the Antillean refineries.

But the problems are economic. It has been operating well below capacity and has tried to cut operating costs through a programme which included redundancies. The Shell plant reported losses last year of 22m Netherlands Guilders (42m U.S.\$223m).

Industry officials in the Netherlands Antilles say the threat to the refineries may not immediately affect the operations of the two major oil terminals—Exxon's 300,000 bpd in Aruba and Shell's 2m bpd (said to be the largest in the world) in Curacao. The Netherlands Antillean administration has been meeting Venezuelan Government officials to discuss the possibilities of keeping the Lago refinery going.

One possibility is a buy-out by the government of the refinery. There was, however, great doubt that the money could be easily raised. If the government

does take control of the plant, it would be emulating the administration in neighbouring Trinidad, which has reached agreement with Texaco for the purchase of the country's largest refinery. The 350,000 bpd refinery was

put fell by 21 per cent. The oil sector accounts for 80 per cent of the country's export earnings, and the softening of the market has put the economy under pressure. Output peaked at 230,000 bpd in 1978 compared with last year's average production of around

170,000 bpd. "We need to get the Texaco refinery up to about 120,000 bpd to make it economical," said Mr Patrick Manning, Trinidad and Tobago's Energy Minister. The plant has been running at about 60,000 bpd. "We have to get the refinery efficient—to break even at best, but we must be careful not to make it unprofitable."

The refinery's profitability, and that of the other in the country, the state-owned Trinidad with a capacity of 100,000 bpd, could be assisted by a plan proposed by the Trinidad Government, that it does the refining for its neighbours in the Caribbean economic community. The other countries in the English-speak-

By Canute James in Kingston

bought by the government for \$175m. The purchase does not include Texaco's marine operations. The buy-out came after several months of negotiations after Texaco reported its Trinidadian operations had become uneconomic. The conclusion to the nego-

tations followed a fall in the company's production in the first half of this calendar year. While the country's oil output rose by a half of 1 per cent to 162,825 barrels per day over the corresponding period of last year, Texaco Trinidad's out-

Conoco makes major North Sea gas discovery

BY DOMINIC LAWSON

CONOCO, the U.S. oil company, has made a major gas discovery in the North Sea, 40 miles off the Lincolnshire coast.

The discovery well in block 48/11b tested 46.8m cu ft of gas and 300 barrels of very light oil per day. This is one of the best flow rates achieved by a North Sea gas discovery well. It is believed that the field could contain about 1,000 m cu ft of gas.

This is well above the size at which a gas field in the Southern basin becomes commercial at least, Conoco said yesterday that additional drilling would be needed to determine the size of the discovery.

About half of the reservoir is thought to spill over into an adjoining block licensed to Atlantic Richfield, Union Rhemische, Mobil and Son Oil.

Conoco's partners in the discovery are British (33 per cent) Tri-central (25 per cent) and Exxon (7 per cent). Conoco has a 35 per cent interest in the block. Exxon's shares jumped by 35p yesterday on the London stock market. Tri-central gained 15p and British added 8p.

The discovery is the latest in a string of promising gas drilling results in the UK sector of the North Sea, and is sure to be seized upon by opponents of British Gas's pro-

posed acquisition of \$30bn of gas from Norway's Sleipner gas field. British Petroleum in particular has argued that the UK sector of the North Sea can supply all the likely UK gas demand for the rest of the century.

But British Gas insists that imports of gas in the 1990s will be necessary, even assuming a moderately successful gas discovery rate in UK waters.

North Sea contracts worth £48m were announced yesterday. Marathon, the U.S. oil company, has awarded work for the construction of modules for the Brae B platform to companies based in North East of England.

Redpath Engineering in Middlesbrough will build the 1,500 tonne construction module. Press Production systems will construct two wellhead modules at its Hadrian yard at Wallsend, Tyne and Wear. Davy Offshore Modules will build modules weighing 1,000 tonnes at its Middlesbrough yard.

Work on all contracts will start mid-year, and is expected to create about 200 jobs, according to Marathon. The total value of the contracts is about £22m.

Seipem UK, the UK arm of the Italian oil construction company Seipem SpA, has won a £24m order

from Shell for the construction this year of three North Sea gas pipelines, involving the Sean and Indefatigable gas fields.

A second windmill-type aerogenerator has been ordered by the South of Scotland Electricity Board. The board said in Glasgow yesterday that it is planned to build the machine on the lower slopes of the Pentland Hills at Castlelaw near Penicuik, on ground farmed by the East of Scotland College of Agriculture.

The 60 kW aerogenerator will have a 15-metre diameter rotor fitted with three blades, and is to be mounted on a 22-metre tubular tower. It is hoped it will be operating in the spring of next year.

The board's first aerogenerator, a 15 kW machine, has been in operation since August, near Freeswick, Ayrshire and is supplying information which is now being logged and monitored.

The order for the new aerogenerator has gone to James Howden of Glasgow. The board now obtains about half of its power from nuclear stations and also uses significant amounts of hydroelectric power, as well as power from coal and oil.

The North of Scotland Hydroelectric Board also operates an aerogenerator at Burchgill, Orkney.

'Progress' on Sizewell safety issues

FINANCIAL TIMES REPORTER

FULL SAFETY clearance could be given for Britain's first pressurised water reactor power station by October, the General Electricity Generating Board (GEB) told the Sizewell B Inquiry yesterday, as it resumed after the Christmas recess.

Mr Brian George, the board's project director, said good progress

was now being made on outstanding safety issues and he was confident all matters would be resolved within nine months.

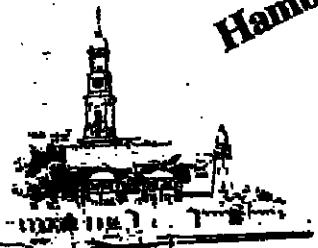
Mr Paul Woods, a deputy chief inspector for the Nuclear Installations Inspectorate, said he felt January 1986 was a more realistic target, however. The GEB has to ob-

tain a construction licence from the inspectorate before it can proceed, subject to government approval.

Mr Woods said progress in resolving outstanding issues had improved after the setting up of the new project management team involving the GEB and the National Nuclear Corporation.

Sie erhalten die Financial Times im Abonnement durch Boten zugestellt.

Hamburg



Get your News early in

Näheres erfahren Sie von Financial Times Europe Ltd., Guillolettstr. 54, 6000 Frankfurt, Tel. 069/7598-0, Telex 416193

From today, somebody takes the phone further.

Nobody has ever launched a more advanced Cellular Communications System, anywhere in the world.

And here in the U.K.
Nobody has more coverage.

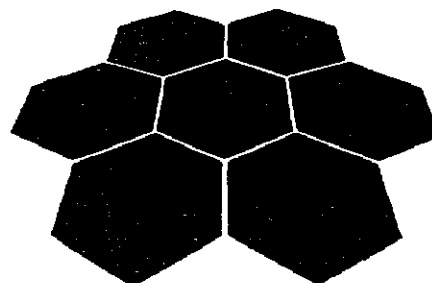
Nobody else's system is designed to cope with a real portable phone.

Nobody else can offer conference calling.

Nobody provides more retailers to choose from.

Nobody has a wider range of equipment.

Nobody else has the backing of British Telecom and Securicor.



Cellnet

Nobody takes the phone further.

For further information phone 01-200 0200 or write to Cellnet, Cellnet Centre Dept W.H., 142/148 Goswell Road, London EC1V 7PE. Cellnet opens in London, January 9th and will cover most major towns and cities in the U.K. by end 1985.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantime, London PS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday January 9 1985

Hard facts on infrastructure

TODAY'S meeting of the National Economic Development Council—only the second since the trade unions returned to the council table—could do much to determine whether these meetings will again make a constructive contribution to policy-making, or whether they will degenerate into a periodic shouting-match. The secretariat, under its director, Mr John Cassel, has provided material for a valuable work programme and also, unfortunately, material which, like snow, can readily be picked up, compressed and thrown.

This is the drawback of the directorates' observations, careful and sensible though they may be, on macro-economic policy. Nedo sets little hope of any significant fall in unemployment before the end of the decade on present trends; but nor does anybody else. It suggests that at present a cautious reflation would run a minimal risk of provoking renewed inflation, a view which begs the question of what constitutes a "cautious" injection of demand.

The Government may well feel that its injection of funds raised by asset sales and unexpected oil revenues already constitutes quite a bold experiment within the letter of the financial strategy, especially since both public sector borrowing and monetary growth look quite likely to breach their official ceilings, and sterling is weak. The recent buoyancy of retail sales, exports and the stock market suggest that there could indeed be a change of trend. This does not seem a good moment, either politically or on the economic facts, to bang the pessimistic drum.

Questions

It is to be hoped, then, that all three sides can avoid the exchange of well-known slogans, and concentrate instead on the specific issues raised in the Nedo paper on the need for control of public sector capital and maintenance expenditure.

Swapping jobs in Washington

WHAT St Andrew's is to golf, such is Washington to connoisseurs of political infighting. The steady rise of James Baker to his pre-eminence as chief of staff in President Reagan's White House has given pleasure to aficionados comparable to that afforded by an Open championship unmarred by rain. So the news that Mr Baker is to leave the White House to take the more distinguished but far less powerful post of Secretary of the Treasury is causing as much excitement in Washington as if the Open champion had missed an 18th putt on the last green. On closer look, however, Mr Baker has not slipped up, and his grasp of the Washington game appears as masterly as ever.

Mr Baker is what is called in President Reagan's Washington a pragmatist. He is not, that is, by those standards a conservative. Not to put too fine a point on it, he is anathema to the conservatives. In the beginning there were few White House watchers who would have given much of Mr Baker's chances of surviving as against those of Mr Edwin Meese, the conservative representative in Mr Reagan's palace guard. Yet by sheer ability, as well as by loyalty to the Administration's interests, broadly conceived, he imposed himself as indisputably the most powerful man in the White House—always excepting the President himself.

Rivalry

Since President Reagan's re-election in November, the rivalry between pragmatists and conservatives has been deadly, even if much of the struggle has been over the issue of the Administration's strategy towards the deficit. The main Federal budget deficit, now ballooning beyond \$200 billion a year. In the background are other issues dear to the conservatives, which the pragmatists find distasteful—such as abortion, prayer in public schools and the rest of the agenda of the Moral Majority.

To simplify a conflict of some complexity, the pragmatists—led by Mr Baker, abetted by Mr David Stockman, and with considerable support from the Republican leadership in Congress, with Senator Robert Dole at its head—argue that the Administration simply must get the deficit under control quickly. They would like tax increases, if any politician can be said to like them. Failing that, they

This is the result of much detailed work, but raises fundamental questions about administrative and indeed about economic policy.

The administrative charge is that while criteria for new investment in the public sector seem to be quite well specified and articulated, so that Ministers can take sensible decisions about priorities consistent with their own policies, decisions about maintaining existing capital are an administrative slum area.

Some departments—notably health and education—lack even basic information about the capital stock for which they are responsible, and its condition. Life-cycle costs are often left out of account in designing new investment and programming maintenance. The result is a potentially costly backlog of essential work, while some of the money which is spent goes to waste.

Sidetrack

While the ghost of Plowden—who introduced Whitehall to the idea of medium-term expenditure planning—can clearly be heard protesting against annual cash planning, this report makes the point that important non-ideological points about value-for-money, and as Mr Roy Jenkins has pointed out, while debt is a burden for future generations, run-down infrastructure could be a bigger burden. The Government, with its interest in efficiency, should need no lecturing to grasp the central point.

This report could also perhaps sidetrack the debate which has now sprung up about whether investment or tax cuts would do more for jobs. The real point about investment is whether it shows a real return; and large future savings on neglected upkeep could constitute the most generous return on offer. Decisions based on hard facts like these, rather than on rival theorising, are likely to produce the best results.

demand deep cuts in defence spending.

Conservatives, led by the Secretary of Defense, Mr Casper Weinberger, and by the President's close friend, Mr William Clark—who has just resigned as Secretary of the Interior—insist on the urgency of tackling the deficit, utterly reject tax increases, and want defence spending cut as little as possible.

Influence

The President has steadfastly sided with the conservatives on tax increases and on defence spending. Intriguingly, at the Treasury, Mr Donald Regan took exactly the President's line, while Mr Baker is thought to have pressed for a more positive response to the deficit. The battle between the conservatives and the pragmatists, however, seems to have come to a head over the holidays. The President, pressed by Messrs Weinberger, Clark and Casey (of the Central Intelligence Agency), stood by James Baker. William Clark, who was the conservative candidate for Mr Baker's job, subsequently reshuffle may not be over. Powerful figures in Washington like Mr Richard Darman (Mr Baker's right-hand man) and Drew Lewis, the Secretary of Transportation, and Mrs Jeane Kirkpatrick, are still pressing for an enhanced role.

For the moment, two things are clear, and one is very much to be hoped for. It is clear that the President is very much in charge. He has clearly signalled to the conservatives that he is comfortable with the pragmatists around him; at the same time he has trimmed the ship so that the conservatives, having lost the battle, are not humiliated into the bargain. It is also clear that Mr Baker's influence in his new job will remain unimpaired.

As the struggle over the budget moves to Capitol Hill, it will be big tax to lead the Administration's effort to shape a successful attack on the deficit. It is probable that this will involve reviving the idea of squeezing savings out of social security and other "entitlement" programmes available to middle-class people who the Administration will argue, do not really need them. What is not so clear, and is earnestly to be hoped, is that in all the clever, moves and counter-moves sight will not be lost of the determination to reduce that overhanging deficit.

FOR more than half a century Schlumberger, the large international oil services company, has guarded its affairs with a near-obsessive secrecy. When M Jean Riboud, its authoritarian chairman, makes a public statement of strategy—as he last did to New York securities analysts in April 1980—it is a special occasion indeed.

The thinking he outlined then was visionary. Schlumberger's business, he said, was not about the oilwell but about information—the ability "to collect, to transmit, to compute, to analyse, to interpret data." To stay on top, the company must master the new technologies which were revolutionising information processing. The way forward, he confidently declared, was to become a world force in the microelectronics industry.

Five years later—despite massive investments of cash and management time—Schlumberger is still searching for a formula to make petroleum and silicon mix. The synergy which M Riboud predicted between the two has been slow to materialise and the company is struggling to wring profits from a string of high-technology businesses acquired since the late 1970s.

Schlumberger's experience is indeed an object lesson in the risks which many large companies face in trying to tap the growth potential of advanced information technologies. Like Exxon, the U.S. oil company, and West Germany's Volkswagen group—which have both lost money diversifying into office automation—it has found that harnessing Silicon Valley's curial promise can defy even the most determined management.

Schlumberger's most severe disappointment is Fairchild, the U.S. semiconductor company purchased for \$425m in 1979, which M Riboud called the "keystone" of his strategy. Schlumberger has since pumped in a further \$1bn, yet Fairchild remains in fragile health after losing more than \$250m since 1981.

M Michel Vailland, Schlumberger's president, who has spent a quarter of his time just dealing with Fairchild, concedes that the headaches are not over yet. "The next six months will obviously be difficult for the semiconductor industry worldwide," he said recently in a rare interview. "The problem for us is to know whether Fairchild is going to be in severe trouble again or just in normal trouble."

Schlumberger is not accustomed to being thrown off course. Its 60-year history is one of almost unchecked growth, based on leadership of the highly specialised world market for oilwell measurement services, rather than on rival profound—even arrogant—conviction in its ability to prevail through superior management and far-sighted planning.

With headquarters in both Paris and New York, the company's executives commute regularly between both cities—it is a

Beards, booze and business

The ban on beards which Electronic Data Systems has imposed on its Dallas headquarters to some 300 Vauxhall and Bedford staff in the UK would probably provoke an equally irate response elsewhere in the U.S.

The recently acquired General Motors subsidiary, which H. Ross Perot founded 23 years ago, has an unequalled reputation among U.S. corporations for its strict, some say almost paramilitary, corporate culture. The reputation has been enhanced by the well-publicised exploits, like the 1979 raid he organised on a Tehran prison to free two EDS executives.

Apart from the ban on beards, alcohol and casual dress, EDS is said to require its employees to wear blue shirts and "quiet" suits, and to conduct themselves "in the centre of the field of ethical behaviour, not along the sidelines."

Most other major U.S. corporations with strong corporate cultures have much more subtle—often unspoken, let alone unwritten—rules and regulations. These are aimed at discouraging potential employees who "don't fit" and encouraging the assimilation of those who do.

Corporations which have written codes of ethics and behaviour usually stress respect for the individual. International Business Machines (IBM), for example, has a reputation for liking managers to wear blue shirts and "quiet" suits, and frowning on alcohol consumption.

But the computer giant's 30-page "Green Book," called Business Conduct Guidelines, which is essential reading for trainees, emphasises IBM's "interest in maintaining respect for your private life."

Elsewhere, a new breed of equally pervasive "corporate counter-cultures" is evident. These often embrace and foster an employer's dress whims. Thus at Apple Computer, t-shirts, blue jeans and running



JEAN RIBOUD

unique blend of American business professionalism and the austere protestant tradition of its French founders. Its guiding values are a highly-developed sense of independence, an aggressive will to win and an almost mystical spirit of corporate purpose which transcends national boundaries.

M Vailland admits that Schlumberger has its hands full attending to its high-technology interests and says it is not seeking to acquire any more just yet. But he insists that its grand design remains intact and its commitment to Fairchild unlimited: "We could go on forever. We are peasants. It could take 100 years. If it takes 100 years, it doesn't matter."

Nonetheless, Schlumberger's focus appears recently to have shifted back to the business it knows best. It has just com-

pleted the \$1.1bn takeover of Sedco, a Texas-based drilling company after paying \$440m last year to take full control of Dowell-Schlumberger, which specialises in the unglamorous but profitable business of oilwell cementation.

According to M Vailland, the Sedco purchase was simply too good an opportunity to miss. "It is just a question of timing," he says. "There was a time to buy electronics when oil prices were high. It is time to buy oil services now that the situation is the exact opposite."

Schlumberger can afford to take the long view. Even in 1983, an indifferent year by its standards, its operating income totalled \$1.23bn on revenues of \$5.5bn. This was due largely to oilfield services, which produced operating income of \$1.19bn on revenues of \$3.4bn

and assets of \$2.9bn. The company's other activities yielded a meagre operating income of \$61m on revenues of \$2.1bn.

Schlumberger's most successful expansion outside oil services—which are examined in more detail below—has been in measurement and control. This predominantly electro-

mechanical business, which had total revenues of about \$1.3bn last year, has been built up from a series of acquisitions stretching back more than 30 years.

Its operations span water and gas metering, electricity management systems, and all of which Schlumberger claims to be in first or second place worldwide—and a range of smaller specialised businesses.

Patience and skilful management has steered measurement and control to a healthy profit:

its overall return on investment is about 16 per cent. But its growth prospects clearly do not excite Schlumberger's top executives.

"The trouble is that the measurement and control is very European based," says M Vailland and suffers from what he calls "the general problem of Europe."

Nonetheless, Schlumberger's own analysis appears better suited to the mature, institutionalised markets in which M and C does most of its business than to the fast-changing entrepreneurial climate of California's Silicon Valley.

Fairchild, the oldest of the U.S. semiconductor companies, was admittedly floundering when Schlumberger bought it. But Mr Tom Roberts, the finance expert picked to take charge of it, had no previous experience of the industry and

his views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

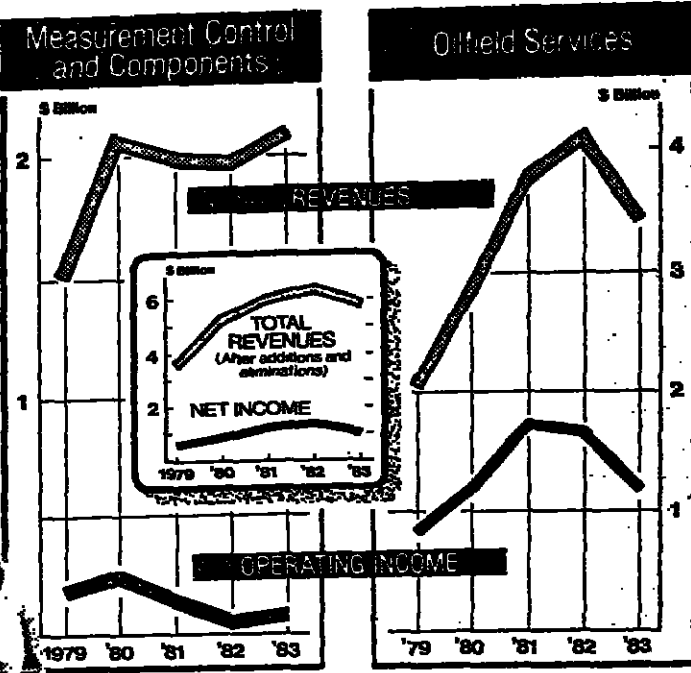
His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

THE PROBLEMS OF DIVERSIFICATION

Schlumberger's silicon slip

By Guy de Jonquieres and Ian Hargreaves



Bob Hutchison

and assets of \$2.9bn. The company's other activities yielded a meagre operating income of \$61m on revenues of \$2.1bn. Schlumberger's most successful expansion outside oil services—which are examined in more detail below—has been in measurement and control. This predominantly electro-

mechanical business, which had total revenues of about \$1.3bn last year, has been built up from a series of acquisitions stretching back more than 30 years.

Its operations span water and gas metering, electricity management systems, and all of which Schlumberger claims to be in first or second place worldwide—and a range of smaller specialised businesses.

Patience and skilful management has steered measurement and control to a healthy profit:

its overall return on investment is about 16 per cent. But its growth prospects clearly do not excite Schlumberger's top executives.

"The trouble is that the measurement and control is very European based," says M Vailland and suffers from what he calls "the general problem of Europe."

Nonetheless, Schlumberger's own analysis appears better suited to the mature, institutionalised markets in which M and C does most of its business than to the fast-changing entrepreneurial climate of California's Silicon Valley.

Fairchild, the oldest of the U.S. semiconductor companies, was admittedly floundering when Schlumberger bought it. But Mr Tom Roberts, the finance expert picked to take charge of it, had no previous experience of the industry and

his views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

'WE NEED TIME IN ORDER TO BE READY'

Schlumberger's remarkable success in oil services has been based upon its ability to outmanoeuvre U.S.-based rivals in markets outside North America, tight cost control in the cyclical oil exploration business and excellent technology.

The idea of buying Sedco, according to Roland Genin, chairman of the executive committee and number three in the Schlumberger hierarchy, drifted up from the operations end of the company. When rig utilisation rates picked up slightly in 1984, oil services management felt the time was right to extend Schlumberger's own fleet of semi-submersible, floating rigs. But for the cost of semi-submersible drilling, Schlumberger found it could buy Sedco, the world leader in semi-submersible drilling,

with a fleet of 28 vessels, half of them modern.

The priority now, says M Genin, is to merge Sedco with Schlumberger's own drilling company, Forex Neptune, "and then shake them out so that the best people go to the top."

This emphasis upon people at the prime of life is a management philosophy at the heart of Schlumberger's management philosophy.

The combination of Forex's position in land-drilling, Sedco's leadership in semi-submersible drilling and Schlumberger's progress with advanced drilling technology and systems for continuously measuring drilling results promise to set Schlumberger in a head to head contest with the U.S.-based Halliburton group.

The acquisition of Sedco, however, does appear also to represent a move to increase

market share and the volume of output in Schlumberger's most profitable activity rather than a visionary push to some new technological frontier. It would be wrong, however, says M Vailland, to think that Schlumberger will be content merely to own a larger portion of the oil-drilling market, whose fluctuating price structure gives it the characteristics of a commodity market.

Schlumberger's aim, he says, is to become the complete oil services contractor, working for oil companies not on daily drilling rates, but on contract at given rate per foot drilled—and a rate carrying a premium to reflect Schlumberger's expertise and technology.

But so far footage rates are only common in the U.S. where the smaller, independent oil companies need all-

purpose service support and where, ironically, Schlumberger has not done as well in drilling as it expected. Outside the U.S., and especially offshore, where most of Sedco's rigs operate, the major oil companies dominate the picture and they will take a lot of convincing that Schlumberger's drilling expertise matches their own.

The fact that the oil industry is expected to continue stumbling in the face of falling oil prices—the news five years ago, says M Vailland, an advantage for Schlumberger's strategy. "It will take us three years to get Sedco and Forex together and three years to continue developing drilling technology, so if the drilling business does not recover before the end of the 1980s, that's not a problem for us. We need this time in order to be ready."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumberger will be different," he says. "You can't chop off the head and think the whole thing will go the same way as before."

His views on Schlumberger's operations also have a down-to-earth ring. "We are engineers selling to engineers," he says, adding that he expects the bulk of the company's business to be oil-related for at least the next 15 years. Significantly, perhaps, he is said not to have been part of the initial drive which decided on the risky Fairchild acquisition.

In any case, prudent administration of the Schlumberger empire may be a greater priority for its next chairman than defining bold new horizons. Even M Roland Genin, a company veteran of more than three decades, who calls himself "a product of Schlumberger," admits that change is inevitable. "Without Riboud, Schlumber

Britain's newspapers

Rapid success of the freesheet revolution

By Sue Cameron

FT9/1

CELLULAR RADIO

For further information
contact Peter Sgrope at
GAZELLE COMMUNICATIONS
01-581-8011

FINANCIAL TIMES

Wednesday January 9 1985

TGB LONDON
01-236 2736
BRIGHTON
0273-23511
LIMITED
Banking Services

NORTH SEA SUPPLIERS PROTEST AT LACK OF PROPER UK PRICING SYSTEM

Oil producers seek legal advice

BY DOMINIC LAWSON IN LONDON

SOME North Sea oil producers are taking legal advice about the British National Oil Corporation's (BNOC) decision to buy their oil without any agreement on price. The state-owned corporation has the right to buy 51 per cent of all oil produced from the British sector of the North Sea.

On December 21 BNOC teleaxed its suppliers, saying it could not then set a price at which it would buy oil this month, but that it would open discussions "as soon as possible".

The UK Government is preventing BNOC from opening such discussions, with the result that the corporation is now taking the oil at an unknown price.

Some of BNOC's suppliers said yesterday that they believed this was in breach of their participation agreement with the corporation. However, these companies have chosen not to exercise their right to go to a committee of experts to establish a price since they know that

the resulting price could well be below any that BNOC might set retroactively. Some of the companies are arguing that BNOC should be paying them \$28.65 a barrel for January liftings. Although this is well above the free market oil price, it does represent the previously agreed official price.

It now seems possible that the Government will prevent BNOC from opening discussions on January pricing until after the next full meeting of ministers from the Organisation of Petroleum Exporting Countries (Opec), scheduled for the end of this month.

Although North Sea producers are unhappy about the degree of retroactive pricing that this would involve, many are unwilling to put pressure on BNOC, fearing that any early announcement of lower official North Sea prices could damage a market that is only just beginning to benefit from the arrival of cold weather in Europe.

Yesterday, the oil spot market showed a continuation of the strengthening that began on Monday. Brent, the UK market crude, was quoted for January delivery at between \$26.70 and \$26.80 a barrel, an increase of 45 cents over Monday's price. Meanwhile, Arabian Light, the Opec market crude, gained 20 cents, with trades reported as high as \$28.20.

Oil traders argued yesterday, however, that the recovery in spot prices was not yet strong and would not necessarily outlast the very cold weather.

The strength of the dollar, in which oil is priced, meanwhile means that the sterling price of North Sea oil has been running at record highs despite the sharp slide in oil prices.

Both the Government and UK North Sea producers are, therefore, receiving much higher sterling revenues from North Sea oil, than they had expected. One UK produc-

er said yesterday: "We are making much more money from the North Sea than we can possibly re-invest, and so the Government is taking most of extra revenue in taxes."

The London stock market, however, appears not to have recognised the recent rise in asset values of UK North Sea producing companies. According to Mr Michael Unsworth, of brokers Scott Giff Layton, the UK independent oil companies have seen their share price fall by between 20 and 30 per cent, relative to the FT-Actuaries All Share Index, over the past three months.

One result is that the share price of Britoil, at 200p, is now only about a third of its estimated asset value. The Government wants to sell its 49 per cent holding in Britoil, but such a discrepancy between stock market valuation and asset backing would make any such share sale politically explosive.

West German refining cuts, Page 2; Iran raises prices, Page 3

Kennedy, U.S. envoy clash over S. Africa

By Anthony Robinson in Johannesburg

MR HERMAN NICKEL, U.S. Ambassador to South Africa, yesterday upstaged visiting U.S. Senator Edward Kennedy in the growing debate over whether foreign investors should consider pulling out of the country to force political changes.

In introducing Mr Kennedy to an audience of more than 600 leading South African and foreign businessmen, Mr Nickel was applauded after he attacked U.S. supporters of disinvestment.

"The notion that an economic squeeze, aggravated by foreign disinvestment and bans on new investment, will force the Government to grant participation (to blacks) and accept a radical transfer of power strikes me as thoroughly unrealistic."

The more likely scenario would be that a white government would use its credit to prop up the declining living standards of its own constituents, leading to greater polarisation and more violence, both of the repressive and revolutionary variety," he said.

Mr Kennedy, whose support is being sought by a growing U.S. lobby seeking to end or reduce economic ties with South Africa, was clearly surprised by the ambassador's remarks, but went on with his own appeal for the business community to play a more positive role in the fight against the apartheid system of racial separation.

Claiming to be a more representative spokesman of U.S. opinion than the ambassador, he cautioned his audience that "neither the American people nor the Congress will be satisfied with the repetition of generalities without real movement towards a new reality in South Africa."

Mr Kennedy, who is on a tour of South Africa, said he would be making specific recommendations to South African business circles and the Government are deeply worried about the growing pressure for disinvestment by U.S. and other foreign banks and businesses at a time when the South African economy is already under severe recessionary pressures exacerbated by the declining gold price and government overspending.

Industrial business circles have recently become powerful critics of apartheid and the heavy government spending on the cumbersome administrative structure needed to maintain it.

Six employers' federations whose members employ more than 80 per cent of the country's workforce have taken advantage of the senator's visit to issue a joint memorandum pressing their views.

Regan and Baker to swap jobs

Continued from Page 1

personal friend of Mr and Mrs Reagan, would become the Administration's chief economic spokesman. Mr Regan will remain a Cabinet member and serve on the National Security Council, as will Mr Baker, Mr Reagan said.

Stewart Fleming adds: With the support of Mr Regan, who has been an outspoken advocate of banking deregulation, Mr Conover, the outgoing Comptroller of the Currency, has encouraged the deregulation of the banking industry and the erosion of the traditional barriers which divide banking from other financial services firms.

The clearest evidence of this policy has been his approval of the establishment of so-called "non-bank" financial institutions offering a limited range of banking services and therefore able to escape the strict banking regulations.

His decision to foster the exploitation of this loophole in the banking law, which in theory could allow everything from fast food chains to furniture stores to get into the financial services industry, has been challenged by Congress and opposed by the Federal Reserve Board.

Following a legal challenge to his policy, Mr Conover, 44, agreed last month not to issue any more non-bank licences. Support for far-reaching bank deregulation has waned since the near collapse of Continental Illinois last year.

His departure will also raise a question mark over another major issue facing Washington's bank regulators and Congress. He is one of three members of the Federal Deposit Insurance Corporation, which insures bank depositors up to a \$100,000 limit. Mr William Isaac, FDIC chairman, has also said he will quit at an unspecified date.

THE LEX COLUMN

Sterling M3 to the rescue

It is amazing what one little number can do. Yesterday's news that sterling M3 fell by half a per cent during banking December observed any immediate need for a rise in base rates, enabled the Bank of England to do some much-needed funding in a rising market and brought the annualised growth in the aggregate just back within its target range. From the Bank's point of view, it was a very useful after-noon's work.

It was a cheery occasion for the institutions too. They had entered the new year ready to buy anything in sight only to be frustrated by the prospect of rising interest rates and a disappearing pound. The money supply numbers gave them just the buying opportunity they had been waiting for, lifting the FT 30-Share Index by almost 13 points in the last two hours of trading and leaving gilt-edged up to 1½ points better on the day.

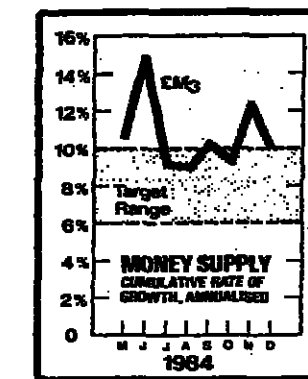
It would perhaps have been cheerful in yesterday's market to pay too much attention to the fine print of the announcement. Yet while the sterling M3 figure itself looked reassuring enough, its composition was not exactly crystal clear. The decision to exclude Telecom's bank deposits from the growth rate calculation is consistent with past practice on British Aerospace.

But the £500m adjustment is a large one and had not been incorporated into most outside estimates of yesterday's figure.

Meanwhile, the Bank's estimate of the composition of transit - very large last month because of Telecom - is inevitably rather approximate. The impression left by the clearers is that bank lending remains very buoyant and certainly the truant aggregate, M2, is still growing at a most uncomfortable pace. On an annualised basis, it has increased 12½ per cent since the start of the target period, which must be way above any unpublished official band.

All these quibbles might not matter much if the Bank was well advanced with its funding and sterling M3 was clearly within its target range. As it is, the gilt-edged market must expect a fairly aggressive funding stance from the Bank to keep M3 within bounds. Similarly, yesterday's movement in money market rates was not so emphatic as to rule out a rise in base rates. In order to sustain the present rate structure, the clearers will need to fund at the very short end of the market and they will not be prepared to accept the resulting maturity mismatch indefinitely. The gap between base rates and interbank rates, meanwhile, still offers some scope for round-tripping.

The Bank will no doubt be hoping that sterling will alleviate both its own funding pressures and the rather awkward position of the clearers. Yesterday the pound responded to the money supply figures in predictable fashion, sliding against the dollar, but the U.S. currency was very strong against the D-Mark too, so there is perhaps no immediate cause for concern. But the great imponderable is still the oil price. The best chance for the authorities is that it keeps on snowing.



European bonds Japan's decision to abolish its 30 per cent withholding tax on Euroyen bonds issued by Japanese borrowers must have been extracted after some considerable pressure from the U.S. team of negotiators. Though last year the Ministry of Finance announced a list of more than 100 Japanese companies which would be allowed to issue Euroyen bonds, it refused to waive the tax. The permission was therefore academic, since few Eurobond investors would have been likely to buy the instruments if tax was going to be deducted at source.

As a result, none of these companies has since availed itself of the privilege, but yesterday's decision may open up a floodgate into a market which is already somewhat waterlogged.

Under the regulations announced last May the MoF opened the market to most foreign companies with a single A credit rating, starting on December 1. Since that date 13 issues have been launched, totalling £254.5bn (more than \$1bn), which is more than three times the new issue volume for the whole of 1983.

The attraction of the Euroyen

market for Japanese borrowers is that rates are generally lower than in the domestic market, mainly because of the bonds' tax-free status. The problem is that the investor demand is far thinner than in Japan, and will remain so until the market becomes more liquid.

Judging by the way they behaved in the Swiss franc foreign bond market Japanese borrowers may be reluctant to pay higher coupons than their competitors even in the face of an investor strike, but until they do, issuing houses may have to swallow the losses themselves.

Allied-Lyons

Management changes were the flavour of the day yesterday, for alongside the shake-up at Allied Breweries came a reorganisation of the board at Thorn EMI and the replacement of Mr Campbell Anderson at Burnham Oil.

It was the changes at Allied that London was awaiting in the hope of some clear sign of how the group intends to regain its lost market share. The mountain moved duly enough but brought forth, it not a mouse, then a group of promoted middle managers and some rather confusing prose. The share price, which had been climbing in expectation, fell back from its peak of the day to close a penny up at 186p.

No disrespect is intended towards Mr Richard Martin and the four new members of the board but London was wondering yesterday how these men were going to accelerate decentralisation and provide stronger strategic direction, all at the same time.

The group insists that the main thing is the devolution of responsibility to the operating companies - a path pioneered for Allied by Mr Douglas Strachan. If that is so, one wonders why Allied and Mr Strachan parted company last week. After all, last year's performance was not that bad, it was just that Bass did better.

On the other hand the appointment of two assistant managing directors, one for the north and one for the south of England, suggests that the bit about strategic direction may have been more important after all.

The confusion may be more apparent than actual but the announcement scarcely gives the impression of a firm direction at Allied, and time will tell whether the gap between Allied and Bass, which probably has more to do with brands than corporate structure, can be closed.

UK Government gets tough over aid to BL

BY PETER RIDDELL IN LONDON AND ARTHUR SMITH IN BIRMINGHAM

THE BRITISH Government is likely to be unsympathetic to any request for further financial aid from BL, the state-controlled motor group.

Instead, BL will be urged to bring forward the privatisation of Unipart, the profitable spare parts division, and to consider further joint projects along the lines of the existing link with the Honda group of Japan.

The UK Government's tough line is likely to be reinforced by the latest evidence of the decline in BL's share of Britain's new car market, to its lowest-ever level in December.

Moreover, Austin Rover is thought to have suffered a trading loss of more than £10m (\$11.4m) in 1984, a setback after the previous turnaround to a £2m profit in 1983 from a loss of £101m in the previous year. Austin Rover reported a trading profit of £300,000 for the first half of last year and is likely to blame industrial disputes for its second half losses.

The disappointment of last year, when both sales and output fell below target, has put greater pressure on BL to perform better in the next few months in order to convince sceptical ministers and officials that it has a viable commercial future.

Figures circulated within the company suggest Austin Rover is seeking to improve UK market penetration from the present 17.8 per cent to about 22 per cent in a market which is expected to remain fairly stable at about 1.7m this year.

The UK Department of Trade and Industry has just started considering BL's five-year corporate plan. No formal application has been

made for further aid following the exhaustion of existing support, but Mr Ray Horrocks, chief executive of the car division, told Tory backbench MPs before Christmas that new money would be necessary for Austin Rover's investment programme.

New support for BL might involve the capital restructuring to assist both additional investment and early privatisation.

BL waived the final £100m due from the British Government under the existing support agreement in return for keeping the much larger proceeds from the flotation of Jaguar. BL will fully benefit from any further disposals, however.

The main pressure is for early action over Unipart, although there are serious hurdles here because of the absence of any agreement over transfer pricing between Unipart and Austin Rover.

The Austin Rover targets for 1985 would require a rise in new vehicle registrations to 387,000 from the 312,000 achieved last year. Sales of car-derived vans, boosted by the new Maestro and Metro models, are expected to climb from just below 19,000 to 25,000.

To reduce dependence on the home car market the company is looking for further expansion in continental Europe, with a target of 10,000 cars against sales of about 80,000 in each of the past two years. The importance of marketing and sales strategy is stressed in the five-year corporate plan and was publicly signalled by the promotion to the main board this month of Mr Trevor Taylor, the head of sales and marketing.

Record UK commercial vehicle imports, Page 5

Michelin to cut UK workforce by 2,600

BY LORNE BARLING IN BIRMINGHAM

MICHELIN UK, Britain's largest tyre manufacturer, yesterday announced plans to reduce its workforce by 2,600 in an effort to stem losses which have amounted to well over £70m (\$80.5m) in the past three years.

The decision by the French-owned company follows a disastrous period for all British tyre manufacturers, due largely to the fall in domestic output of cars and commercial vehicles.

Michelin said yesterday that the bulk of the latest redundancies would be at its Stoke-on-Trent plant, where 2,400 jobs would be lost by the end of the year, although most would go by April. A further 200 would be axed at Burnley, Lancashire.

The company said that the move was aimed at "streamlining production to meet market demand in the latter half of the 1980s", adding that there would be limited job opportunities with the transfer of work to other plants.

Michelin's previous attempts to come to terms with a shrinking UK market led to the loss of around 4,000 jobs in 1982, including the closure of its Belfast plant, which employed 2,600.

By the end of this year, the company will be employing a total of about 11,000 people in the UK, a reduction of more than a third of its workforce in four years.

Mr Tom Ferguson, head of the company's UK manufacturing organisation, said: "The company has lost more than £70m in the 2½ years to the end of June, with further heavy losses expected for the past six months."

The company said that tyre production would now be concentrated at its three most efficient factories, at Dundee (car tyres), Ballymena

and Burnley (truck tyres) and Stoke, which would continue to be its headquarters and an important supplier of semi-finished materials to the group.

Michelin actually intends to offer 100 new jobs at Ballymena, which is undergoing an £11m modernisation programme and currently employs 900.

Production of car tyres at Stoke would be reduced substantially and the manufacture of trucks and cycle tyres would be phased out completely.

Rosabeth Gooding, Motor Industry Correspondent in London writes: Michelin, the world's second largest tyre producer after Goodyear of the U.S., suffered a net loss of FF2.14bn (\$220.3m) in 1983 following a loss of FF4.16bn the previous year on sales up 14.7 per cent to FF39.6bn.

The group is also in the process of reducing its workforce in France by 5,000 from 46,000 in the face of continuing overcapacity in the European tyre market and losses on its French business of FF3.6m in 1983 and FF1.85bn the previous year.

Mr Jack Ashley, Labour MP for Stoke-on-Trent south, described Michelin's decision as "catastrophic" and claimed it would "blast thousands of families into poverty". Hopes of economic recovery in north Staffordshire had been shattered.

Stoke's unemployment stands at 24.04, or 12.4 per cent, and the Michelin cuts will push it to about 16 per cent.

Mr Bryan Carnes, director of the North Staffordshire Chamber of Commerce and Industry, said the news was very distressing "but, ironically, it may be the lever we need to get government aid."

British food group plans London listing

By William Dawkins in London

HILLSDOWN HOLDINGS, Britain's largest privately owned food producer, plans to seek a full listing on the London Stock Exchange with a capitalisation of £150m to £200m (£172m to \$230m).

Hillside, which has spent more than £50m on acquisitions in the past four years, is aiming to market 20 to 35 per cent of its equity to raise between £20m and £35m in new money. The issue is planned within the next month.

Hillside's subsidiaries include Buxted Foods, the UK's largest fully integrated poultry producer, selling 1m chickens a week, and Dayles Eggs, the country's largest egg producer, with at least a 20 per cent share of the retail market.

Background, Page 26

GM go-ahead for car

Continued from Page 1

introduce a sixth nameplate to GM's present passenger car marques - the first new marque since 1908 when Chevrolet joined the GM group. The new company will have an initial capitalisation of \$150m and will eventually have \$5bn in assets.

A management team led by Mr Joseph Sanchez, aged 54, will run the new company and be responsible for selecting a site for a plant, construction, production start-up, setting up a separate franchise network and negotiating its own separate labour contracts.

Plant site selection and tooling is

expected to take two years. Previously GM has said the cars will be introduced by 1990, but yesterday's announcements appeared to indicate the possibility of an earlier production date.

The company is initially expected to produce 400,000 to 500,000 four-door and two-door cars a year and employ 6,000 workers. GM said the cars would be smaller and lighter than the current J cars, but would have comparable interior room. The company claimed the vehicles would be highly fuel efficient achieving "45 miles per gallon in cities and 60 mpg on highways."

World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Africa	10	50	Europe	10	50	Asia	10	50	Australia	10	50
Algeria	10	50	France	10	50	China	10	50	India	10	50
Libya	10	50	Germany	10	50	Japan	10	50	Pakistan	10	50
Sudan	10	50	Italy	10	50	South Korea	10	50	Bangladesh	10	50
Egypt	10	50	Spain	10	50	North Korea	10	50	Myanmar	10	50
Israel	10	50	Greece	10	50	Vietnam	10	50	Thailand	10	50
Lebanon	10	50	Turkey	10	50	Laos	10	50	Cambodia	10	50
Syria	10	50	Bulgaria	10	50	Malaysia	10	50	Philippines	10	50
Jordan	10	50	Romania	10	50	Singapore	10	50	Maldives	10	50
Yemen	10	50	Soviet Union	10	50	Brunei	10	50	Timor	10	50
Oman	10	50	Poland	10	50	Sri Lanka	10	50	Nepal	10	50
UAE	10	50	Czech Republic	10	50	Bhutan	10	50	Burma	10	50
Qatar	10	50	Slovakia	10	50	Paraguay	10	50	Laos	10	50
Bahrain	10	50	Slovenia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Croatia	10	50	Paraguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Serbia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Montenegro	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Bosnia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Herzegovina	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Moldova	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Ukraine	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Saudi Arabia	10	50	Russia	10	50	Uruguay	10	50	Vietnam	10	50
Yemen	10	50	Belarus	10	50	Uruguay	10	50	Vietnam	10	50
Oman	10	50	Latvia	10	50	Uruguay	10	50	Vietnam	10	50
UAE	10	50	Lithuania	10	50	Uruguay	10	50	Vietnam	10	50
Qatar	10	50	Estonia	10	50	Uruguay	10	50	Vietnam	10	50
Bahrain	10	50	Letland	10	50	Uruguay	10	50	Vietnam	10	50
Kuwait	10	50	Russia	10	50	Uruguay					

HENRY BUTCHER
VALUATIONS & SALES
PROPERTY & PLANT
LONDON • BIRMINGHAM •
BRISTOL • LEEDS
Tel: 01-405 8411

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday January 9 1985

IDC
DESIGN • CONSTRUCT • ENGINEER
Stratford-upon-Avon (0789) 204288

WALL STREET

Caution as pressures mount

ANOTHER cautious advance was made by Wall Street yesterday amid further signs of deflationary pressures in world economies, writes Terry Byland in New York.

Gains in stock prices petered out towards the end of the session, however, despite a firmer trend in the bond market. Airline stocks, strong at mid-session on the expectation of further cuts in oil prices, gave up their gains before the close.

The advances in the market during the first part of the session were largely restricted to blue-chip issues. Neither the Standard & Poor's nor the New York Stock Exchange indices, both of which cover the broad range of the market, made much headway. The American Stock Exchange index shaded lower throughout the session, reflecting the weakness in domestic energy issues.

By the close, profit-taking had clipped prices in the market leaders. The Dow Jones industrial average closed a net 1.11 points higher at 1,191.70, after clearing 1,195 at 2.00pm. Turnover increased, with 91.6m shares traded.

The advance by industrial stocks was sluggish, with motor stocks attracting

most of the attention. Wall Street, on balance, continued to take a bullish view of the outlook. The slowdown in the U.S. economy is expected to fall short of recession, while at the same time keeping the Federal Reserve on its accommodative tack.

There is still room for further cuts in bank prime rates, and the credit markets hope to see the Fed keeping the funds rate below 8% per cent. The Fed announced \$2bn in customer repurchases yesterday when Fed funds stood at 8% per cent.

There was little vigour behind the market upturn, however, and few analysts expect to see market indices move out of the trading ranges established over the past six months.

Turnover was brisk, but boosted again by hefty trading in Occidental Petroleum and Diamond Shamrock as the arbitrageurs struggled with the collapse of the merger discussions.

The unexpected ending of the Occidental-Shamrock talks has left Wall Street arbitrageurs holding about 6m shares in Shamrock. More than 3m shares were traded yesterday, with the price at \$18% against \$17.125 to \$18 in late deals on Monday. Shamrock is now regarded as wide open to another bid assault.

Occidental jumped \$2% to \$26% on Monday after the collapse of the talks and traded at \$25 yesterday, when more than 1.5m shares changed hands before mid-session.

Holiday Inns was also heavily traded, with the stock \$2% higher at \$4% after the board said it was considering tendering for nearly one third of the equity at between \$46 and \$49 a share.

After losing out to General Dynamics in a contract for fighter planes for the U.S. navy, Northrop fell \$2% to \$33%. General Dynamics at \$68% gained 5%.

Oils traded nervously, with Phillips Petroleum \$1 off at \$44 and Chevron unchanged at \$29%. Ashland, which cut crude oil prices yesterday, added 5% to \$24%.

General Motors gained 3% to \$76% in response to moves on the Saturn project - GM's new small car. Ford put on 5% to \$43%.

IBM, down 5% to \$119%, remained a prey to nervousness ahead of 1984 results, due in a fortnight. Other computer issues edged ahead, except for Honeywell, 5% down at \$55% with investors scared off by last week's sales forecasts.

Union Carbide eased 5% to \$38 after a leading bond rating agency confirmed that it was downgrading the chemical group's debt issues in the wake of the Bhopal tragedy.

The credit markets began to move ahead at mid-session, when the federal funds rate eased to 8% per cent. Treasury bill rates remained firm, but other money market rates slipped lower. In the bond market, gains were led by the key long bond, 3% up at 102 1/2%.

TOKYO

Yen rally encourages new high

INVESTORS were encouraged by the yen's rally to step up buying in Tokyo yesterday, and the Nikkei-Dow Jones average reached an all-time high, writes Shigeo Nishiwaki of Jiji Press.

As the stocks sought, however, were chiefly biotechnology-related drugs, which have recently been popular with speculators, few observers think the day's advance will lead to a fully-fledged upturn. Leading brokers said investors were playing a "money game."

The 225-issue market indicator scored a 104.27 point gain to 11,679.79, far surpassing the December 4 record of 11,577.44. Turnover swelled to 433.54m shares from Monday's 329.99m. Gains outpaced losses 434 to 313, with 135 issues unchanged.

At one stage the yen rallied to ¥253.50 against the U.S. dollar on the Tokyo foreign exchange market, reflecting its overnight advance in New York.

Among biotechnology issues, Toyoko, which hit a new peak on Monday, led the advance. It scored a daily limit gain of ¥200 but finished at ¥1,640, up ¥190, with the day's second heaviest trading of 17.41m shares.

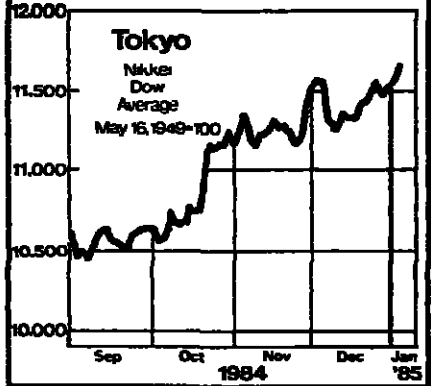
Asahi Chemical, most active with 19.61m shares changing hands, gained ¥18 to ¥736. Yamanouchi Pharmaceutical shot up ¥230 to ¥2,830, and Daiichi Sankyo rose ¥100 to ¥1,670. Kuraray and Toyama Chemical gained ¥18 to ¥860 and ¥45 to ¥870, respectively.

C. Itoh, which had been bought heavily the preceding day on its reported joint entry into the videotex market with Nippon Telegraph and Telephone Public Corporation, was the fourth busiest with 18.15m shares. It closed ¥14 higher at ¥355.

Blue chips showed solid firmness for the first time in many sessions. Hitachi finished ¥4 up at ¥851, NEC was ¥30 higher at ¥1,250 and Matsushita Electric Industrial ¥40 higher at ¥1,580. Pioneer Electronic spurred ¥240 to ¥2,840. Volume was low, however, totalling 2.37m shares for Hitachi, 1.87m for Matsushita and 1.84m for Pioneer.

Backed by Monday's rally in U.S. bond prices and the yen's advance, bond prices in Tokyo rose sharply for the first time this year. Selling by smaller securities houses had depressed the market, but this tendency declined, and two leading trust banks bought a total of ¥60bn worth of government bonds with about nine years remaining to maturity.

This spurred city banks and other investors to buy, pushing prices up sharply. The yield on the benchmark 7.3 per cent government bonds due in December 1993 plunged to 6.50 per cent.



foreign demand by investors hoping for currency gains.

In banks, Deutsche led the field with a DM 13.70 advance to DM 403.40, while Commerzbank put on DM 6.30 to DM 176.50. Dresdner advanced DM 4.10 to DM 197.80 amid continuing market speculation that the bank might take advantage of a rise over the DM 200 level to make a rights issue.

Bond prices rose slightly following increased institutional activity and the firmer overnight trend in the U.S. bond market.

The Bundesbank sold DM 48.1m of paper after sales totalling DM 200,000 the previous day.

Some profit-taking in late Amsterdam trading left the market mixed, although the ANP-CBS General index was at a second successive all-time high, up 0.7 at 188.2.

Hoogovens rose to F1 71.50 in early trading but later fell back to F1 67.80 - F1 2.70 down on Monday's close - ahead of the steelmaker's results announced during the afternoon. The bourse stepped in to cancel the deals, however, and trading will resume today.

Bond prices were higher, and the CBS bond index rose 0.4 to a record 108.5.

Advances by the insurance and banking sectors led Zurich higher, and the Swiss Bank Industrial index posted a 6.2 advance to a record 403.30. Volume was high, with much of the demand coming from domestic institutions and private investors.

Nestlé was again popular, adding Sfr 100 to Sfr 5,950 on further consideration of approval by the U.S. Federal Trade Commission for the company to take over Carnation. Bonds were mostly firmer.

Recent strong gains were extended in Paris, taking the Indicateur de Tendance up 3.2 to a 12-month high of 168.1. Portfolio issues were particularly strong.

Milan recovered strongly after Monday's technical dip, with the Banca Commerciale Italiana index also at a record - up 2.97 at 232.84.

Bonds were quietly traded although prices firmed selectively.

Stockholm continued its New Year rally in trading volume described as massive. Prices edged higher virtually across the board.

Small losses were seen in Brussels in low volume, which is attributed to the building up of cash positions by Belgian investment funds over the past week.

Madrid suffered its first downward trading session of the year.

EUROPE

Dollar helps prices to peak levels

THE STRENGTH of the dollar continued to provide the impetus which took bourses to all-time highs in West Germany, the Netherlands and Switzerland yesterday.

Investors are optimistic about the impact of the strong U.S. currency on European exporters during the coming year. At the same time, there is considerable liquidity in the markets following payment of government bond coupons. Analysts, however, note that trading volume in many cases is running at perhaps only half the level seen a year ago.

In Frankfurt, the Commerzbank index added 14.3 to 1,137.8 - a second consecutive record.

Buying demand for internationally popular issues indicated the presence of

foreign demand by investors hoping for currency gains.

In banks, Deutsche led the field with a DM 13.70 advance to DM 403.40, while Commerzbank put on DM 6.30 to DM 176.50. Dresdner advanced DM 4.10 to DM 197.80 amid continuing market speculation that the bank might take advantage of a rise over the DM 200 level to make a rights issue.

Bond prices rose slightly following increased institutional activity and the firmer overnight trend in the U.S. bond market.

The Bundesbank sold DM 48.1m of paper after sales totalling DM 200,000 the previous day.

Some profit-taking in late Amsterdam trading left the market mixed, although the ANP-CBS General index was at a second successive all-time high, up 0.7 at 188.2.

Hoogovens rose to F1 71.50 in early trading but later fell back to F1 67.80 - F1 2.70 down on Monday's close - ahead of the steelmaker's results announced during the afternoon. The bourse stepped in to cancel the deals, however, and trading will resume today.

Bond prices were higher, and the CBS bond index rose 0.4 to a record 108.5.

Advances by the insurance and banking sectors led Zurich higher, and the Swiss Bank Industrial index posted a 6.2 advance to a record 403.30. Volume was high, with much of the demand coming from domestic institutions and private investors.

Nestlé was again popular, adding Sfr 100 to Sfr 5,950 on further consideration of approval by the U.S. Federal Trade Commission for the company to take over Carnation. Bonds were mostly firmer.

Recent strong gains were extended in Paris, taking the Indicateur de Tendance up 3.2 to a 12-month high of 168.1. Portfolio issues were particularly strong.

Milan recovered strongly after Monday's technical dip, with the Banca Commerciale Italiana index also at a record - up 2.97 at 232.84.

Bonds were quietly traded although prices firmed selectively.

Stockholm continued its New Year rally in trading volume described as massive. Prices edged higher virtually across the board.

Small losses were seen in Brussels in low volume, which is attributed to the building up of cash positions by Belgian investment funds over the past week.

Madrid suffered its first downward trading session of the year.

KEY MARKET MONITORS				
STOCK MARKET INDICES				
NEW YORK	Jan 8	Previous	Year ago	
DJ Industrials	1,191.70	1,190.59	1,286.54	
DJ Transport	538.89	537.02	611.79	
DJ Utilities	146.85	147.21	134.83	
S&P Composite	168.99	168.24	169.26	
LONDON	Jan 8	Previous	Year ago	
FT Ind	971.2	955.7	796.8	
FT-SE 100	1,243.5	1,229.0	1,029.0	
FT-Air-Share	598.31	590.93	486.30	
FT-A 500	657.69	649.17	519.86	
FT Gold Mines	455.2	445.3	542.5	
FT-A Long Gilt	10.40	10.52	10.02	
TOKYO	Jan 8	Previous	Year ago	
Nikkei-Dow	11,679.79	11,575.52	9,861.25	
Tokyo SE	922.54	917.04	739.87	
AUSTRALIA	Jan 8	Previous	Year ago	
All Ord.	718.3	715.3	786.4	
Metals & Mins.	396.6	393.6	366.6	
AUSTRIA	Jan 8	Previous	Year ago	
Credit Aldien	58.91	59.09	55.6	
BELGIUM	Jan 8	Previous	Year ago	
Belgian SE	2,158.30	2,159.01	137.83	
CANADA	Jan 8	Previous	Year ago	
Toronto	1,822.5	1,806.5	2,518.0	
Metals & Mins	2,948.5	2,955.5	2,955.7	
Montreal	117.15	117.35	127.18	
DENMARK	Jan 8	Previous	Year ago	
Copenhagen SE	168.44	168.69	217.21	
FRANCE	Jan 8	Previous	Year ago	
CAC Gen	186.1	182.9	163.7	
Ind. Tendance	103.2	101.3	86.9	
WEST GERMANY	Jan 8	Previous	Year ago	
FAZ-Aktien	391.86	386.85	358.91	
Commerzbank	1,137.8	1,123.5	1,063.6	
HONG KONG	Jan 8	Previous	Year ago	
Hang Seng	1,283.01	1,281.87	908.56	
ITALY	Jan 8	Previous	Year ago	
Banca Com.	229.54	229.87	200.77	
NETHERLANDS	Jan 8	Previous	Year ago	
ANP-CBS Gen	188.2	187.5	168.1	
ANP-CBS Ind	148.5	149.0	138.0	
NORWAY	Jan 8	Previous	Year ago	
Osko SE	307.23	301.18	228.37	
SINGAPORE	Jan 8	Previous	Year ago	
Straits Times	782.68	790.78	1,027.93	
SOUTH AFRICA	Jan 8	Previous	Year ago	
Gold	n/a	n/a	839.4	
Industrials	n/a	n/a	954.6	
SPAIN	Jan 8	Previous	Year ago	
Madrid SE	105.00	105.15	102.29	
SWEDEN	Jan 8	Previous	Year ago	
J&F	1,408.6	1,406.85	1,492.47	
SWITZERLAND	Jan 8	Previous	Year ago	
Swiss Bank Ind	403.8	397.1	388.6	
WORLD	Jan 7	Prev	Year ago	
Capital Int'l	184.7	184.6	187.1	
GOLD (per ounce)				
	Jan 8	Prev	Year ago	
London	\$302.25	\$298.50		
Zurich	\$300.75	\$297.85		
Paris (bidi)	\$305.53	\$298.04		
Luxembourg	\$303.75	\$295.76		
New York (Feb)	\$298.00	\$303.70		

LONDON

Gilts regain lustre and equities soar

GILTS were revitalised in London yesterday by better-than-expected money supply figures, which also unleashed a fresh wave of optimism for leading equities. The FT Ordinary index surged a further 15.5 points to another all-time peak of 971.2.

The fall of 1/2 per cent in sterling M3 during December ignited the enthusiasm, which was translated into gains of up to 1% in longs and a full point in shorts, while index-linked securities put on about 1%.

Top quality equities were subject to selective demand, with BOC 12p up at 261p and BAT Industries 10p dearer at 360p, while in oils Tricentral gained 15p to 189p and Britoil rose 8p to 200p.

Chief price changes, Page 16; Details, Page 27; Share information service, Pages 28-29

CURRENCIES				
	Jan 8	Previous	Jan 8	Previous
(London)				
\$	1.48	1.48	1.48	1.48
DM	3.154	3.175	3.82	3.825
Yen	253.7	255.85	291.25	292.0
FFr	9.8625	9.7175	11.15	11.095
Sfr	2.5555	2.548	3.025	3.0225
Scd	3.523	3.536	4.0925	4.10
Lira	1,933.5	1,948.0	2,224.25	2,224.5
CS	63.15	63.35	72.4	72.55
BF	1,320.75	1,321.55	1,517.5	1,5135
INTEREST RATES				
Euro-currencies (3-month offered rate)				
\$	10%	10%	10%	10%
Sfr	4 1/4%	4 1/4%	4 1/4%	4 1/4%
DM	5%	5%	5%	5%
FFr	10 1/4%	10 1/4%	10 1/4%	10 1/4%
FT London interbank lending (offered rate)				
3-month U.S.\$	8 1/4%	8 1/4%	8 1/4%	8 1/4%
6-month U.S.\$	8 1/4%	8 1/4%	8 1/4%	8 1/4%
U.S. Fed Funds	8 1/4%	8 1/4%	8 1/4%	8 1/4%
U.S. 3-month CD	8 1/4%	8 1/4%	8 1/4%	8 1/4%
U.S. 3-month T-bills	7 7/8%	7 7/8%	7 7/8%	7 7/8%
U.S. BONDS				
	Jan 8	Prev	Yield	Yield
Treasury				
9% 1986	99 1/2	99 1/2	9 1/2	9 1/2
11% 1992	101 1/2	11 1/2	10 1/2	11 1/2
11% 1994	101	11 1/2	10 1/2	11 1/2
11% 2014	102 1/2	11 1/2	10 1/2	11 1/2
Corporate				
AT & T				
10% June 1990	96 1/2	11 1/2	9 1/2	11 1/2
3% July 1990	73 1/2	10 1/2	7 1/2	10 1/2
8% May 2000	76 1/2	12 1/2	7 1/2	12 1/2
Xerox				
10% March 1993	93 1/2	12 1/2	9 1/2	12 1/2
Diamond Shamrock				
10% May 1993	92 1/2	12 1/2	9 1/2	12 1/2
Abbott Lab				
10% May 2013	89 1/2	12 1/2	8 1/2	12 1/2
Alcoa				
11.80 Feb 2013	94 1/2	12 1/2	9 1/2	12 1/2
12% Dec 2012	96 1/2	12 1/2	9 1/2	12 1/2
FINANCIAL FUTURES				
	Latest	High	Low	Prev
CHICAGO				
U.S. Treasury Bonds (CBT)				
9% 32nds of 100%				
Mar	71-14	71-20	71-02	71-14
U.S. Treasury Bills (TBM)				
\$1m points of 100%				
Mar	91.94	91.96	91.87	91.87
Certificates of Deposit (CDM)				
\$1m points of 100%				
Mar	91.18	91.20	91.12	91.12
LONDON				
Three-month Eurodollar				
\$1m points of 100%				
Mar	90.78	90.81	90.72	90.70
30-year Notional Gilt				
£50,000 32nds of 100%				
Mar	106-24	106-24	105-23	105-14
COMMODITIES				
	Jan 8	Prev	Yield	Yield
(London)				
Silver (spot fixing)	525.95p	508.85p		
Copper (cash)	£1,152.50	£1,143.50		
Coffee (Mar)	£2,280.50	£2,283.50		
Oil (spot Arabian Light)	\$28.10	\$27.90		

A FINANCIAL TIMES SURVEY

INTERNATIONAL CAPITAL MARKETS

MARCH 18, 1985

The Financial Times is planning to publish a Survey on International Capital Markets in its issue of March 18, 1985. The provisional editorial synopsis is set out below:

INTRODUCTION Deregulation of domestic markets and continuing volatility of interest and exchange rates have encouraged a period of rapid change in the international capital markets. Following the abolition of withholding tax the U.S. Treasury has borrowed for the first time in Europe; a new market has developed in syndicated Euronotes, and debt swaps are bringing bond markets in a range of currencies much closer together.

Editorial coverage will also include:

- The World Economy and Payments Trends
- Interest and Exchange Rates
- The Developing Country Debt Crisis
- The Bond Market
- The City Revolution
- Tokyo and New York
- New Techniques and Instruments
- The Syndicated Loan Markets
- Specialist Financing

Copy Date: March 4, 1985

For further details and advertisement rates, please contact:

Nigel Pullman
Financial Times, Bracken House
10 Cannon Street, London EC4P 4BY
Tel: 01-248 8000 Ext. 4063 Telex: 885033

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of all Surveys appearing in the Financial Times are subject to change at the discretion of the Editor

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 15

Continued on Page 16

Continued from Page 14

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

stock dividend, c) stock-splitting, d) annual rate of dividend payment, e) stock repurchase, f) stock repurchase ratio, g) stock repurchase yield, h) stock repurchase ratio, i) stock repurchase yield, j) stock repurchase ratio, k) stock repurchase yield, l) stock repurchase ratio, m) stock repurchase yield, n) stock repurchase ratio, o) stock repurchase yield, p) stock repurchase ratio, q) stock repurchase yield, r) stock repurchase ratio, s) stock repurchase yield, t) stock repurchase ratio, u) stock repurchase yield, v) stock repurchase ratio, w) stock repurchase yield, x) stock repurchase ratio, y) stock repurchase yield, z) stock repurchase ratio.

**WORLD VALUE OF
THE DOLLAR**
every Friday
in the
Financial Times

WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON			
Jan. 8	Price	±		Jan. 8	Price	±		Jan. 8	Price	±		Jan. 8	Price	±		Jan. 8	Price	±		Jan. 8	Price	±		Chief price changes	±		
Creditanstalt	225	-3		AEG Tele	102.1	+1.7		Bergen's Bank	162.6	+3.5		Gen Prop Trust	5.10	-0.01		AMH	250	-5		Bank	12	12	12	Ex. 1044 1984	2384	+74	
Genbank	335	+4		Allianz Vers	1055	+29		Borgerbank	370	+3.5		Hardie James	2.95	-0.05		Mitsui Co	550	-5		Bank	12	12	12	Tr. 1244 2003-05	2184	+14	
Internatbank	227	-2		BSF	185.9	+0.6		Christiania Bank	160	-3		Harco Energy	3.95	-0.05		Mitsubishi	550	-5		Bank	12	12	12	Arrow Chem	33	+3	
Landesbank	227	-2		Deutsche Bank	1055	+29		Den Norske Cred	164	-3		ICI Aust	1.98	-0.01		Nippon Cement	920	-20		Bank	12	12	12	Assoc. News	380	+10	
Perimeter	268	-2		Bayer-Hypo	240	+4		Elkem	125	+1		Kia Ora Gold	0.5	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	BAT Inds	281	+12	
Steyr-Daimler	255	-2		SHF-Bank	284.5	+6.5		Kvaerner	125	+1		Land Lease	0.5	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	BBC	281	+12	
Volksbank	255	-2		SWF	279	+4.2		Norsk Data	400	+20		MIM	0.5	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Beas	488	+11	
				Commerzbank	176.5	+5.5		Norsk Hydro	113.5	+9.5		Mayne Nickless	1.85	-0.05		Nippon Steel	1310	-10		Bank	12	12	12	British Tele	111	+3	
				Compt. Gurni	117.1	+6.8		Storebrand	255	-2		Met. Emporium	879	-39		Nippon Steel	1310	-10		Bank	12	12	12	Britoil	200	+8	
				Deutsche	244	-0.5					Nichols Kwi	1.02	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Burnah Oil	230	+7		
										North Hill	1.90	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Cable & Wire	485	+17			
										Oakridge	0.67	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Coats Patons	150	+8			
										Pioneer	1.01	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Courtaulds	146	+8			
										Poseidon	1.11	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	European Fer	140	+8			
										Queensland Coal	1.08	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Grand Met	232	+13			
										Reckitt & Co.	1.08	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	ICI	158	+23			
										Santos	0.5	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Infinit	376	+11			
										Smith Howard	0.47	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Jaguar	278	+11			
										Tooth	0.8	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	MEPC	317	+8			
										Western Mining	2.55	-0.05		Nippon Steel	1310	-10		Bank	12	12	12	P & O Delv	332	+9			
										Westpac Bank	0.58	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Racal Elect	272	+10			
										Woodside Petrol	0.94	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Saxon Oil	375	+35			
										Woolworths	2.56	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Smiths Inds	714	+37			
										Wormald Int	1.17	-0.01		Nippon Steel	1310	-10		Bank	12	12	12	Stand & Smps	165	+13			
													Nippon Steel	1310	-10		Bank	12	12	12	Tomkins (PH)	153	+8				
													Nippon Steel	1310	-10		Bank	12	12	12	Triennial	198	+15				
													Nippon Steel	1310	-10		Bank	12	12	12	Wedgwood	205	+11				
													Nippon Steel	1310	-10		Bank	12	12	12	Wimpey (Geo)	117	+3				
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							
													Nippon Steel	1310	-10		Bank	12	12	12							

FINANCIAL TIMES SURVEY

Wednesday January 9 1985

DISTRIBUTION SERVICES

CHANGING CONSUMER demands—and the necessity for retailers and manufacturers to meet them—are having a decisive impact on distribution management in the UK.

Hitherto a Cinderella activity within many companies, it is now beginning to attract the sort of attention previously reserved for more glamorous disciplines, such as marketing and finance.

Reappraisal of the distribution function has been prompted from two directions: the revolution taking place in retailing, and the need—brought about by the recession—for companies to give much more attention to stock levels and their financing. Distribution is, therefore, no longer simply about getting goods from one place to another—whether it be the supermarket, factory, or the shop in the high street. Companies intent on efficient distribution must now look to their systems of maintaining stock levels, location of warehouses, and methods of handling materials and goods, with a diligence which would have been unthinkable 10 years ago. The practice of calling in consultants specialising in distribution—including leading management consultancy firms such as Coopers and Lybrand, and Arthur Andersen—is growing.

The benefits to be gained from better distribution methods depend on the ability of a manufacturer or retailer to make substantial investment in new warehouses, handling methods, and computerised control systems. National Carriers Contract Services, one of the specialist companies to which manufacturers and retailers are increasingly turning for their transport needs, estimates, for instance, that each total physical distribution management (PDM) contract will require a minimum £1m investment.

Distribution experts are almost unanimous in attributing the majority of the initiatives in moving and storing goods to the retailers themselves. With the retailer calling the tune, suppliers who want to maintain their position

Larger companies are recognising that distribution management is an area ripe for improvement but smaller businesses need to catch up with new developments

A Cinderella activity no longer

BY HAZEL DUFFY

have little option but to fall in line. Changes in retailing practices, too, have been considerable. With food sales static, the more progressive retailers have, for instance, emphasised fresh foods.

The increase in the range of products stocked by the average supermarket, as well as its size, has also brought change. Big delivery lorries can no longer arrive at any time during the day. They must have specific unloading times assigned them by the retailer, and if they are late, they may not be asked to return.

Changes

The big, household names in retailing, such as Marks and Spencer, Sainsbury, and Asda, in many cases operating giant superstores selling household equipment as well as food, in new locations on the outskirts of towns and suburbs, have set the pace in developing tight new distribution schedules. As a result producers and processors of frozen foods, chilled foods, and dry goods, as well as the brewers and drinks distributors, have had to rethink attitudes. Other sectors examining total PDM so as to improve the service they give

to clients include electrical goods, vehicles, building, print, glass, and furniture.

Nor has change been confined to the retail end. The distribution of parts, records, cassettes, videos, to wholesalers is similarly being updated. Intermediate parts of the chain as well as the final consumers, are unwilling to buy from unreliable suppliers and risk delays all along the line.

Just one example of the sort of changes being introduced comes from a study carried out by consultants for the UK distribution subsidiary of a Continental manufacturer of small tools and equipment for the construction industry. Although operating a fairly sophisticated system, problems were growing concerning the availability of products, increasing costs, and, most worryingly, in the level of customer complaints.

The consultants simulated the distribution of each product group in an effort to find the best solution for the company. They recommended, finally, that the company should cut out one tier of its warehouses, leaving central and local warehousing only install a new order supply computerised system which would vastly improve data on availability; and sub-

contract all its transport. Yet, although the trend is towards increased use of contracting out, with specialist companies taking the equipment off the manufacturers' or retailers' books and assuming responsibility for drivers' wages, maintenance of vehicles, and other aspects of transport management, some companies feel this does not give them sufficient control over what is happening to their products or supplies.

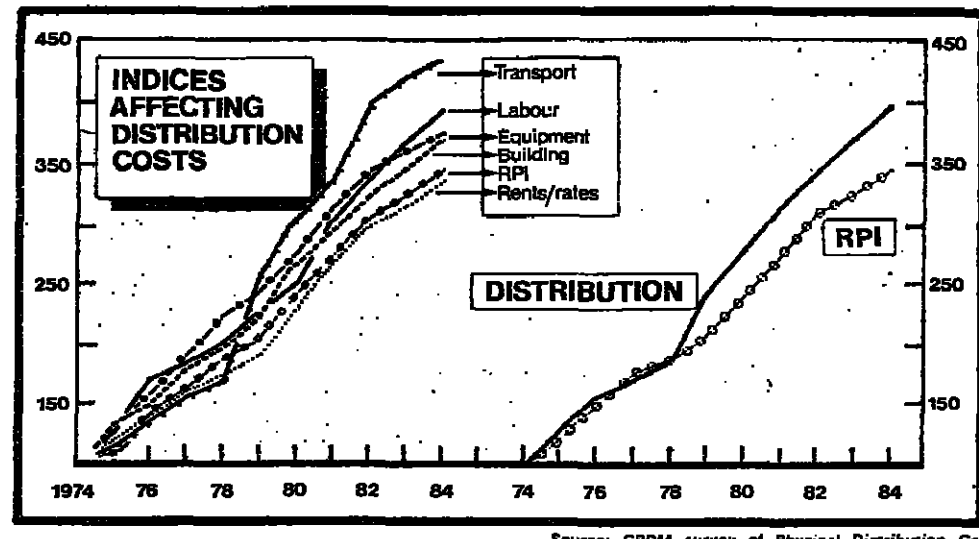
This has resulted in the growth of dedicated contracts—arrangements between customer and distributor which are exclusive. A big retailer, for instance, may put its own manager into a warehouse which is run by a distributor.

In the past few years another major change on the distribution scene has been the arrival of new parcels carrier services. Companies such as Lex Wilkinson, TNT, Atlas (and the Post Office in the small parcels range), are engaged in a tough competitive struggle to provide a next-day service with a high degree of reliability.

Acquisitions

Estimates of the size of the industry are difficult to make. In turnover, British Road Services, SPD, Christian Salvesen, Wincanton, Lowfield rank highly. (Other companies not included in this list are more oriented towards transport rather than distribution.) NCF's acquisition of SPD from Unilever will consolidate the market, and is another sign of the struggle some specialists are having in providing national distribution networks, while still producing a profit for their parent companies.

The management of distribution, with the help of the Institute of Physical Distribution Management (part of the IIM) and the growth of specialist consultancy services, is increasingly being recognised as an area where improvements can be made. Most larger companies are already well aware of this, but it is a message that many smaller companies have still to take on board.



Mr Raymond Horsley, chief executive of the Institute of Physical Distribution Management.

Wider acceptance sought in boardroom

THE INSTITUTE of Physical Distribution Management is, claims its chief executive, Mr Raymond Horsley, the fastest growing professional institute in the UK. "It is the institute, now with 4,000 individual and corporate members, that has provided the flip to a greater recognition of the importance of distribution management to the profitability of British industry."

Formed in 1981, it grew out of the Centre for Physical Distribution Management, of which Mr Horsley is manager. "Five years ago," he says, "the physical distribution manager started at the bottom of a company and worked his way up. The picture is changing. PD managers are now more highly qualified, there is a much greater awareness of the importance of distribution costs, coupled with an increase in the use of advanced technology."

He still finds a reluctance in some companies to look at logistics. There has been a revolution in distribution in the last five years, but there has not been adequate training to help companies cope with the changes.

Mr Brian McKibbin is managing director of PW International, management and industrial consultants. PW conducts an annual Survey of Distribution Costs for CPDM. He too expresses disappointment at the limited movement in the acceptance of the concept of PDM. There is,

he says, little real commitment to the concept. There are still major companies which do not recognise PDM as an independent management function and even more which have failed to give board representation to the discipline.

This lack of recognition is having a considerable impact on the competitiveness of British exports to Europe, for example. A recent survey by CPDM of current practices of UK exporters to Europe found that many are still selling their products on an "ex works" basis despite the availability of through transport and distribution services. "This puts the UK products in a position of inequality with locally produced products," concluded the survey.

"Whilst the decision to use through transport is being taken by the distribution/transport/shipping managers (78 per cent), who are clearly taking full advantage of the direct through services available, they have little authority over the selling terms used. On the other hand, the marketing managers, who apparently decide the selling terms, seem not to be involved with the physical movement of the goods to the customer."

Mr Horsley believes we have much to learn from the European practice of physical distribution management. CPDM and IPDM were hosts at an annual meeting in the acceptance of the concept of PDM. There is,

last year. The institute also recently announced that it is joining with a number of European distribution associations to form a "federation."

Literature and common items of interest will be exchanged and "the addresses of other

ant initiative is its annual Survey of Distribution Costs. The second such survey was published last month. Its main objective is to provide participating companies with comparative data about their own distribution operations.

It is felt that companies sometimes fail to take remedial action because they are unaware of what can be achieved by comparing their operational costs with those of other organisations in their sector.

By creating a wide brief to cover total distribution costs, it was hoped that companies would be persuaded to investigate and quantify their distribution operations, to bring into account other functions previously placed under different cost centre headings. The survey tackles both strategic and tactical distribution.

It was also expected that the creation of an annually updated distribution base, centred on Standard Industrial Classification would provide an ideal means of assessing future trends in distribution patterns.

In the event, both PW and CPDM see the response to the survey as disappointing, especially in the light of provisional figures for 1984 which suggested that distribution costs are moving ahead of the Retail Price Index after a temporary easing between 1982 and 1983.

Details of survey, Page 2

Alastair Guild



national institutes will form a useful contact point for members who would like information or help on a particular distribution problem in mainland Europe."

One of the most important ways in which we trail behind Europe—and America—is in the recognition of PDM as a subject for study. The institute is itself attempting to fill some of this void. From last year, it is offering a diploma course in distribution studies, hoping to draw students entering the profession from college and also those who have already had some experience in distribution in industry and commerce. It is also working with a handful of companies to provide management trainees with one week's course in PDM every six months.

CPDM's single, most important



"WE CHOSE CARGO DRAWBARS FOR EXTRA LOADSPACE."

WE GOT MORE THAN £220,000 OF COST SAVINGS."

Harry Rawlings, Transport Manager, Sketchley.

A new area of business led Harry Rawlings to look beyond his fleet of 140 heavy rigid.

But he found artics couldn't carry the load of 60 roll containers needed for economical operation.

Carries loads more. Costs loads less.

The solution turned out to be Cargo 13 tonners in drawbar configuration, running at 26 tonnes GTM.

They gave him 23% more usable loadspace than artics.

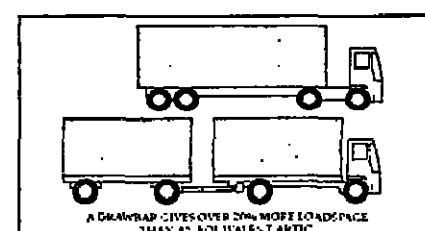
And a cost analysis showed they would cut the total cost of operation by almost half.

Surprise savings.

As well as basic economies like tax (£450 less per truck, compared with an artics running at equivalent GCM) Harry found some remarkable knock-on savings.

Using existing demountable bodies saved £80-90,000. And the drawbar chassis cabs could be used for local delivery work.

There was money to be saved on



types: drawbars mean far less tyre scrub than artics.

And, as drawbars are much easier to handle than artics, the existing HGV3 workforce can drive them—legally and above all safely.

The factory that didn't fail.

The manoeuvrability of the Cargo drawbar gave another dramatic cost saving.

To get artics close to the right loading bay, Sketchley would have had to knock down part of a factory—the board actually approved the demolition. But the drawbars could operate in the existing space.

And this meant another £100,000 saved.

Unmatched drawbar expertise.

Ford have the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM.

Harry and his dealer worked together to obtain the highest possible level of cost savings. And with Sketchley's drawbars operating 24 hours a day on long-distance trucking runs, he appreciates Ford's country-wide network of truck specialist dealers.

Talk to your local Ford Truck Specialist Dealer.

Find out why Sketchley have joined the growing number of companies using Cargo drawbars.

See for yourself how much more you can carry. And how much you can save.

FORD CARGO
5-7-34 TONNES



Ford cares about quality.

Distribution is like tailoring.

You don't get a Savile Row fit by doing it yourself.

Every day, distribution becomes more complex, more costly.

Increasingly, it calls for specialist advice. And no-one specialises like National Carriers. Look at it this way. You produce, say white goods. Frozen foods. Cosmetics, perhaps. Or maybe you're involved in High Street retailing. Whatever the case, what are you doing in the haulage and storage business?

The answer, in most cases, is wasting money. And when distribution accounts for, on average, 12.5% of retail prices* you could be losing customers too.

The solution is Physical Distribution Management, by National Carriers Contract Services.

It's a radical solution, in which we can assume total responsibility for distribution, warehousing, stock control and rotation, and delivery to retail outlets.

It can take anything from a few weeks to several months, working alongside you, to design the system. But the rewards are enormous. For example, we can save up to 15% on the cost of doing it yourself. And that's not speculation, it's fact - we know, because we've already run our tape over some very large corporations. To find out more, contact Geoff Eales, Sales Director, at the address below. He'll be delighted to arrange your first fitting.

*Source: Institute of Physical Distribution Management.

NATIONAL CARRIERS
CONTRACT SERVICES

Head Office, The Merton Centre,
45 St. Peter's Street, Bedford MK40 2UB.
Tel: Bedford (0234) 67444.

The Savile Row of distribution.



Wincanton

A WORD TO BRITISH INDUSTRIES THAT NEED AN EFFICIENT, COMMERCIAL VEHICLE FLEET WITHOUT THE PROBLEMS OF RUNNING IT

WINCANTON TRANSPORT GROUP

Wincanton Transport Limited, Station Road, Wincanton, Somerset BA9 9AD Telephone: (0953) 33800

Retailers flex their muscles

The Structure

PHILLIP HASTINGS

STEADILY INCREASING retailer influence, changing cost factors, effects of recession and environmental considerations are combining to change substantially the shape of the UK distribution industry.

Own account distribution operations are declining as manufacturers and suppliers increasingly find the pattern of such activities being dictated by their customers, notably the major retail organisations, looking for ever more sophisticated total distribution systems.

One of the most graphic illustrations of this trend over the last couple of years has involved the Unilever group which during that period has switched from a position where it appeared to be looking for development of transport and distribution operations to the point where in recent months it has been selling off those same activities.

Among the first to go was Unilever's forwarding company Unispeed International which after the failure of a management buy-out attempt led by then managing director Paul Jackson was subsequently acquired by the large Irish transport organisation, McCool.

More recently, various other Unilever-connected distribution companies have been put on the market. Textile and hanging garment distribution specialist Tibbett and Britten, for instance, has been bought by a group of senior managers from within the company and the SPD Group of which it was a part-chairman and managing director of T&B is now John Harvey, formerly managing director of SPD.

Then, towards the end of last year, it was confirmed that the employee-owned National Freight Consortium was acquiring the SPD group itself. A wholly-owned subsidiary of Unilever, SPD's current operations include national distribution and warehousing (SPD Distribution); national distribution of fragile and high-value goods (Carriage); national distribution of food and drink (Food Distribution); and the Unispeed contract bulk haulage company.

For the NFC, chief executive John Mather said SPD would fit well into the consortium's distribution strategy. Other distribution industry executives see Unilever's move out of such operations as just the latest evidence of the way the industry is being shaped by the changing balance of power between manufacturers and major retail organisations.

Looking back, those executives point out at least two 1980s manufacturers extensively developed their own account operations—at one point own account was reckoned to represent some 70 per cent of distribution in the UK—with these being used in many cases as a marketing tool.

This pattern continued into the 1970s with the most sophisticated distribution systems and the major advances in vehicle design and warehousing/handling systems all tending to be initiated by suppliers' own systems. As recently as 1982, it was estimated that over 40 per cent of grocery traffic was still arriving at retailers' premises on the suppliers' own vehicles.

However, according to other distribution executives such as Tibbett and Britten's Mr Harvey, recession has caused major upheavals over the last few years. "Service levels increased as retail inventories fell, and traffic declined as manufacturers and retailers diverted volume to support their own in-house systems," said Mr Harvey.

To increase productivity, the retailers introduced appointment systems, nominated carrier schemes, etc, which effectively pushed back cost burdens to the carriers and ultimately the supplier.

By 1982, claimed Mr Harvey, half the carriers were working below cost, the industry margin had fallen to 1.4 per cent and cash flow difficulties had exposed the frailties of non-replacement accounting, which was the practice of 90 per cent of the industry.

Subsequently there had been a lot of divestment, retrenchment and specialisation, with carriers seeking contractual relationships. Consequently, there was now less resource and price flexibility in the distribution chain and transport would cost more.

There are increasing constraints on suppliers using distribution as a marketing tool and, to vary their own cost, manufacturers are deciding when and how to divestment from their established networks," added Mr Harvey.

In 1983, he continued, own account fleets had fallen by 15 per cent. This reflected a number of factors, including physical system obsolescence, with a reduced number but increased size of retail outlets. Other factors included changes in the relationship of outlets to motorways and advances in information technology.

Retailers for their part have over the last few years been looking to reduce stockholding and increase distribution speed from centralised holding points. It was recently estimated that some 40 per cent of deliveries in the UK food, drink and tobacco sector are now direct to retailers' or contractors' central warehouse with only 30 per cent going through intermediate breakbulk systems, a third of the level 10 years ago.

Coupled with this trend has been another for retailers to take over more and more control of distribution systems. Such as Marks and Spencer and Sainsbury, have systematically developed systems founded on total management, and made major progress.

An example of the more advanced retail distribution set-ups involves Sainsbury's opera-

This pattern continued into the 1970s with the most sophisticated distribution systems and the major advances in vehicle design and warehousing/handling systems all tending to be initiated by suppliers' own systems. As recently as 1982, it was estimated that over 40 per cent of grocery traffic was still arriving at retailers' premises on the suppliers' own vehicles.

However, according to other distribution executives such as Tibbett and Britten's Mr Harvey, recession has caused major upheavals over the last few years.

"Service levels increased as retail inventories fell, and traffic declined as manufacturers and retailers diverted volume to support their own in-house systems," said Mr Harvey.

To increase productivity, the retailers introduced appointment systems, nominated carrier schemes, etc, which effectively pushed back cost burdens to the carriers and ultimately the supplier.

Margins falling

By 1982, claimed Mr Harvey, half the carriers were working below cost, the industry margin had fallen to 1.4 per cent and cash flow difficulties had exposed the frailties of non-replacement accounting, which was the practice of 90 per cent of the industry.

Subsequently there had been a lot of divestment, retrenchment and specialisation, with carriers seeking contractual relationships. Consequently, there was now less resource and price flexibility in the distribution chain and transport would cost more.

There are increasing constraints on suppliers using distribution as a marketing tool and, to vary their own cost, manufacturers are deciding when and how to divestment from their established networks," added Mr Harvey.

In 1983, he continued, own account fleets had fallen by 15 per cent. This reflected a number of factors, including physical system obsolescence, with a reduced number but increased size of retail outlets. Other factors included changes in the relationship of outlets to motorways and advances in information technology.

Retailers for their part have over the last few years been looking to reduce stockholding and increase distribution speed from centralised holding points. It was recently estimated that some 40 per cent of deliveries in the UK food, drink and tobacco sector are now direct to retailers' or contractors' central warehouse with only 30 per cent going through intermediate breakbulk systems, a third of the level 10 years ago.

Coupled with this trend has been another for retailers to take over more and more control of distribution systems. Such as Marks and Spencer and Sainsbury, have systematically developed systems founded on total management, and made major progress.

An example of the more advanced retail distribution set-ups involves Sainsbury's opera-

This pattern continued into the 1970s with the most sophisticated distribution systems and the major advances in vehicle design and warehousing/handling systems all tending to be initiated by suppliers' own systems. As recently as 1982, it was estimated that over 40 per cent of grocery traffic was still arriving at retailers' premises on the suppliers' own vehicles.

However, according to other distribution executives such as Tibbett and Britten's Mr Harvey, recession has caused major upheavals over the last few years.

"Service levels increased as retail inventories fell, and traffic declined as manufacturers and retailers diverted volume to support their own in-house systems," said Mr Harvey.

To increase productivity, the retailers introduced appointment systems, nominated carrier schemes, etc, which effectively pushed back cost burdens to the carriers and ultimately the supplier.

By 1982, claimed Mr Harvey, half the carriers were working below cost, the industry margin had fallen to 1.4 per cent and cash flow difficulties had exposed the frailties of non-replacement accounting, which was the practice of 90 per cent of the industry.

Subsequently there had been a lot of divestment, retrenchment and specialisation, with carriers seeking contractual relationships. Consequently, there was now less resource and price flexibility in the distribution chain and transport would cost more.

There are increasing constraints on suppliers using distribution as a marketing tool and, to vary their own cost, manufacturers are deciding when and how to divestment from their established networks," added Mr Harvey.

In 1983, he continued, own account fleets had fallen by 15 per cent. This reflected a number of factors, including physical system obsolescence, with a reduced number but increased size of retail outlets. Other factors included changes in the relationship of outlets to motorways and advances in information technology.

Retailers for their part have over the last few years been looking to reduce stockholding and increase distribution speed from centralised holding points. It was recently estimated that some 40 per cent of deliveries in the UK food, drink and tobacco sector are now direct to retailers' or contractors' central warehouse with only 30 per cent going through intermediate breakbulk systems, a third of the level 10 years ago.

Coupled with this trend has been another for retailers to take over more and more control of distribution systems. Such as Marks and Spencer and Sainsbury, have systematically developed systems founded on total management, and made major progress.

An example of the more advanced retail distribution set-ups involves Sainsbury's opera-



Mr John Mather, chief executive of the NFC, the SPD Group will fit well into the Consortium's distribution strategy

tion in the south-west of England, an NFC-managed operation. The NFC owns a 200,000 square foot warehouse which is run on behalf of Sainsbury's using the latter's computer system.

"Manufacturers make their deliveries into that warehouse on a time-tabled basis. NFC vehicles in Sainsbury's livery then deliver from that warehouse to outlets in the West Country and South Wales," said a senior NFC executive, British Road Services group managing director, Geoffrey Fyfe.

This is a good example of the way this type of distribution operation is developing and is probably the forerunner of others.

However, while the trend for retailers to have a much greater say in distribution operations is tending to reduce manufacturer activity in that field, some suppliers have taken a different approach and decided to capitalise on existing investment by converting a domestic cost centre into a third party trading unit.

A good example of this development is the Tate and Lyle Group which includes a commercial transport division, Tate and Lyle Transport, to provide distribution services both for the group and increasingly for third party customers.

Basically, TLT is primarily involved in the distribution of Tate and Lyle's own products such as packed sugar to retail customers and liquid and dry bulk sugar, syrups, etc to industrial customers. In addition, TLT has a division called Silver Roadways which acts as a clearing house operation for packed products and arranges transport for other industrial clients using backload capacity.

A third arm of the TLT operation, TLT Distribution, runs five depots in the UK for the handling of sugar and sugar products but also carries out multiple distribution for other clients such as breweries, retailers and major food manufacturers.

Asked why Tate and Lyle felt there was still potential in the development of its own distribution operations when other

manufacturers and suppliers appeared to be pulling out, recently appointed TLT managing director Tony Stanton, previously managing director of Ocean Transport and Trading's Cory Distribution, agreed there was a trend towards retailers dictating distribution patterns.

"However, Tate & Lyle is a food manufacturing company with a range of products and we currently believe it is better to keep the distribution of those products in-house as it is a highly specialised operation in terms of quality control and hygiene considerations," said Mr Stanton.

"On the third party side, we are already doing distribution for other manufacturers and we believe there are still opportunities in that sector. Certainly, retailers are having more say in distribution matters although there will still be opportunities for multi-distribution services operated by regional contractors."

For the future, one trend which most executives within the distribution field are agreed will continue is that towards the development of "partnerships" between service providers and users, such as the scale of investment needed by distribution service companies to meet the high demands of two-way commitment is a necessity, they argue.

Pressure
"If you are going to meet customer distribution demands these days you need more than a trailer and an annual punch-up over rates," said Mr Fyfe of BRS.

For example, some of the 40-foot refrigerated trailers used in distribution operations these days can cost £50,000 a piece. You really cannot make the most of investment on the off-chance you may be able to get a load for it tomorrow."

Another factor likely to encourage closer co-operation between retailers, suppliers and distribution service operators is that of growing environmental pressures.

Ever increasing restrictions on distribution operations in terms of vehicle access, loading, parking, etc, highlighted by the Greater London Council plans to limit drastically night and weekend commercial vehicle operations, will have substantial operational and cost implications for everyone involved in the distribution chain.

This will in turn, believe distribution industry observers, promote greater co-operation between retailers, suppliers and transport operators in terms of delivery timing, scheduling, preconsolidation of deliveries and compatible equipment.

However, perhaps the major question still to be answered as far as the medium-term development of the UK distribution industry is concerned is how the increasingly powerful retailers will direct their control of distribution channels. Their policies and actions are likely to shape the structure of the distribution sector over the next decade at least.

SURVEY OF DISTRIBUTION COSTS

Stock levels play an important role

ONE OF the conclusions of the survey carried out for the Centre for Physical Distribution Management is that companies are now much more conscious about stock levels. There has been a widespread introduction of computerised stock control systems, including historical trend and forecasting analyses, though the effect of smaller, more frequent customer orders has been to increase delivery—therefore transport costs. Manufacturers are responding with more flexible and responsive production techniques, making to order and with closer customer liaison.

The survey found that the main stockholding costs are interest charges on capital employed and warehouse occupancy costs. The warehouse occupancy costs, predominantly rent and rates, are critically dependent on peak stock levels which often coincide with important peak sales periods. The survey emphasises the importance of computer control on stocks and re-order schedules to minimise inventory charges and reduce peak stock levels and warehouse occupancy rates.

Stock investment
Stock turnover figures suggest that larger companies achieve a better return from stock investment. Their enhanced purchasing powers give them opportunities to obtain more frequent supplier deliveries of relatively smaller quantities than their smaller competitors.

Customer service requirements for fast moving stock may well impose a multi-depot configuration on companies, however, with a corresponding increase in transport costs. Survey results show that the distribution costs of companies operating single depots were significantly lower than those of companies operating a multi-depot system. In many cases, the expected cost savings of

a multi-depot system do not appear to have been realised. With the possible exception of mobile equipment depreciation, short-term cost-cutting exercises can only realistically be directed at labour costs. On average, they account for 40 per cent of total distribution costs. However, they represent less than half of the costs supposedly under the control of distribution management.

"This tends to illustrate the true importance of a carefully thought out and regularly monitored distribution strategy. Companies can be incurring substantial cost penalties due to badly structured distribution chains. Some common problems include too many badly located storage centres, excessive stock levels and incorrect fleet profiles. Companies could also make substantial savings by monitoring and controlling packaging requirements."

The survey has pinpointed an increased use of third party services to supplement in-house operations. "It has often been said that some of the most effective distribution operations can be found in the food and drink industry. The 40:35:25 storage cost mix between labour, occupancy and third party services will not suit all companies.

Flexibility
However, the implied flexibility of a 40 per cent labour content combined with a 25 per cent third party service to absorb seasonal work load fluctuations could satisfy many diverse distribution operations. Again, the 50 per cent third party contribution to transport costs in the food, drink and tobacco group may be necessary to maintain a flexible distribution response to constantly changing markets."

Finally, there is a clear trend towards a more professional and integrated approach to materials management, the impetus for this coming from an improved balance between distribution orientated systems and facilities. "The planned integration of distribution, sales and marketing can ensure that the implications of new policy decisions are clearly understood throughout a company."

The adverse impact of a decision on, say distribution costs, may be outweighed by the benefits of improved sales performance. In such a case, the distribution division should not be penalised for its apparent poor performance."

Survey of Distribution Costs, published by the Centre for Physical Distribution Management, available from CPDM, Management House, Cottingham Road, Corby, Northants NN17 1TT. Price £5.

Alastair Guild

Distribution - Managing the new Technologies

Distribution is an important growth area offering a new challenge to companies and individuals alike.

The planning and management of the new technologies in distribution will demand a high level of skill and knowledge of advanced transport, warehousing and computer systems. The requirement is here now, and will continue into the 1990's and beyond.

This new challenge has been taken up by the Distribution Studies Unit at Cranfield Institute of Technology. The Unit has built up an expertise and experience based on close contacts with industry in the UK and internationally. This has led to the development over the past five years of a number of major initiatives.

- a one year full-time MSc programme in Distribution Technology and Management

- PhD programmes in distribution and related areas

- part-time research-based PhD and MSc programmes

- research and consultancy in distribution and related areas

- a new series of industrial short courses - covering computer applications in distribution strategy and operations

- a part-time Executive MSc programme for working managers, shortly to be launched.

If, as a Company or as an individual, you would like additional information concerning these activities, you should write or telephone for details to:

Alan Walker, Head of Distribution Studies, Cranfield Institute of Technology, Bedford, ENGLAND, MK43 0AL. Telephone Bedford (0234) 750323.

Cranfield

Distribution Services—3

Reliability is the name of the game

The methods

HAZEL DUFFY

COMPETITION between the various modes of transport as well as between operators enables the distribution manager to take advantage of competitive rates. The selection of the mode of transport, however, will depend to a large extent on the type of material and freight to be transported.

Road transport is the most flexible form of transport, particularly where goods are to be delivered to the high street. However, the miners' strike has demonstrated that lorries can be quickly substituted for rail even for the transport of bulk materials traditionally taken by rail inland—coal, iron ore, and bulk steel products.

Other considerations which are of more than purely economic interest might well dictate that it is far more preferable that coal transport should return to rail, or inland waterways. In Britain, however, where regulation by mode of transport does not exist, the market will hold sway and a proportion at least of that traffic which went by rail will be transferred to road hauliers where trade unionism is far less solid than among the railways.

Over the past 10 years, road transport as a proportion of total freight transport has fallen from 65 per cent to less than 60 per cent, while rail has dropped from 15 per cent to 9 per cent. The main reason for the decline in road haulage has been the increase in waterborne traffic from about 17 per cent to 26 per cent.

It has not been the inland waterways which have picked up traffic but coastal shipping. This reflects Britain's emergence as an oil producer and therefore the need to transport crude oil as well as petroleum and petroleum products, all of them particularly suited to coastal transport.

On the same basis, pipelines have become more significant

in the total transport scene. They now account for 6 per cent of all freight movements compared with 3 per cent 10 years ago.

When oil and coal products are excluded, however, the dominance of road transport in the movement of goods becomes apparent once again. Around 90 per cent of goods, measured in volume terms, are moved in this way.

In the past 10 years, changing consumer demands in particular have caused special needs in transport to be met. The growth in supermarkets, for instance, and similar retail outlets for a whole range of products—from garden furniture and do-it-yourself to the one-stop motorists' store—have dictated that transport vehicles must be adapted to meet these requirements.

The growth in the frozen foods market and the demand



A flat-top trailer carrier, before its final fitting-out, which became part of a roll-on/roll-off service between London and Ostend.

ally have been most evident in containerisation and roll-on/roll-off vessels, for non-bulk cargoes. Road transport is dominant in the movement to the ports. Freightliner—part of British Rail—can offer the maximum flexibility in container services by using rail and road, but the subsidiary is only just getting to grips with its high cost structure.

The growth in roll-on/roll-off for short haul sea routes and the expansion of Britain's trade with continental Europe has shifted the emphasis away from the deep sea ports on the west coast of the country to east coast ports. Better roads to these ports continue to be a priority after the near completion of the motorway network. There is no doubt that the motorway construction programme provided an enormous boost to the attractions of road

transport. The remaining links waiting completion are primarily the M25 around London—due to be completed in autumn 1986—and the extension of the M40 from Oxford to Birmingham, providing an alternative to the heavily used M1. The outcome of the public inquiry into the latter is still awaited.

Elsewhere, a new inquiry has opened recently into the M1/A1 link and many other gaps could doubtless be filled to improve the road network. The major emphasis in the next decade, however, will be on improving urban roads, particularly in London. The Department of Transport has not yet spelled out how it is going to do this, but nobody engaged in transport professionally

could argue against the need. The problem will be, as always, how to do this with the minimum disruption to residents in the area. The abandonment of the latest inquiry into the widening of the Archway Road in north London emphasises that passions still run high on road schemes.

Road hauliers are being challenged to some degree by Railfreight, BR's freight sector. In the past few years, BR's freight vehicles have been totally overhauled and/or replaced, along with a programme of terminal closures and modernisation, to help the railways bite into the general haulage dominated by road.

This service, called Speedlink, is making some inroads. Customers need only deal in wagonloads instead of trainloads, and the service operates mostly overnight to give next morning delivery. It works with road haulage operators to offer the most effective combination where required. Reliability has to be the key to any successful transport operation: the 1983 rail strikes were a huge interruption. Although BR recaptured most of the business, the doubts linger about long-term certainties which have been reinforced by the railways' sympathetic action with the miners.

Britain's inland waterways—probably the most neglected in Europe as a mode of transport—are also seeking to challenge their overpowering competitors. The potential for international freight might be enhanced if the BVB could launch a barge-carrying vessel, which avoids the need for transshipment at ports.

Air freighting has grown little in recent years. The image remains that it is expensive and therefore suited only to light goods which need to be moved quickly. The disputes at Britain's docks twice this year have made transporters look again at air cargo operations, particularly on the North Atlantic where overcapacity can make rates quite competitive.

Easing life for the user

The specialists

HAZEL DUFFY

TRANSPORT IS about getting goods and materials from one place to another. Distribution involves very much more, even for a company with fairly simple operations.

The problem in identifying distribution costs is that some companies see them simply in terms of physical movements, while others recognise that distribution involves transport, warehousing, administration and processing of orders, and inventory holding costs.

Traditionally—although there have been always many exceptions—large companies have operated their own distribution. This has applied to manufacturers and processors, like the British Steel Corporation, as well as to retailers and wholesalers.

At the other end of the scale, few smaller and medium-sized companies would have found it worth their while having their own fleet of vehicles with all the associated costs of maintenance and payment of drivers' wages. In between these two extremes, however, fall many companies which operate a mixture of the two, i.e. they contract out some of their requirements—mostly transport—and keep some "in-house".

The arrangements for contracting out will vary enormously. A company may have a long-term contract with a haulier for use of its vehicles, and/or drivers; those vehicles can be painted in the customers' livery if so specified, and if the size of the operation deems this worthwhile; or a company may decide to keep its basic distribution needs "in-house" while using one of the ever-growing number and increasingly competitive parcels services for fast deliveries. Some companies will combine all of these variations.

There is a large number of companies which offer specialist distribution services, both in part and a full service. Included in the latter can be warehousing, stock control, ordering, etc so that the customer simply keep stocks at the required level. There are a few customers companies which prefer to contract out all of their distribution, for instance, Mars, but maintain control of the system



Loading vehicles with Boots products is a six-day-a-week job for BRS employees at Spennymoor Co. Durham.

within the company.

Retailers and wholesalers, whose distribution costs form a larger proportion of total costs than those of a manufacturer, tend to lead the field in varying the elements of distribution and coming up with new ideas.

Many of the specialist distributors that they use are subsidiaries of groups, acting as the distributor for that group of companies' requirements, and also selling its services independently. Distributors which fall into this category include SPD, part of Unilever, but now being sold; High Street Transport which is part of the Burton group; Wincanton, part of Unigate; and Lowfield Distribution, owned by the Imperial group.

Small proportion

The proportion of their business accounted for by their parent group's requirements may be quite small. Their external activities may well comprise distributing the goods of competitors of their parent—High Street Transport, for instance, specialises in the distribution of clothing and associated products, and two thirds of its turnover is outside the Burton group.

It is competing with other specialists, like Fashionflow, part of the National Freight Consortium, which specialises in the distribution of hanging garments for customers, including Marks & Spencer, and Tibbet and Britten, also part of Unilever until recently when it was the subject of a management buyout.

Companies frequently contract out their transport when specialist vehicles are necessary. Frozen and chilled foods

It has agreed to tight performance targets and Sainsbury has the right to terminate the agreement within specified conditions should BRS not be able to meet those targets.

Deals of this size are few and far between between them. They demand that the distributor has considerable financial resources, or access to finance, if it is to fund the property part of the agreement. The distribution centre is tied exclusively to the customer.

Retailers are increasingly demanding that their suppliers provide a standard of distribution service which simplifies life for the retailers. Specialist distributors are being brought in on this side as well. Wincanton, for instance, has contracted a 110,000 sq ft warehouse in the Manchester area to CPC's grocery products division, which makes a large number of household name food products. In addition to warehousing, Wincanton now provides a fleet management service for CPC's industrial division. The fleet of tankers carrying glucose and caramel have been transferred to Wincanton on a "with-driver" basis, leaving the company to get on with its real business of food processing.

Internal review

Some big retailers, including supermarket chains, prefer to operate at least part of their own distribution: Tesco, for instance, after a major internal review, has decided on new arrangements based on a centrally controlled distribution service, with regional centres, which include common handling facilities, more tightly controlled inventory, and contracting out certain specialist functions to balance "in-house" operations.

Minimising warehouse space at retail sites is a big concern of all retailers—storage space at warehouses is less expensive to build and operate. System controls packages are increasingly giving suppliers and retailers the opportunity to maximise efficiency by deciding which products to stock at a national distribution centre, regional distribution centre, the centre operated by a contractor, or straight from the point of supply to sale.

The solutions are being worked out between customers and distributors, the latter rapidly acquiring this sort of knowledge in order to compete in the increasingly sophisticated business of distribution.

WHAT HAPPENS IF YOU CROSS A MANUFACTURER WITH A DISTRIBUTOR?



Do you run a manufacturing business that does its own distribution?

Or a distribution business that does its own manufacturing?

At times, we suspect, you hardly know yourself.

But there is a way out of the dilemma.

As one of this country's leading transport and distribution specialists, we can offer you distribution without tears.

We're versatile enough to design a specific distribution service to suit your specific needs.

We're big enough to offer a

breadth of services such as inventory management, order taking and stock control.

And we're flexible enough to offer a service that's either local or national. Most important of all perhaps, we offer a service that's thoroughly cost-effective.

Our customers include hundreds of major companies representing all sectors of industry.

Many of them used to run their own distribution operation.

Now they are happy for us to run it for them.

To find out how we can make your distribution more efficient deliver this coupon to us.

If you like more information,

Name

Company

Address

Position

Tel. No.

Richard Lovell, Group Sales & Marketing Director, British Road Services Ltd.
The Merton Centre, 45 St. Peters Street, Bedford MK40 2UB.

A member company of the employee-owned BRS National Freight Consortium plc.



Distribution Services—4

Continued demand for next-day parcels delivery services is encouraging new developments

"YOUR DISTRIBUTION SERVICE IS AN INTEGRAL PART OF YOUR BUSINESS STRATEGY"

- THE BUTLERS APPROACH**
- is tailored to your precise needs
 - is flexible to changing marketing patterns
 - replaces the need for heavy fixed asset investment
 - is cost effective
 - offers 6 locations and 1.0 million sq ft

Butlers Warehousing & Distribution Ltd

P.O. Box 14, Rockware Avenue,
GREENFORD, Middlesex, UB6 0AD

Discuss the options with Hugh Griffith
on 01-578 2311.

BUSINESS STARTING UP? EXPANDING? RELOCATING? DISPOSING OF PREMISES?

The London Property Register can help.

THE LONDON PROPERTY REGISTER is a comprehensive computer listing of WAREHOUSES, FACTORIES, WORKSHOPS and INDUSTRIAL SITES in GREATER LONDON in both private and public ownership, that are available NOW for rent or sale.

- * CONTACT THE LONDON PROPERTY REGISTER for an up-to-date print out to suit your industrial needs.
- * CONTACT THE LONDON PROPERTY REGISTER if you have industrial property to dispose of.
- * CONTACT THE LONDON PROPERTY REGISTER - all its services are FREE.
- * CONTACT THE LONDON PROPERTY REGISTER on 01 633 7494 or write to: GLC (DG/IE/PRH) 1845 The County Hall, SE1 7PB.

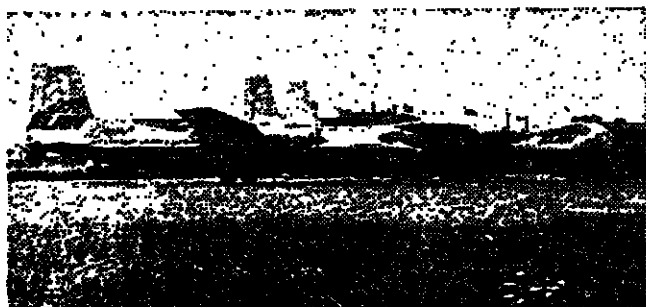
GLC
Working for London

International parcels fly with ELAN!

Early in 1983, ELAN introduced its own aircraft to link its express parcel system in the UK with Ireland and Continental Europe. This was the first integrated air-road service of its kind, and it remains unique.

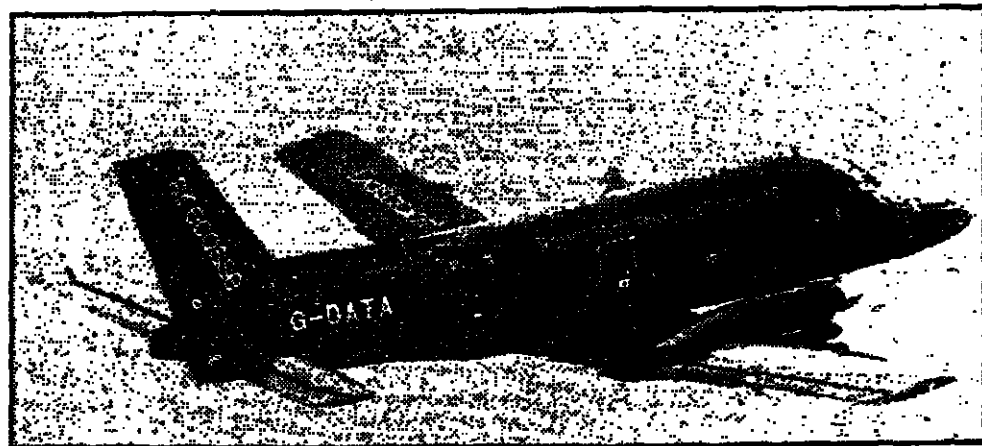
With the addition of France and West Germany in November, and now the inclusion of the United States in its international network, ELAN can provide a next day delivery service between the UK, Ireland, Holland, Belgium, Luxembourg, West Germany and France, together with a 3-4 day service to the United States.

As Anthony G. Harris, Managing Director, ELAN International put it: "Our aim was to demonstrate to international businesses that goods could be moved across national borders as quickly and reliably as within them. There is a growing demand for a next day delivery service within Europe and our customers do not have the worry of dealing with a number of forwarding agents or with customs. We look after



everything for them at a price they can afford."

Three aircraft with payloads ranging from 6 to 19 tonnes fly nightly into the ELAN hub at East Midlands Airport. The very large load carrying capacity of this air fleet means that consignments of virtually any size or weight can be carried safely and reliably. Essential to the speed and reliability of the service are ELAN's in-house customs clearance facilities at the airport - ensuring that all exports are cleared and loaded onto waiting truck vehicles without delay. Deliveries throughout Great Britain start



This specially chartered aircraft has been nicknamed the Flying Pillarbox because of its vivid colouring of Royal Mail red and yellow lettering

Expanding range of express services

Domestic
PHILLIP HASTINGS

SAME DAY, next day or two-day—the options for express delivery of parcels within the UK have developed rapidly over the last few years.

While precise figures for the growth of the market are hard to come by, service operators believe it is currently in the order of 10 per cent a year, making the business an important sector of the overall UK distribution industry.

Growth of express parcels services has been inspired by both internal and external pressures. From inside the distribution world, for example, there has been an increasing demand for such services from traders looking for fast delivery services to support reduced stockholding, a policy encouraged by high interest rates and general cash flow considerations.

Quick to spot the potential of such demand, established distribution service operators and a number of newcomers have swamped the UK market with a range of express services offering all sorts of delivery time/price options. The variety of services on offer has in turn caused more manufacturers and retailers to consider the distribution possibilities created.

"Recession forced many companies to destock, so creating a demand for faster distribution services. As the number of those services has increased so companies have found it is not necessary to keep large stocks," said Mr Colin Mill-

banks, managing director of express parcels carrier Lex Wilkinson.

He added that the availability of express services had also encouraged companies to think about the advantages which could be passed on to their own customers.

"Just before Christmas, for example, some of our customers switch all their traffic over to overnight delivery. This means they can in turn offer their retail customers the facility to ring up for new supplies one afternoon and have them delivered the next day, so ensuring products are on the shelf in the shops and available for purchase."

With express parcels services now becoming established as an integral part of the UK distribution industry, so competition among service providers has intensified. Public sector organisations such as the Post Office and British Rail are now fighting for business with a host of private operators such as Lex Wilkinson, the National Freight Consortium companies National Carriers and Roadline, Securicor and TNT Overnight.

British Rail can justifiably claim to have been among the first organisations to offer a nationwide express parcels service with its Red Star operation incorporating station-to-station movements and Night Star overnight movements including delivery to the customer's door. However, faced with intense competition from road-based operations, BR has had to intensify its marketing activities, offering simplified tariffs and abolishing certain cross-town transfer charges.

Similar moves are being made by City Link Transport which offers a door-to-door parcels collection and delivery service throughout the UK based on BR's Red Star operation. The company specialises in same-day deliveries but with a second-tier next morning service as well—one of its latest marketing ploys includes offering the latter at a straight 25 per cent discount on the now single basic rate for same-day parcels delivery.

Simplified tariff

The moves by City Link and BR to simplify their tariff structures may help to answer one of the more common complaints from customers about express parcels services in general—that tariffs are difficult to understand and include too many provisos and exclusion clauses about promised delivery times.

Answering that point, City Link's group marketing director Michael Farbach claimed his company had not experienced confusion among customers as far as rates were concerned but agreed there were some other areas of uncertainty.

"Customers should be clear in their own minds what level of service they are really looking for. They should not be buying an overnight service if a 2-3 day delivery would do," he said.

Privately, many express parcels industry executives admit that a number of their customers often demand a level of service above that which they really need. They deny, however, that those same customers are being stampeded into using express services when they do not need them.

"I do not believe people are getting carried away with the idea that they must use express parcels services even if they do not need them," commented the marketing manager for the Post Office's premium services, John Payne. "Inland within the UK, for example, it would cost £10 for a small package to be delivered the next day if it was a one-off consignment so not many companies are going to pay that sort of money for a service they do not need."

Central to the Post Office's bid to grab a significant share of the UK express parcels market, both domestically and internationally, is its Datapost service. Within the UK the service offers both same-day and overnight delivery, while overseas express deliveries can now be made in more than 50 countries.

The overnight service guarantees to deliver urgent documents and goods up to 27.5 kilogram packages next day anywhere in the UK. Included in the Post Office transport fleet are a number of aircraft, in Datapost livery, which carry

Datapost packages to and from Glasgow / Aberdeen / Belfast / Cardiff / Bristol / Manchester / Liverpool/Luton.

Overall, the demand in the UK express parcels market still appears to be predominantly for overnight deliveries, although there has been a growth in services which are both faster—that is same-day—and slower.

One of the companies well placed to observe the general development of the market is Securicor, which started a parcels service some 15 years ago to carry data between banks and computer centres. The company now also carries stock data to and from computer centres for firms such as major manufacturers, plus increasingly large volumes of parcels containing spare parts, records, cassettes/films, sports equipment, medical supplies and other products.

To cater for these traffic, the company offers a two-tier next day delivery service with collection of parcels and delivery either first thing the next day or some time during that day. Parcels are limited to 25 kilos in weight per item also has what it calls a "2/50" service, offering collection and delivery of parcels normally within two working days for items up to 50 kilos each.

"Currently, next-day delivery still forms a major part of the market although there is a steady demand for a slightly slower, slightly cheaper service and a developing demand for same-day deliveries," said Securicor's marketing director, James Ford.

Greater demand

For the future, added Mr Ford, there would be greater demand for same-day services, although the main demand would continue to be for overnight next-day delivery, both within the UK and the near Continent.

Securicor believes that customers want a simple next-day service, hence the company's two-tier delivery scheduling. Other express service operators take a different view and offer a much wider range of delivery times.

The TNT Overnight operation, for instance, includes a next-day service with options for delivery before 9.00 am, before 10.30 and midday. That is backed up by a Tristar service offering 2-3 day delivery anywhere in the UK.

According to Mr Wayne Denton, director and general manager UK for the TNT-IPEC organisation which covers international as well as domestic express operations, once companies have started using such services the demand is for more and more speed. Distribution both within the UK and internationally would get even faster, he claimed.

Lex Wilkinson, which like TNT bases its parcels operations on a central hub—a computerised and mechanised sorting centre at Nuneaton, Warwickshire—also offers various next-day services, including a guaranteed delivery before 9.30 am on weekdays and Saturdays, plus a guaranteed two-day service.

However, the most interesting recent development, where Lex Wilkinson is concerned, involves the establishment of a joint venture operation with Great Universal Stores to develop a home delivery service.

The service, known as Home-line, is being run by Lex Wilkinson and White Arrow, the home delivery service of GUS Transport. White Arrow has for some time been looking to use the experience of making household deliveries for the GUS group to develop third party traffic.

"Major high street retailers are offering the option of home delivery on certain of their product lines. Today's television set is soon to become tomorrow's shop window providing a consumer service that demands a low cost, high quality home delivery," said Mr John Abberley, managing director of GUS Transport.

The Home-line service caters for parcels of up to 25 kilos, with the majority of deliveries being made within three working days and all within five days. Current estimates envisage the service carrying at least 2m parcels a year within 12 months.

One distribution base favoured for EEC

International
PHILLIP HASTINGS

A CONTINUING move among multinational companies to establish one major distribution centre covering the whole of the EEC is encouraging the growth of international express freight services.

Combined with the factors which have generated demand for domestic parcels services within the UK—reduced stockholding, cash flow considerations, etc.—the establishment of all-in-one distribution operations in the EEC and Europe as a whole has in particular speeded up the development of express services between the UK and the Continent.

"There is a growing realisation among multinational companies that to serve the countries of Europe it is not necessary to hold stocks in each country. Using express services, for instance, it is possible to establish one stockholding point in Europe and supply other countries from there," claimed Mr Wayne Denton the director and general manager UK for express services operator TNT-IPEC.

The concept of using one distribution base to serve a wide area of Europe is not totally new and certain continental forwarding organisations have been involved in such operations for some time. Where TNT-IPEC is different is the fact that it operates scheduled daily services throughout the UK/Continent using its own organisation.

Taking the concept one stage further, the company is now looking at the idea of suppliers in the U.S., for instance, sending their goods into any major airport in Europe at which point they are fed direct into the TNT-IPEC system for distribution within Europe.

Until the late 1970s, the vast majority of urgent freight consignments moving between the UK and the continent in the hands of third party companies went by air. Express road services existed but it was really the advent of IPEC, dubbed the "Yellow peril" after the lively colour of its vehicles, and its aggressive marketing efforts which lit the touch paper for the explosion of overnight and 48-hour road services between the UK and the rest of Europe.

IPEC, acquired by TNT in 1983, particularly set out to challenge airfreight services covering the same market, claiming that in terms of door-to-door transit, road vehicles could equal and often beat air services at lower rates.

The subsequent "Road versus Air" debate and rapid development of a wide range of other road express services in turn provoked the airlines into fighting back with new operations of their own.

Pioneers in the field were British Airways and the German

carrier Lufthansa which set up their own express services between the UK and Germany in 1982. Both have subsequently expanded their range of services.

The BA service operated in conjunction with same-day parcels specialist City Link Transport which provides the UK domestic collection and delivery, is called Speedbird Express. Within the past few months the service has been expanded still further to include door-to-door delivery for small parcels and documents between the UK and anywhere in the U.S. within 72 hours.

"Price for a one-kilo package is \$55 fully inclusive, regardless of where it starts or ends its journey. A 10-kilo package will cost \$78," according to BA.

In addition to the U.S., Speedbird Express now covers Canada, Hong Kong, Singapore and much of Europe, the Middle East and Africa.

Similarly, Lufthansa has been expanding its equivalent service, C+D Airfreight System, operated in partnership with forwarding organisation Schenker. Some 20 countries in Europe and overseas are now covered, with others including Japan, Spain and South Africa in the pipeline.

"Delivery time, to European destinations was originally put at 48 hours but today it is often considerably shorter. Consistent systematic processing of the transportation procedure means that all direct international flights to and from France can be delivered to the airport up to 90 minutes before a chosen flight and are made available to the consignee for clearance 90 minutes or less after the arrival of the flight."

As far as the UK is concerned, the service is available on flights from London to nine destinations in France, plus flights between Manchester and Paris. According to Air France cargo executives, the main inspiration for development of the new service is a desire to halt a decline in the carrier's small parcels traffic, put at around 7 per cent a year over the last few years.

Smaller airlines, too, have recognised the need to speed up their freight operations to compete with road-based services. Irish national carrier Aer Lingus, for example, has over the next few months established an express airfreight handling facility on six selected flights each day between London and Dublin.

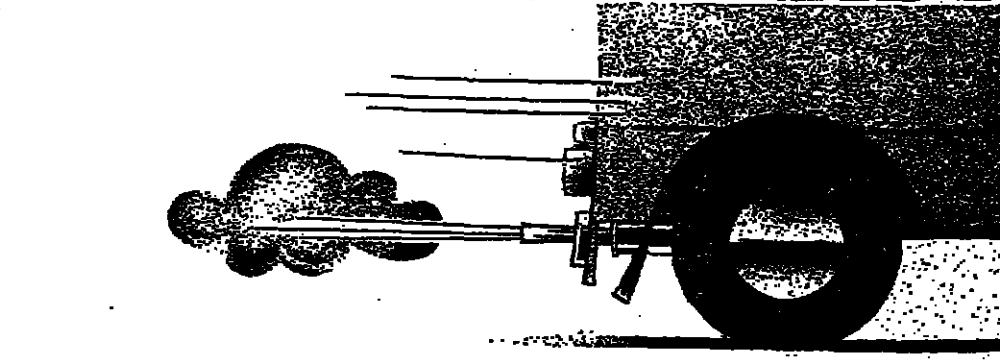
On three flights in each direction, the normal acceptance time for cargo has been reduced to just one hour before scheduled departure times, with the freight being made available for collection at the other end two hours after arrival, subject to customs clearance.

While Aer Lingus, British Airways and Lufthansa have been looking to build up express freight business within Europe and overseas on the back of established air services, other companies have actually set up their own aircraft operations. Parcels specialist Securicor, for instance, has been developing a "Eurosprint" service for urgently required consignments using a Dart Herald aircraft to link the UK with the Continent, providing a 48-hour service to Belgium, Luxembourg, Holland, northern Germany and northern France.

Our aim over the next 18 months or so is to build up the Speedbird Express network so that all the points are interconnected, based on a UK hub," he adds. BA can already provide an express airfreight service from South Africa to 16 countries in Europe, four in the Middle East and two in the Far East.

Other major European airlines are also increasing their involvement in the express freight field. Scandinavian Airlines System (SAS), for instance, recently upgraded its Priority Overnight airport-to-airport freight service linking the UK and North Continent with Scandinavia to include a door-to-door facility.

ALL PURPOSE REMOVER



If you're in the haulage business you'd be better off behind the wheel at Cumbernauld.

Located 30 minutes or so from airports and seaports on both coasts, and a central point of contact in national road and rail networks, we are perfectly located to eliminate all your distribution problems.

Just as we have been doing for Inter-City Transport and Trading Co Ltd ever since they located here in 1970.

But it wasn't just our location that interested Inter-City. To any substantial haulage and distribution company, use of the nearby customs-cleared container terminal has to be an added attraction. So has our hard working labour force and our ready-made warehousing and factory facilities, at the most attractive rental rates that are bound to take a trick. More, Cumbernauld Development Corporation professionals are veritable magicians when it comes to making red tape disappear and conjuring up the most generous financial packages.

So if you're suffering from the problems of delays and missed connections, send them packing with a move to Cumbernauld. For more information contact Donald McLean, Commercial Director, Cumbernauld Development Corporation, Cumbernauld House, Cumbernauld G67 3JH. Telephone (02367) 21155.

CUMBERNAULD
Where companies meet with success

INTERNATIONAL COMPANIES and FINANCE

Hoogovens ends decade of losses with Fl 200m net

BY LAURA RAUIN IN AMSTERDAM

HOOGOVENS, the Dutch steel group, has moved into the black for the first time in 10 years with a Fl 200m (\$96m) net profit in 1984.

While earnings were in line with company expectations, Hoogovens' rebound into profitability — it lost Fl 38.4m in 1983 — is in sharp contrast to the continuing financial difficulties plaguing many other European steelmakers.

Hoogovens' successful cost-cutting efforts and product reorganisation have led the Netherlands to oppose any increase in European Community subsidies to steelmakers.

without further reductions in production.

Hoogovens attributed its turnaround to economic recovery as well as corporate restructuring, which has notably widened profit margins. The group produced a record amount of crude steel in 1984, around 5.5m tonnes, or 30 per cent more than in the previous year.

Hoogovens also produces pig iron, rolled products and aluminium. Its total turnover in 1983 was Fl 6.05bn.

Mr Jan Hooglandt, the chairman, sounded a cautious note for 1985, underscoring that Hoogovens has little control over a number of adverse

factors. But he added that the group could offer "satisfactory counterweights".

The Dutch Government is providing about Fl 1.2bn in assistance for Hoogovens' 1983-85 investment programme totalling Fl 3.2bn, of which Fl 1.06bn worth of projects were approved last year.

Capacity use at the group's steel plants improved to 80 per cent in the final quarter of 1984 from 67 per cent at the beginning of the year. Hoogovens said the results of its steel activities strongly improved in the year and accounted for more than half the year's net profit.

Helaba chief to take early retirement

By John Davies in Frankfurt

DR HEINZ SIPPEL, who has presided over the financial recovery of Hessische Landesbank (Helaba) during the past 10 years, intends to step down at the end of this year. Dr Sippe, now 62, was brought in to put publicly owned bank on its feet after it had run up heavy losses and become embroiled in political controversy in the early 1970s.

His troubles arose partly from rapid expansion into real



Dr Heinz Sippe: return to profitability

estate projects and it needed substantial aid from the Hessen Government and from savings banks throughout the country.

With group assets of about DM 65bn (\$26.5bn), Helaba is one of the largest West German banks. It is 50 per cent owned by the Hessen Government and 50 per cent by Hessen savings banks.

Dr Sippe succeeded in removing the bank from controversy and has seen a steady return to profitability, capped by the restoration of a dividend payment for 1983 after an absence of 11 years.

The bank has indicated that "a dividend payment would also be possible for 1984, although a decision has not been made."

Helaba has a 16.7 per cent stake in Deutsche Anlagens-Leasing (DAL), the troubled leasing concern, but has indicated it is well able to absorb its share of the burden from DAL's write-offs and risk provisions.

Job cuts at French telecom supplier

BY PAUL BETTS IN PARIS

SOCIETE Anonyme de Telecommunications (SAT), one of the main French private telecommunications equipment manufacturers, intends to reduce its labour force by more than 10 per cent this year because of a fall in new orders.

The company, which is the latest French telecommunications manufacturer to announce sizeable layoffs, is also expected to report a loss of FF45m (\$4.6m) for 1984 on sales of FF2.2bn.

SAT said yesterday that it was seeking to save FF220m in labour costs this year. This would lead to job cuts involving about 700 of a total of 5,800 workers employed by the group. The company wants to avoid compulsory redundancies and is proposing early retirements and a reduction in working hours without compensation in its provincial plants.

Like other French telecommunications equipment makers, SAT has suffered from

the fall in new orders on the domestic market from the French telecom administration. At the same time, SAT had been banking on France's ambitious cable television plan. But this plan is currently suffering delays.

SAT, which installed the optical fibres for the French experimental cable project in Biarritz, had high hopes of winning new French cable orders.

Before SAT, a number of other French telecommunications equipment makers announced the need to make large-scale job cuts. These include the state-controlled Cit-Alcatel group, which plans to shed 1,700 jobs this year; ITT, the telecom group now under Cit-Alcatel management control, with 1,300 job cuts; and CGT, the former ITT French subsidiary nationalised by the Socialist Government, with 961 job cuts.

Downturn for Hungarian bank's London offshoot

BY DAVID BUCHAN

HUNGARIAN International Bank, the wholly-owned London subsidiary of Hungarian National Bank in Budapest, has reported pre-tax profits for the year ended last September 30 of £5.47m (\$6.2m). This is well down from the bank's record 1982-83 profit of £8.3m, but still represents a 68 per cent return on capital.

Mr Tim Newling, managing director since last March, explained yesterday that profits declined to a "more normal level" last year because interest rates, affecting the bank's

speciality in forfait and in the trading of fixed interest rate instruments in the discount market, had also behaved "more normally."

A major slice of the bank's profits last year came from its subsidiary, Hibtrade, which specialises in counter trade and barter. It reported a pre-tax profit of £1.9m.

The issued and fully paid capital of Hungarian International Bank was raised from £5m to £10m last month with the capitalisation of £2m of bank reserves.

Japan to act on withholding tax

WASHINGTON — Japan intends to abolish withholding taxes on Japanese Euroyen bonds held by non-residents of Japan, U.S. Treasury officials were told.

The Japanese Finance Ministry decision was announced at a yen-dollar committee session involving Treasury and Japanese officials. The proposal is to be submitted to the current session of the Japanese parliament.

The Japanese side also reaffirmed an earlier decision to

halt withholding tax on other Japanese deposits and securities held by non-residents of Japan.

The Treasury Department welcomed Japan's actions, which are regarded as part of the overall programme to open Japanese financial markets to foreign participation, and also as an act of reciprocity. The U.S. by an Act of Congress last year, halted withholding of taxes on U.S. Treasury securities held by foreigners.

AP-DJ

See Lex

Radar starts major reshaping

BY DAVID HOUSEGO IN PARIS

RADAR, the large French supermarket group, is embarking on a substantial restructuring programme in an effort to break even by the end of next year.

The group, in which Galeries Lafayette has a 22 per cent stake, ran up an operating loss last year of FF250m (\$25.7m) on turnover of about FF2.85bn. The losses have largely swallowed up the FF350m gain that Radar realised on the sale of 15 hypermarkets in April.

M Daniel Lebard, the president, said the first package of measures would concern Radar's Societe Francaise des Supermarches subsidiary where the workforce would be cut by some 350.

SFS's central warehouse is to be shut and the 300 retail outlets that it owns will be managed by other subsidiaries within the group. SFS accounted for some FF70m of Radar's losses last year.

Radar has been particularly badly hit by the squeeze on

retail margins following weak domestic consumption.

M Lebard declared as premature any idea that the group might sell any of its large Paris-based stores to Galeries Lafayette. Through its Paris-France subsidiary, Radar owns among others the Treis Quartiers store.

The group, which employs some 5,000 people, had hoped a year ago to surface from the financial difficulties which have dogged it in recent years.

Record profits for Dutch publisher

By Our Amsterdam Correspondent

VNU, the Dutch publishing group, will report a record profit of more than Fl 47m (\$13m) for 1984, up one-third from the previous year, according to Mr J. J. Bruijns, the new chairman of the board.

He attributed the gain to both the economic upturn and VNU's efforts to streamline its operations, with nearly all divisions — including magazines, books and newspapers — contributing to the increase. A substantial part of the launching costs for VNU's subscription-TV venture were charged to 1984, Mr Bruijns added.

Cargo broker takes over Salen reefer contracts

BY DAVID BROWN IN STOCKHOLM

SRS REEFER, the Swedish refrigerated cargo brokerage group, has taken over virtually all contracts previously held by the reefer unit of Saleninvest, the shipping group which went bankrupt late last year.

Reefer, which was established by Gyllenhammar and Partners, the investment bank, is staffed by many former Saleninvest reefer division employees. It now operates 50 of the 80 vessels previously managed by Saleninvest.

The company also announced yesterday that it had signed a \$14m deal to ship citrus fruit for the Israeli Government. Saleninvest previously con-

trolled roughly a quarter of the world's refrigerated cargo market, carrying about 25 per cent of the world's bananas, and 30 per cent of citrus fruit.

Meanwhile, all of Saleninvest's 17 wholly-owned reefer vessels have been transferred to the creditors by Mr Björn Edgren, the court-appointed receiver.

Mr Edgren said an effort to salvage the profitable portions of Saleninvest's former tanker and dry cargo operations through the sale of shares in the Argonaut and Monitor shipping companies (which were hived-off last year) is likely to involve "at least two more weeks" of price negotiations with possible buyers.

CBS Inc.

U.S. \$100,000,000

11⅜ per cent. Notes due 1992

Swiss Bank Corporation International Limited

Morgan Stanley International

S.G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Kidder, Peabody International Limited

Kredietbank International Group

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Nomura International Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.

New Issue

This announcement appears as a matter of record only

December 1984

CBS Inc.

£40,000,000

10⅞ per cent. Notes due 1994

Swiss Bank Corporation International Limited

Morgan Stanley International

S.G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Barclays Bank Group

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Hill Samuel & Co. Limited

Kidder, Peabody International Limited

Kleinwort, Benson Limited

Kredietbank International Group

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

Nomura International Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Woody Gundy Inc.

New Issue

This announcement appears as a matter of record only

December 1984



Business Established 1818

BROWN BROTHERS HARRIMAN & CO.
PRIVATE BANKERSNEW YORK BOSTON PHILADELPHIA CHICAGO
ST. LOUIS LOS ANGELES DALLAS NAPLES
LONDON PARIS ZURICH TOKYO GRAND CAYMAN GUERNSEY

STATEMENT OF CONDITION, DECEMBER 31, 1984

ASSETS	
Cash and Due from Banks	\$260,378,173
U.S. Government Securities	
Deeds and Guarantees	121,470,314
State and Municipal Securities	62,010,972
Federal Funds Sold	75,000,000
Loans and Discounts	258,988,169
Customers' Liability on Acceptances	26,305,621
Interest and Other Receivables	29,633,785
Premises and Equipment, net	15,141,690
Other Assets	5,670,844
	\$874,599,508

LIABILITIES	
Deposits	\$746,554,590
Federal Funds Purchased	28,000,000
Acceptances Less Amount in Portfolio	27,405,621
Accrued Expenses	8,573,988
Other Liabilities	4,477,309
Capital	\$23,000,000
Surplus	35,588,000
	\$874,599,508

PARTNERS

J. Eugene Banks	John C. Hanson	William H. Moore III
Peter B. Bartlett	Noah T. Herndon	Donald B. Murphy
Walter H. Brown	London Hillard III	Eugene C. Rains
Gregory Costikyan	Frank W. Hoch	William F. Ray
Alan Crawford, Jr.	R. L. Ireland III	Robert V. Roosa
William R. Dror, Jr.	F. H. Kingsbury, Jr.	L. Parks Shipley
Anthony T. Enders	Michael Kraynak, Jr.	Stokely P. Towles
Alexander T. Ercklentz	T. Michael Long	Lawrence C. Tucker
T. M. Farley	John B. Madden	Maureen van Hengel
Elbridge T. Gerry	Michael W. McConnell	John C. West
Elbridge T. Gerry, Jr.		Laurence F. Whittemore

LIMITED PARTNERS

W. Averett Harriman	Robert E. Hunter, Jr.
Kate Ireland	Robert A. Lovett
Gerry Brothers & Co.	Merchant Sterling Corporation

COMPLETE BANKING FACILITIES AND INVESTMENT SERVICES

Deposit Accounts • Commercial Loans and Discounts
Commercial Letters of Credit and Acceptances • Foreign Exchange
Corporate Financial Counseling • Merger and Acquisition Services
Custody of Securities
Investment Advisory Service
Institutional Investor Services
Personal Financial Services
Brokers for Purchase and Sale of Securities
Members of Principal Stock Exchanges

Fiduciary services to individuals and employee benefit plans are provided through Brown Brothers Harriman Trust Company, a wholly owned subsidiary.

Licensed as Private Bankers and subject to examination and regulation by the Superintendent of Banks of the State of New York and by the Department of Banking of the Commonwealth of Pennsylvania. Subject to supervision and examination by the Commissioner of Banks of the Commonwealth of Massachusetts. The Offices of the Chicago, St. Louis, Los Angeles, Dallas, Naples, London, Paris, Zurich, and Tokyo offices are limited to investment management, brokerage, and financial advisory services.

INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.

Commercial Paper Program

COPENHAGEN
HANDELSBANK A/SThe undersigned acts as a
Commercial Paper Dealer for this program.Lehman Commercial Paper Incorporated
Shearson Lehman/American Express Inc.Deak in
fight for
survival

HONG KONG—At least three companies are interested in buying the Hong Kong and Macao operations of the troubled Deak group of the U.S., a lawyer and an auditor for the local Deak units said yesterday.

Mr Keith McConnell of Baker McKenzie, solicitors, said his firm was retained last Thursday by Mr Nicholas L. Deak, founder of the Deak group, to "do what we can to facilitate a sale of all or part of the local Deak companies."

Mr McConnell said he also was asked to "block any winding up petition against Deak."

The Hong Kong government has filed for the provisional liquidation of Deak-Perera Far East, Deak's main regional company in Hong Kong.

All of Deak's local companies have been shut since early December, when three of the Deak group's main U.S. affiliates filed for court protection to reorganise under chapter 11 of the U.S. bankruptcy code.

AP-DJ

Daim gains influence over KLSE

BY WONG SULONG IN KUALA LUMPUR

MR DAIM ZAINUDDIN, who became Malaysia's Finance Minister last July, is rapidly increasing his influence over the country's corporate and monetary policy.

A close confidante of Dr Mahathir Mohamad, the Prime Minister, Mr Daim has just won a major victory over Tan Sri Azis, the central bank governor, when the cabinet approved his proposal to direct commercial banks to pump 200m ringgit (U.S.\$83m) into the sagging stock market by allowing loans for share purchases.

Previously, the central bank prohibited banks from lending for the purchase of shares as it considered this to be an unproductive and speculative activity. However, the government now feels that shares on the Kuala Lumpur Stock Exchange have fallen too far and this could

affect investors' confidence in the economy.

For despite good performance by almost all of the world's major bourses last year, the KLSE industrial index fell by 20.5 per cent to 511 points and many stocks are now at a two-year low.

Another move that will increase Mr Daim's influence over the stock exchange is the transfer of the influential Capital Issues Committee (CIC) secretariat from the central bank to the Treasury.

The CIC is the watchdog of the securities industry and Tan Sri Azis is its chairman. Its approval is necessary for any acquisitions, restructurings, or mergers, or for any new share issues.

to Hong Kong property speculators, including the Carran company.

MALAYAWATA STEEL, Malaysia's biggest steel producer, has moved further into the red due to high interest charges and poor demand for its products. In the six months to September, the company incurred an operating loss of 12.7m ringgit compared with a previous loss of 7.5m ringgit.

Revenues rose by 89 per cent to 95m ringgit, while volume increased by 22 per cent to 117,000 tonnes. The higher volume was the result of the commissioning of the company's second rolling mill which was the main reason for a doubling of interest charges to 15.4m ringgit.

The company has sold off its 40 per cent stake in Pernas Realty and Development for an undisclosed sum.

Rapid growth in Tokkin money trusts

BY YOKO SHIBATA IN TOKYO

JAPAN'S CAPITAL management companies, especially those associated with the "big four" brokerage houses, have been enjoying a considerable boom. The rapid growth in "special money trusts" by cash rich companies has been one of the major factors in this success.

According to Nomura Capital Management the size of these trust funds, or Tokkin accounts as they are called, is now about ¥1,000bn (\$3.9bn). Daiwa Capital Management expects the total to reach between ¥3,500bn and ¥4,000bn by March 1986.

Tokkin accounts are placed by the companies with trust banks but the funds are invested by capital management companies. The size of such accounts began to grow rapidly after the decision of the Ministry of Finance in September to allow life and non-life insurance companies to place a proportion of their funds

in them. Even with a limit of 3 per cent, the Tokkin account investment total from this source alone is about ¥1,500bn by the end of next year.

However, foreign institutional investors have been critical of the way funds from the Tokkin accounts have been used. Some consider that they have been responsible for the relative weakness of the internationally known blue chips (which predominate in foreign portfolios) as compared with the performance of lesser known stocks.

Foreign investment managers point to the highly speculative market in low-priced stocks with poor fundamentals seen from November until the year end as further evidence for their claim that the selective use of the Tokkin funds has damaged their positions. They claim also that although the total of these funds is small by

comparison with the overall size of the market, the professionally managed money has been moving quickly from one stock to another in the search of short-term gains, inviting a rising but basically unstable market.

Tokkin accounts also pose problems in terms of stock concentration. In the past most of the surplus cash coming into the market came from private individuals but last year it was the big listed companies who contributed the lion's share.

Japanese banks, for example, have launched a major equity investment strategy aiming to diversify their asset management and acquire expertise in handling securities investments as part of their gearing up for the era of deregulation.

So while in the past most of the shares held by major banks were for group or political purposes—or even to keep tight relations with important customers, they now hold in excess of ¥2,000bn each in their own Tokkin accounts.

All of these Securities have been offered outside the United States.
This announcement appears as a matter of record only.

New Issue / December, 1984

U.S. \$150,000,000

The Procter & Gamble Company

Extendible Notes Due December 15, 1994
and 150,000 Warrants to Purchase
U.S. \$150,000,000 11% Notes
Due December 15, 1989

Salomon Brothers International Limited

Goldman Sachs International Corp.

Morgan Guaranty Ltd

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Baring Brothers & Co., Limited

Citicorp Capital Markets Group

Dai-ichi Kangyo International Limited

IBJ International Limited

Mitsubishi Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Union Bank of Switzerland (Securities) Limited

Banque Bruxelles Lambert S.A.

Barclays Merchant Bank Limited

Berliner Handels- und Frankfurter Bank

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Kreditbank International Group

Mitsui Finance International Limited

Nomura International Limited

Toronto Dominion International Limited

Yamaichi International (Europe) Limited

Liquidation for
Grand Marine

HONG KONG—Grand Marine Holdings, the shipping arm of the collapsed Carran Investments, has filed for liquidation, the company said yesterday.

Mr Aubrey Clarke, the company's chairman, said recently that Grand Marine would file for liquidation after an unsecured creditor of its subsidiary, Goodwin Marine and Industries, demanded HK\$1.15m (U.S.\$147,436). The demand came after two thirds of Grand Marine's secured creditors voted in late December to stop a scheme to restructure the company's debts.

Reuter

THE MORTGAGE BANK
AND FINANCIAL
ADMINISTRATION
AGENCY OF THE
KINGDOM OF DENMARK

£50,000,000 Guaranteed
Floating Rate Notes Due 1994
Series 91

Unconditionally
guaranteed by
THE KINGDOM OF DENMARK

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from 7th January 1985 the Notes will carry a rate of interest of 10 1/2% per annum. The relevant interest payment date will be 9th April 1985. The Coupon Amount per £5,000 will be £133.90, payable against Surrender of Coupon No. 5.

Hambros Bank Limited
Agent Bank

MARINE MIDLAND
FINANCE N.V.
U.S. \$125,000,000 Guaranteed
Floating Rate Subordinated Notes
Due 1994

For the three months
9th January, 1985 to 9th April, 1985
the notes will carry an interest rate of 8 1/2%
per annum with a coupon amount of U.S.\$22.03 per
U.S.\$1,000 note and U.S.\$220.31 per U.S.\$10,000 note.
The relevant interest payment date will be
9th April 1985.
Listed on the London Stock Exchange
By Bankers Trust Company
Agent Bank

EQUITABLE BANCORPORATION
OVERSEAS FINANCE N.V.
US\$50,000,000

Guaranteed Senior Floating Rate Notes due 1994
For the three month period 7th January, 1985
to 9th April, 1985, the Notes will carry an interest rate
of 9 1/4% per annum with a Coupon amount of US\$233.19
per US\$10,000 Note, payable on 9th April, 1985.
By Bankers Trust Company, London
Reference Agent

A growing number of
international banks are selecting
Lehman as commercial paper dealer.

In the past year alone,
we were privileged to include the
following among our new clients:



Bank of New Zealand

Scotiabank
The Bank of Nova ScotiaBayerische Landesbank
GirozentraleBayerische Vereinsbank
Aktiengesellschaft

Caisse Nationale de Crédit Agricole



Copenhagen Handelsbank



Kansallis-Osake-Pankki



Lloyds Bank International Limited

Post-och Kreditbanken
PKbanken

Svenska Handelsbanken

Lehman Commercial Paper Incorporated
Shearson Lehman/American Express Inc.

Arrangements have been made through the undersigned for the private placement
of these securities with certain institutional investors. These securities have not
been and are not being offered for sale to the public. This announcement
appears only as a matter of record.

\$100,000,000

AFRICAN DEVELOPMENT BANK

\$50,000,000

Subordinated Notes of 1984

Due December 1, 1989

\$50,000,000

Subordinated Sinking Fund Notes of 1984

Due December 1, 1994

Kidder, Peabody & Co.
IncorporatedBank of Boston
Corporate Finance Unit

December 3, 1984

NCE
LSE

UK COMPANY NEWS

Mountleigh tops £1m: more USAF work on the way

FOLLOWING a record in 1983-84 the Mountleigh Group pushed its pre-tax profits up by £278,000 to £1.11m in the six months to October 31 1984.

Further, Mr. Tony Clegg, the chairman, is confident that the increased rate of profit will be maintained over the second half.

The interim dividend is being doubled to 2p net per 25p share and barring unforeseen circumstances the directors expect to recommend a final dividend of 4.5p, making a total of 6.5p for the year, an increase of 18.2 per cent.

Mr. Clegg says rental income is now flowing at an annual rate of £4.5m and that total turnover in the second half should show a substantial increase over the £7.6m (£3.47m) achieved in the first half.

Rental income for the period improved from £1.4m to £2.23m. The group, based in West Yorkshire, is engaged in property investment and development.

The group has been notified that subject to final approval of the lease terms it has been selected to build 640 houses in eastern England to be occupied by U.S. Airforce personnel and their families.

The houses will be leased to the USAF for an initial 10-year term and will be maintained by Mountleigh's existing management organisation.

Group pre-tax profits for 1983/84 improved by £288,000 to £1.11m and reflected for the first time the full benefit of income from a Suffolk residential portfolio let to the USAF.

At the November annual meeting Mr. Clegg was confident that profits for the first six months would exceed those of the corresponding half of the previous year.

After dividend payments of £140,000 (£70,000), retained profits emerged at £973,000 (£785,000).

The group's total 15.9p (£1.19p) - the number of shares in issue amounted to 7m (5m).

McDonnell Douglas set to acquire Applied Research

BY ALEXANDER NICOLL

McDonnell Douglas, the U.S. aircraft maker which is building up its information systems division, has agreed in principle to buy Applied Research of Cambridge, a software development company owned by about 30 current and former employees.

Applied Research, founded in 1969 as a commercial offshoot of the School of Architecture at Cambridge University, provides turnkey computer aided design systems, especially to the construction industry. Among its products are urban planning and mapping systems.

Nearly 40 per cent of net revenues are from exports, and McDonnell Douglas already has exclusive distribution rights in North America.

No terms of the deal have been disclosed. Applied Research had turnover of £6.6m in the year ended June 30, 1984, and Mr. Ed Hoskins, chairman, said pre-tax profit was about 10 per cent of turnover. The company employs 115 people.

The deal, in which Applied Research is being advised by the London arm of Merrill Lynch, is due for completion in the next few months after shareholder approval.

Xyllyx losses to continue

Xyllyx, which last month announced a complete change of its senior management following a shortfall in orders, is unlikely to show a profit for the current year, ending March 31 1985.

The directors state, however, that prospects for the future remain good, and they anticipate that the present loss-making trend in results will be reversed shortly.

In the six months to September 30 last year the group suffered a net loss of £177,000, against a £61,000 for the previous 10 months. Turnover rose from £26,000 to £57,000.

The group, which gained a U.S. quotation last February, is developing a new product line, a view data system. It made it clear from the outset that the pursuit of large orders for an essentially new product imposed high risks.

Brasway is confident in spite of pit strike

THE MINERS' strike was cause for concern for Mr. R. A. Swaby, chairman of Brasway, when he addressed the annual meeting in November, but now, reporting significant increases in interim turnover and profits, he believes that the company is on course for a "very good year".

The taxable result for the half year to October 31 1984 showed a rise from £185,000 to £401,000 on turnover up by £2.7m to £10.67m. The group's main activities—scrap processing, tube and bright bar manufacturing—are still trading well, although the miners' dispute is continuing to affect some of the company's customers.

The interim dividend is effectively raised from 0.5p to 0.75p net per 10p share, following the equivalent 1.33p total for the last full year, when profits reached £422,000. The directors will be "as generous as possible" with the final dividend.

After a tax charge of £180,000 (nil), earnings per share are quoted at 4.75p against 4.21p.

Trading recommenced on December 1 from one of the company's redundant leased factories at Dudley, and it is hoped that the newly formed division will soon become a valued and profitable member of the group. All tube used there will be supplied by the company's own tube division, which is now operating "very efficiently and profitably" from its new building at Wednesbury.

In a reference to Brasway's potential growth prospects and the approximate 51 per cent holding by Swaby family interests, the chairman says that much thought is currently being given to the possibility of dilution of the family shareholding.

Profit growth at CTSB

Central Trustee Savings Bank, the wholesale banking arm of TSB Group, increased its operating profits from £18.7m to £20.4m in the year to November 30 1984.

The balance sheet showed an increase from £1.85m to £1.85m—the growth in deposits coming from sources of funds outside the TSB Group.

Havelock Europa

Havelock Europa has acquired all the fixed assets (comprising freehold premises, machinery and vehicles) and stock of Joseph and William Henderson, Glasgow-based shopfitters, for £110,000 cash.

A new subsidiary called Joseph and William Henderson (1984) and trading as Hendersons, will be formed.

MINING NEWS

SA gold producers' outlook depends on exchange rates

BY KENNETH MARSTON, MINING EDITOR

AFTER DROPPING below \$300 per ounce on Monday, the gold price rallied yesterday to close at \$375 better at \$382.25. The FT index of South African gold mine shares followed suit, recovering 9.9 to 453.2.

Back in June 1983, when gold was at the current level, the index was standing at only 183.2. The much higher level of share prices today is largely a reflection of exchange rate benefits to mine revenue resulting from the fall in the value of the South African rand.

Gold is sold for dollars and the proceeds are converted back into rands. Last year the rand fell by 42 per cent against the dollar, and as a result the South African gold mines enjoyed rising gold prices in terms of rands while dollar prices fell.

The current dollar price of gold is equal to more than \$200 per kilogramme which compares with a record average received of \$17,227 in the December quarter of last year. Results for the final quarter of the year are now pending.

The first half of these December quarter results will come from the seven mines in the Consolidated Gold Fields group, which are due to be published on Friday. Although working costs will have risen it is hoped that these will have been offset by higher gold prices received.

Quarterly results from gold producers in the other major South African groups will follow during the course of next week. In the cases of more marginal mines, earnings performance may be muted by the effects of forward gold sales made earlier as a hedge against a subsequent fall in prices.

The mine earnings outlook for the first quarter of 1985 is less clear. While the supply of gold is fully adequate to meet industrial and the chances of a recovery in the dollar price must depend on a revival in investment demand, but this would await an easing in the value of the dollar (and thus a fall in the rand price of gold) or more important, a rise in the U.S. inflation rate.

In the meantime therefore, the maintenance of high rand prices for gold may depend largely on continued weakness in the rand. Another factor in the equation—which points to the need for caution in gold shares at current price levels—is the likelihood of sharper rises in mine working costs against the background of South Africa's rising inflation rate which is more than 13 per cent.

Sale Tilney strengthens its Far East operations

Sale Tilney, the UK insurance broking company, is strengthening its Far East operations by acquiring 60 per cent of the equity of the Singapore insurance broking firm MACS Insurance Consultants Pte for \$860,000 (£240,000) in cash.

Sale Tilney has an option in 1987 to take a further 10 per cent of the equity at a price related to profits in that year.

MACS Insurance, whose name will be changed to Sale Tilney-Wong (Insurance Brokers) Pte, was formed about four years ago and has been building up its operations in all general insurance branches rapidly. Its business is mainly in Singapore, with some operations in Malaysia and Indonesia.

Sale Tilney has a broking and an underwriting operation in Hong Kong and has been looking to enter the Malaysian market. The acquisition will provide this entry. Sale Tilney also feels that its extensive experience in marine insurance will enable MACS to expand in this field.

Mr. C. A. Innes, finance director, and Mr. J. H. Cahill, managing director of Sale Tilney (Brokers) have joined the board.

BOARD MEETINGS

TODAY
Interim: Associated Dairies, Bexpan, Hollas, Moorgate Investment Trust, Guinness, Pat. Invest. Home, Johnson and Firth Brown, M. & G. Dual Trust.

FUTURE DATES
Interim: Barm Investments and Finance Jan 22
Control Securities Jan 14
Mercantile House Jan 22

Northern
Samuel (N.) Jan 17
Stroud Ridge Drummond Jan 24

Benford (S. & W.)
Blue Arrow Jan 17
Gastrol Jan 18

Great Northern Telegraph
Lancroft Kigour Jan 22
Patt (P.) Engineering Jan 28
Rabun Investment Trust Jan 18
Warner Holidays Jan 14

APPOINTMENTS

Taylor Woodrow International president

Mr. George Hazell is to retire as chairman of TAYLOR WOODROW INTERNATIONAL on June 30. He will remain a director and become the first president of the company on July 1 1985.

Mr. Hazell will retain appointments of chairman of the group's Oman and Gibraltar companies. Mr. Walter Hogbin, deputy chairman and managing director of Taylor Woodrow International and group main board director, will succeed Mr. Hazell as chairman on July 1 1985, and remain managing director.

Brown's sales activity in the UK.

Mr. Louis Kunzig, managing director of Siskay Electric Welding Machines has been elected chairman of the WELDING MANUFACTURERS' ASSOCIATION. He is also vice-president of CEMSE, European committee of welding equipment manufacturers.

Mr. Stuart M. Raven has been appointed managing director of the ANGLIA BUILDING SOCIETY. He was investment manager.

Mr. Andrew Sargent has joined the board of SB MODULES in a non-executive capacity.

Mr. Kenneth Taylor has been appointed a member of the board of CROWN AGENTS for overseas government and administration of the Crown Agents holding and realisation board. Mr. Taylor was, until his retirement in 1983, a member of the British Overseas Trade Board and secretary of the Export Credits Guarantee Department.

Mr. Douglas Williams, member of the board of Crown Agents, has retired. He will continue his association with the board on an informal basis.

Mr. R. Diarmid A. Kelly has been appointed a director of BARING FAR EAST SECURITIES, based at the London office.

Mr. M. C. Emerson and Mr. W. M. Thompson have been appointed additional directors of C. E. HEATH AND CO (REINSURANCE BROKING).

Mr. Tony Arnold, Mr. Peter Davies and Mr. Robert McCarrach have been appointed deputy investment managers of EQUITY & LAW LIFE ASSURANCE SOCIETY.

NEW DAREN OIL TRUST has appointed Mr. Michael Forrest and Professor Tom Patten as directors. Mr. Forrest is general manager of the Life Association of Scotland and is director of Great Life Assurance.

Professor Patten was founding director of the Institute of Offshore Engineering of Heriot-Watt University. He is a director of Pict Petroleum and Director of Wreath and Merville Street Investments (Edinburgh).

Mr. Art Nedom has resigned as a director in view of his increasing business commitments. He was formerly managing director of Weeks Petroleum and is currently serving as chairman of the Prudhoe Bay Unit Board of Arbitration.

Mr. Don Kennedy has joined the St. James's group and has been appointed a director of ST.

Notice of Redemption

Copenhagen Telephone Company, Inc.

(Kjøbenhavns Telefon Aktieselskab)

8½% Sinking Fund Dollar Debentures Due February 1, 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 1, 1971 under which the above described Debentures were issued, \$1,350,000 principal amount of the said Debentures have been called for redemption through operation of the Sinking Fund on February 1, 1985, the date fixed for redemption, at the redemption price of 100% of the principal amount thereof plus accrued interest to the date fixed for redemption as follows:

Debentures in coupon form of \$1,000 denomination and bearing the following distinctive numbers with prefix letter M:											
15 1062 2000	2004 4713	8078 1071	11478 11622	12551 12671	15536 15617	19177 19272	15500				
16 1062 2119	2111 4714	8079 1072	11479 11623	12552 12672	15537 15618	19178 19273	15501				
17 1062 2238	2212 4715	8080 1073	11480 11624	12553 12673	15538 15619	19179 19274	15502				
18 1062 2357	2313 4716	8081 1074	11481 11625	12554 12674	15539 15620	19180 19275	15503				
19 1062 2476	2414 4717	8082 1075	11482 11626	12555 12675	15540 15621	19181 19276	15504				
20 1062 2595	2515 4718	8083 1076	11483 11627	12556 12676	15541 15622	19182 19277	15505				
21 1062 2714	2616 4719	8084 1077	11484 11628	12557 12677	15542 15623	19183 19278	15506				
22 1062 2833	2717 4720	8085 1078	11485 11629	12558 12678	15543 15624	19184 19279	15507				
23 1062 2952	2818 4721	8086 1079	11486 11630	12559 12679	15544 15625	19185 19280	15508				
24 1062 3071	2919 4722	8087 1080	11487 11631	12560 12680	15545 15626	19186 19281	15509				
25 1062 3190	3020 4723	8088 1081	11488 11632	12561 12681	15546 15627	19187 19282	15510				
26 1062 3309	3121 4724	8089 1082	11489 11633	12562 12682	15547 15628	19188 19283	15511				
27 1062 3428	3222 4725	8090 1083	11490 11634	12563 12683	15548 15629	19189 19284	15512				
28 1062 3547	3323 4726	8091 1084	11491 11635	12564 12684	15549 15630	19190 19285	15513				
29 1062 3666	3424 4727	8092 1085	11492 11636	12565 12685	15550 15631	19191 19286	15514				
30 1062 3785	3525 4728	8093 1086	11493 11637	12566 12686	15551 15632	19192 19287	15515				
31 1062 3904	3626 4729	8094 1087	11494 11638	12567 12687	15552 15633	19193 19288	15516				
32 1062 4023	3727 4730	8095 1088	11495 11639	12568 12688	15553 15634	19194 19289	15517				
33 1062 4142	3828 4731	8096 1089	11496 11640	12569 12689	15554 15635	19195 19290	15518				
34 1062 4261	3929 4732	8097 1090	11497 11641	12570 12690	15555 15636	19196 19291	15519				
35 1062 4380	4030 4733	8098 1091	11498 11642	12571 12691	15556 15637	19197 19292	15520				
36 1062 4499	4131 4734	8099 1092	11499 11643	12572 12692	15557 15638	19198 19293	15521				
37 1062 4618	4232 4735	8100 1093	11500 11644	12573 12693	15558 15639	19199 19294	15522				
38 1062 4737	4333 4736	8101 1094	11501 11645	12574 12694	15559 15640	19200 19295	15523				
39 1062 4856	4434 4737	8102 1095	11502 11646	12575 12695	15560 15641	19201 19296	15524				
40 1062 4975	4535 4738	8103 1096	11503 11647	12576 12696	15561 15642	19202 19297	15525				
41 1062 5094	4636 4739	8104 1097	11504 11648	12577 12697	15562 15643	19203 19298	15526				
42 1062 5213	4737 4740	8105 1098	11505 11649	12578 12698	15563 15644	19204 19299	15527				
43 1062 5332	4838 4741	8106 1099	11506 11650	12579 12699	15564 15645	19205 19300	15528				
44 1062 5451	4939 4742	8107 1100	11507 11651	12580 12700	15565 15646	19206 19301	15529				
45 1062 5570	5040 4743	8108 1101	11508 11652	12581 12701	15566 15647	19207 19302	15530				
46 1062 5689	5141 4744	8109 1102	11509 11653	12582 12702	15567 15648	19208 19303	15531				
47 1062 5808	5242 4745	8110 1103	11510 11654	12583 12703	15568 15649	19209 19304	15532				
48 1062 5927	5343 4746	8111 1104	11511 11655	12584 12704	15569 15650	19210 19305	15533				
49 1062 6046	5444 4747	8112 1105	11512 11656	12585 12705	15570 15651	19211 19306	15534				
50 1062 6165	5545 4748	8113 1106	11513 11657	12586 12706	15571 15652	19212 19307	15535				
51 1062 6284	5646 4749	8114 1107	11514 11658	12587 12707	15572 15653	19213 19308	15536				
52 1062 6403	5747 4750	8115 1108	11515 11659	12588 12708	15573 15654	19214 19309	15537				
53 1062 6522	5848 4751	8116 1109	11516 11660	12589 12709	15574 15655	19215 19310	15538				
54 1062 6641	5949 4752	8117 1110	11517 11661	12590 12710	15575 15656	19216 19311	15539				
55 1062 6760	6050 4753	8118 1111	11518 11662	12591 12711	15576 15657	19217 19312	15540				
56 1062 6879	6151 4754	8119 1112	11519 11663	12592 12712	15577 15658	19218 19313	15541				
57 1062 6998	6252 4755	8120 1113	11520 11664	12593 12713	15578 15659	19219 19314	15542				
58 1062 7117	6353 4756	8121 1114	11521 11665	12594 12714	15579 15660	19220 19315	15543				
59 1062 7236	6454 4757	8122 1115	11522 11666	12595 12715	15580 15661	19221 19316	15544				
60 1062 7355	6555 4758	8123 1116	11523 11667	12596 12716	15581 15662	19222 19317	15545				
61 1062 7474	6656 4759	8124 1117	11524 11668	12597 12717	15582 15663	19223 19318	15546				
62 1062 7593	6757 4760	8125 1118	11525 11669	12598 12718	15583 15664	19224 19319	15547				
63 1062 7712	6858 4761	8126 1119	11526 11670	12599 12719	15584 15665	19225 19320	15548				
64 1062 7831	6959 4762	8127 1120	11527 11671	12600 12720	15585 15666	19226 19321	15549				
65 1062 7950	7060 4763	8128 1121	11528 11672	12601 12721	15586 15667	19227 19322	15550				
66 1062 8069	7161 4764	8129 1122	11529 11673	12602 12722	15587 15668	19228 19323	15551				
67 1062 8188	7262 4765	8130 1123	11530 11674	12603 12723	15588 15669	19229 19324	15552				
68 1062 8307	7363 4766	8131 1124	11531 11675	12604 12724	15589 15670	19230 19325	15553				
69 1062 8426	7464 4767	8132 1125	11532 11676	12605 12725	15590 15671	19231 19326	15554				
70 1062 8545	7565 4768	8133 1126	11533 11677	12606 12726	15591 15672	19232 19327	15555				
71 1062 8664	7666 4769	8134 1127	11534 11678	12607 12727	15592 15673	19233 19328	15556				
72 1062 8783	7767 4770	8135 1128	11535 11679	12608 12728	15593 15674	19234 19329	15557				
73 1062 8902	7868 4771	8136 1129	11536 11680	12609 12729	15594 15675	19235 19330	15558				
74 1062 9021	7969 4772	8137 1130	11537 11681	12610 12730	15595 15676	19236 19331	15559				
75 1062 9140	8070 4773	8138 1131	11538 11682	12611 12731	15596 15677	19237 19332	15560				
76 1062 9259	8171 4774	8139 1132	11539 11683	12612 12732	15597 15678	19238 19333	15561				
77 1062 9378	8272 4775	8140 1133	11540 11684	12613 12733	15598 15679	19239 19334	15562				
78 1062 9497	8373 4776	8141 1134	11541 11685	12614 12734	15599 15680	19240 19335	15563				
79 1062 9616	8474 4777	8142 1135	11542 11686	12615 12735	15600 15681	19241 19336	15564				
80 1062 9735	8575 4778	8143 1136	11543 11687	12616 12736	15601 15682	19242 19337	15565				
81 1062 9854	8676 4779	8144 1137	11544 11688	12617 12737	15602 15683	19243 19338	15566				
82 1062 9973	8777 4780	8145 1138	11545 11689	12618 12738	15603 15684	19244 19339	15567				
83 1062 10092	8878 4781	8146 1139	11546 11690	12619 12739	15604 15685	19245 19340	15568				
84 1062 10211	8979 4782	8147 1140	11547 11691	12620 12740	15605 15686	19246 19341	15569				
85 1062 10330	9080 4783	8148 1141	11548 11692	12621 12741	15606 15687	19247 19342	15570				
86 1062 10449	9181 4784	8149 1142	11549 11693	12622 12742	15607 15688	19248 19343	15571				
87 1062 10568	9282 4785	8150 1143	11550 11694	12623 12743	15608 15689	19249 19344	15572				
88 1062 10687	9383 4786	8151 1144	11551 11695	12624 12744	15609 15690	19250 19345	15573				
89 1062 10806	9484 4787	8152 1145	11552 11696	12625 12745	15610 15691	19251 19346	15574				
90 1062 10925	9585 4788	8153 1146	11553 11697	12626 12746	15611 15692	19252 19347	15575				
91 1062 11044	9686 4789	8154 1147	11554 11698	12627 12747	15612 15693	19253 19348	15576				
92 1062 11163	9787 4790	8155 1148	11555 11699	12628 12748	15613 15694	19254 19349	15577				
93 1062 11282	9888 4791	8156 1149	11556 11700	12629 12749	15614 15695	19255 19350	15578				
94 1062 11401	9989 4792	8157 1150	11557 11701	12630 12750	15615 15696	19256 19351	15579				
95 1062 11520	10090 4793	8158 1151	11558 11702	12631 12751	15616 15697	19257 19352	15580				
96 1062 11639	10191 4794	8159 1152	11559 11703	12632 12752	15617 15698	19258 19353	15581				
97 1062 11758	10292 4795	8160 1153	11560 11704	12633 12753	15618 15699	19259 19354	15582				
98 1062 11877	10393 4796	8161 1154	11561 11705	12634 12754	15619 15700	19260 19355	15583				
99 1062 11996	10494 4797	8162 1155	11562 11706	12635 12755	15620 15701	19261 19356	15584				
100 1062 12115	10595 4798	8163 1156	11563 11707	12636 12756	15621 15702	19262 19357	15585				
101 1062 12234	10696 4799	8164 1157	11564 11708	12637 12757	15622 15703	19263 19358	15586				
102 1062 12353	10797 4800	8165 1158	11565 11709	12638 12758	15623 15704	19264 19359	15587				
103 1062 12472	10898 4801	8166 1159	11566 11710	12639 12759	15624 15705	19265 19360	15588				
104 1062 12591	10999 4802	8167 1160	11567 11711	12640 12760	15625 15706	19266 19361	15589				
105 1062 12710	11100 4803	8168 1161	11568 11712	12641 12761	15626 15707	19267 19362	15590				
106 1062 12829	11201 4804	8169 1162	11569 11713	12642 12762	15627 15708	19268 19363	15591				
107 1062 12948	11302 4805	8170 1163	11570 11714	12643 12763	15628 15709	19269 19364	15592				
108 1062 13067	11403 4806	8171 1164	11571 11715	12644 12764	15629 15710	19270 19365	15593				
109 1062 13186	11504 4807	8172 1165	11572 11716	12645 12765	15630 15711	19271 19366	15594				
110 1062 13305	11605 4808	8173 1166	11573 11717	12646 12766	15631 15712	19272 19367	15595				
111 1062 13424	11706 4809	8174 1167	11574 11718	12647 12767	15632 15713	19273 19368	15596				
112 1062 13543	11807 4810	8175 1168	11575 11719	12648 12768	15633 15714	19274 19369	15597				
113 1062 13662	11908 4811	8176 1169	11576 11720	12649 12769	15634 15715	19275 19370	15598				
114 1062 13781	12009 4812	8177 1170	11577 11721	12650 12770	15635 15716	1927					

FT UNIT TRUST INFORMATION SERVICE

Quinlan, Remnant Unit Trust Wngt. Ltd.			Magnum Fund		
Measwell Hve., 2 Potters Bldg, EC4A	01-2481250		Fixed Interest Fund	170	170
18 American Growth	54.0	+0.7	Fixed Income Fund	171	171
20 American Growth	54.0	+0.7	Fixed Income Fund	172	172
21 American Growth	54.0	+0.7	Fixed Income Fund	173	173
22 American Growth	54.0	+0.7	Fixed Income Fund	174	174
23 American Growth	54.0	+0.7	Fixed Income Fund	175	175
24 American Growth	54.0	+0.7	Fixed Income Fund	176	176
25 American Growth	54.0	+0.7	Fixed Income Fund	177	177
26 American Growth	54.0	+0.7	Fixed Income Fund	178	178
27 American Growth	54.0	+0.7	Fixed Income Fund	179	179
28 American Growth	54.0	+0.7	Fixed Income Fund	180	180
29 American Growth	54.0	+0.7	Fixed Income Fund	181	181
30 American Growth	54.0	+0.7	Fixed Income Fund	182	182
31 American Growth	54.0	+0.7	Fixed Income Fund	183	183
32 American Growth	54.0	+0.7	Fixed Income Fund	184	184
33 American Growth	54.0	+0.7	Fixed Income Fund	185	185
34 American Growth	54.0	+0.7	Fixed Income Fund	186	186
35 American Growth	54.0	+0.7	Fixed Income Fund	187	187
36 American Growth	54.0	+0.7	Fixed Income Fund	188	188
37 American Growth	54.0	+0.7	Fixed Income Fund	189	189
38 American Growth	54.0	+0.7	Fixed Income Fund	190	190
39 American Growth	54.0	+0.7	Fixed Income Fund	191	191
40 American Growth	54.0	+0.7	Fixed Income Fund	192	192
41 American Growth	54.0	+0.7	Fixed Income Fund	193	193
42 American Growth	54.0	+0.7	Fixed Income Fund	194	194
43 American Growth	54.0	+0.7	Fixed Income Fund	195	195
44 American Growth	54.0	+0.7	Fixed Income Fund	196	196
45 American Growth	54.0	+0.7	Fixed Income Fund	197	197
46 American Growth	54.0	+0.7	Fixed Income Fund	198	198
47 American Growth	54.0	+0.7	Fixed Income Fund	199	199
48 American Growth	54.0	+0.7	Fixed Income Fund	200	200
49 American Growth	54.0	+0.7	Fixed Income Fund	201	201
50 American Growth	54.0	+0.7	Fixed Income Fund	202	202
51 American Growth	54.0	+0.7	Fixed Income Fund	203	203
52 American Growth	54.0	+0.7	Fixed Income Fund	204	204
53 American Growth	54.0	+0.7	Fixed Income Fund	205	205
54 American Growth	54.0	+0.7	Fixed Income Fund	206	206
55 American Growth	54.0	+0.7	Fixed Income Fund	207	207
56 American Growth	54.0	+0.7	Fixed Income Fund	208	208
57 American Growth	54.0	+0.7	Fixed Income Fund	209	209
58 American Growth	54.0	+0.7	Fixed Income Fund	210	210
59 American Growth	54.0	+0.7	Fixed Income Fund	211	211
60 American Growth	54.0	+0.7	Fixed Income Fund	212	212
61 American Growth	54.0	+0.7	Fixed Income Fund	213	213
62 American Growth	54.0	+0.7	Fixed Income Fund	214	214
63 American Growth	54.0	+0.7	Fixed Income Fund	215	215
64 American Growth	54.0	+0.7	Fixed Income Fund	216	216
65 American Growth	54.0	+0.7	Fixed Income Fund	217	217
66 American Growth	54.0	+0.7	Fixed Income Fund	218	218
67 American Growth	54.0	+0.7	Fixed Income Fund	219	219
68 American Growth	54.0	+0.7	Fixed Income Fund	220	220
69 American Growth	54.0	+0.7	Fixed Income Fund	221	221
70 American Growth	54.0	+0.7	Fixed Income Fund	222	222
71 American Growth	54.0	+0.7	Fixed Income Fund	223	223
72 American Growth	54.0	+0.7	Fixed Income Fund	224	224
73 American Growth	54.0	+0.7	Fixed Income Fund	225	225
74 American Growth	54.0	+0.7	Fixed Income Fund	226	226
75 American Growth	54.0	+0.7	Fixed Income Fund	227	227
76 American Growth	54.0	+0.7	Fixed Income Fund	228	228
77 American Growth	54.0	+0.7	Fixed Income Fund	229	229
78 American Growth	54.0	+0.7	Fixed Income Fund	230	230
79 American Growth	54.0	+0.7	Fixed Income Fund	231	231
80 American Growth	54.0	+0.7	Fixed Income Fund	232	232
81 American Growth	54.0	+0.7	Fixed Income Fund	233	233
82 American Growth	54.0	+0.7	Fixed Income Fund	234	234
83 American Growth	54.0	+0.7	Fixed Income Fund	235	235
84 American Growth	54.0	+0.7	Fixed Income Fund	236	236
85 American Growth	54.0	+0.7	Fixed Income Fund	237	237
86 American Growth	54.0	+0.7	Fixed Income Fund	238	238
87 American Growth	54.0	+0.7	Fixed Income Fund	239	239
88 American Growth	54.0	+0.7	Fixed Income Fund	240	240
89 American Growth	54.0	+0.7	Fixed Income Fund	241	241
90 American Growth	54.0	+0.7	Fixed Income Fund	242	242
91 American Growth	54.0	+0.7	Fixed Income Fund	243	243
92 American Growth	54.0	+0.7	Fixed Income Fund	244	244
93 American Growth	54.0	+0.7	Fixed Income Fund	245	245
94 American Growth	54.0	+0.7	Fixed Income Fund	246	246
95 American Growth	54.0	+0.7	Fixed Income Fund	247	247
96 American Growth	54.0	+0.7	Fixed Income Fund	248	248
97 American Growth	54.0	+0.7	Fixed Income Fund	249	249
98 American Growth	54.0	+0.7	Fixed Income Fund	250	250
99 American Growth	54.0	+0.7	Fixed Income Fund	251	251
100 American Growth	54.0	+0.7	Fixed Income Fund	252	252
101 American Growth	54.0	+0.7	Fixed Income Fund	253	253
102 American Growth	54.0	+0.7	Fixed Income Fund	254	254
103 American Growth	54.0	+0.7	Fixed Income Fund	255	255
104 American Growth	54.0	+0.7	Fixed Income Fund	256	256
105 American Growth	54.0	+0.7	Fixed Income Fund	257	257
106 American Growth	54.0	+0.7	Fixed Income Fund	258	258
107 American Growth	54.0	+0.7	Fixed Income Fund	259	259
108 American Growth	54.0	+0.7	Fixed Income Fund	260	260
109 American Growth	54.0	+0.7	Fixed Income Fund	261	261
110 American Growth	54.0	+0.7	Fixed Income Fund	262	262
111 American Growth	54.0	+0.7	Fixed Income Fund	263	263
112 American Growth	54.0	+0.7	Fixed Income Fund	264	264
113 American Growth	54.0	+0.7	Fixed Income Fund	265	265
114 American Growth	54.0	+0.7	Fixed Income Fund	266	266
115 American Growth	54.0	+0.7	Fixed Income Fund	267	267
116 American Growth	54.0	+0.7	Fixed Income Fund	268	268
117 American Growth	54.0	+0.7	Fixed Income Fund	269	269
118 American Growth	54.0	+0.7	Fixed Income Fund	270	270
119 American Growth	54.0	+0.7	Fixed Income Fund	271	271
120 American Growth	54.0	+0.7	Fixed Income Fund	272	272
121 American Growth	54.0	+0.7	Fixed Income Fund	273	273
122 American Growth	54.0	+0.7	Fixed Income Fund	274	274
123 American Growth	54.0	+0.7	Fixed Income Fund	275	275
124 American Growth	54.0	+0.7	Fixed Income Fund	276	276
125 American Growth	54.0	+0.7	Fixed Income Fund	277	277
126 American Growth	54.0	+0.7	Fixed Income Fund	278	278
127 American Growth	54.0	+0.7	Fixed Income Fund	279	279
128 American Growth	54.0	+0.7	Fixed Income Fund	280	280
129 American Growth	54.0	+0.7	Fixed Income Fund	281	281
130 American Growth	54.0	+0.7	Fixed Income Fund	282	282
131 American Growth	54.0	+0.7	Fixed Income Fund	283	283
132 American Growth	54.0	+0.7	Fixed Income Fund	284	284
133 American Growth	54.0	+0.7	Fixed Income Fund	285	285
134 American Growth	54.0	+0.7	Fixed Income Fund	286	286
135 American Growth	54.0	+0.7	Fixed Income Fund	287	287
136 American Growth	54.0	+0.7	Fixed Income Fund	288	288
137 American Growth	54.0	+0.7	Fixed Income Fund	289	289
138 American Growth	54.0	+0.7	Fixed Income Fund	290	290
139 American Growth	54.0	+0.7	Fixed Income Fund	291	291
140 American Growth	54.0	+0.7	Fixed Income Fund	292	292
141 American Growth	54.0	+0.7	Fixed Income Fund	293	293
142 American Growth	54.0	+0.7	Fixed Income Fund	294	294
143 American Growth	54.0	+0.7	Fixed Income Fund	295	295
144 American Growth	54.0	+0.7	Fixed Income Fund	296	296
145 American Growth	54.0	+0.7	Fixed Income Fund	297	297
146 American Growth	54.0	+0.7	Fixed Income Fund	298	298
147 American Growth	54.0	+0.7	Fixed Income Fund	299	299
148 American Growth	54.0	+0.7	Fixed Income Fund	300	300
149 American Growth	54.0	+0.7	Fixed Income Fund	301	301
150 American Growth	54.0	+0.7	Fixed Income Fund	302	302
151 American Growth	54.0	+0.7	Fixed Income Fund	303	303
152 American Growth	54.0	+0.7	Fixed Income Fund	304	304
153 American Growth	54.0	+0.7	Fixed Income Fund	305	305
154 American Growth	54.0	+0.7	Fixed Income Fund	306	306
155 American Growth	54.0	+0.7	Fixed Income Fund	307	307
156 American Growth	54.0	+0.7	Fixed Income Fund	308	308
157 American Growth	54.0	+0.7	Fixed Income Fund	309	309
158 American Growth	54.0	+0.7	Fixed Income Fund	310	310
159 American Growth	54.0	+0.7	Fixed Income Fund	311	311
160 American Growth	54.0	+0.7	Fixed Income Fund	312	312
161 American Growth	54.0	+0.7	Fixed Income Fund	313	313
162 American Growth	54.0	+0.7	Fixed Income Fund	314	314
163 American Growth	54.0	+0.7	Fixed Income Fund	315	315
164 American Growth	54.0	+0.7	Fixed Income Fund	316	316
165 American Growth	54.0	+0.7	Fixed Income Fund	317	317
166 American Growth	54.0	+0.7	Fixed Income Fund	318	318
167 American Growth	54.0	+0.7	Fixed Income Fund	319	319
168 American Growth	54.0	+0.7	Fixed Income Fund	320	320
169 American Growth	54.0	+0.7	Fixed Income Fund	321	321
170 American Growth	54.0	+0.7	Fixed Income Fund	322	322
171 American Growth	54.0	+0.7	Fixed Income Fund	323	323
172 American Growth	54.0	+0.7	Fixed Income Fund	324	324
173 American Growth	54.0	+0.7	Fixed Income Fund	325	325
174 American Growth	54.0	+0.7	Fixed Income Fund	326	326
175 American Growth	54.0	+0.7	Fixed Income Fund	327	327
176 American Growth	54.0	+0.7	Fixed Income Fund	328	328
177 American Growth	54.0	+0.7	Fixed Income Fund	329	329
178 American Growth	54.0	+0.7	Fixed Income Fund	330	330
179 American Growth	54.0	+0.7	Fixed Income Fund	331	331
180 American Growth	54.0	+0.7	Fixed Income Fund	332	332
181 American Growth	54.0	+0.7	Fixed Income Fund	333	333
182 American Growth	54.0	+0.7	Fixed Income Fund	334	334
183 American Growth	54.0	+0.7	Fixed Income Fund	335	335
184 American Growth	54.0	+0.7	Fixed Income Fund	336	336
185 American Growth	54.0	+0.7	Fixed Income Fund	337	337
186 American Growth	54.0	+0.7	Fixed Income Fund	338	338
187 American Growth	54.0	+0.7	Fixed Income Fund	339	339
188 American Growth	54.0	+0.7	Fixed Income Fund	340	340
189 American Growth	54.0	+0.7	Fixed Income Fund	341	341
190 American Growth	54.0	+0.7	Fixed Income Fund	342	342
191 American Growth	54.0	+0.7	Fixed Income Fund	343	343
192 American Growth	54.0	+0.7	Fixed Income Fund	344	344
193 American Growth	54.0	+0.7	Fixed Income Fund	345	345
194 American Growth	54.0	+0.7	Fixed Income Fund	346	346
195 American Growth	54.0	+0.7	Fixed Income Fund	347	347
196 American Growth	54.0	+0.7	Fixed Income Fund	348	348
197 American Growth	54.0	+0.7	Fixed Income Fund	349	349
198 American Growth	54.0	+0.7	Fixed Income Fund	350	350
199 American Growth	54.0	+0.7	Fixed Income Fund	351	351
200 American Growth	54.0	+0.7	Fixed Income Fund	352	352
201 American Growth	54.0	+0.7	Fixed Income Fund	353	353
202 American Growth	54.0	+0.7	Fixed Income Fund	354	354
203 American Growth	54.0	+0.7	Fixed Income Fund	355	355
204 American Growth	54.0	+0.7	Fixed Income Fund	356	356
205 American Growth	54.0	+0.7	Fixed Income Fund	357	357
206 American Growth	54.0	+0.7	Fixed Income Fund	358	358
207 American Growth	54.0	+0.7	Fixed Income Fund	359	359
208 American Growth	54.0	+0.7	Fixed Income Fund	360	360
209 American Growth	54.0	+0.7	Fixed Income Fund	361	361
210 American Growth	54.0	+0.7	Fixed Income Fund	362	362
211 American Growth	54.0	+0.7	Fixed Income Fund	363	363
212 American Growth	54.0	+0.7	Fixed Income Fund	364	364
213 American Growth	54.0	+0.7	Fixed Income Fund	365	365
214 American Growth	54.0	+0.7	Fixed Income Fund	366	366
215 American Growth	54.0	+0.7	Fixed Income Fund	367	367
216 American Growth	54.0	+0.7	Fixed Income Fund	368	368
217 American Growth	54.0	+0.7	Fixed Income Fund	369	369
218 American Growth	54.0	+0.7	Fixed Income Fund	370	370
219 American Growth	54.0	+0.7	Fixed Income Fund	371	371
220 American Growth	54.0	+0.7	Fixed Income Fund	372	372
221 American Growth	54.0	+0.7	Fixed Income Fund	373	373
222 American Growth	54.0	+0.7	Fixed Income Fund	374	374
223 American Growth	54.0	+0.7	Fixed Income Fund	375	375
224 American Growth	54.0	+0.7	Fixed Income Fund	376	376
225 American Growth	54.0	+0.7	Fixed Income Fund	377	377
226 American Growth	54.0	+0.7	Fixed Income Fund	378	378
227 American Growth	54.0	+0.7	Fixed Income Fund	379	379
228 American Growth	54.0	+0.7	Fixed Income Fund	380	380
229 American Growth	54.0	+0.7	Fixed Income Fund	381	381
230 American Growth	54.0	+0.7	Fixed Income Fund	382	382
231 American Growth	54.0	+0.7	Fixed Income Fund	383	383
232 American Growth	54.0	+0.7	Fixed Income Fund	384	384
233 American Growth	54.0	+0.7	Fixed Income Fund	385	385
234 American Growth	54.0	+0.7	Fixed Income Fund	386	386
235 American Growth	54.0	+0.7	Fixed Income Fund	387	387
236 American Growth	54.0	+0.7	Fixed Income Fund	388	388
237 American Growth	54.0	+0.7	Fixed Income Fund	389	389
238 American Growth	54.0	+0.7	Fixed Income Fund	390	390
239 American Growth	54.0	+0.7	Fixed Income Fund	391	391
240 American Growth	54.0	+0.7	Fixed Income Fund	392	392
241 American Growth	54.0	+0.7	Fixed Income Fund	393	393
242 American Growth	54.0	+0.7	Fixed Income Fund	394	394
2					

1		2		3		4	

[illegible]

Money Market Bank Accounts

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar easier but above lows

The dollar lost ground in currency markets yesterday following heavy selling in the U.S. on Monday. It finished above opening levels but at the lower quotations generated fresh interest. Trading was nervous for most of the day in the absence of any clear trend. The dollar's failure to hold above DM 3.1500 was seen as the main reason behind the liquidation of many long positions but it remained unclear as to whether the fall reflected a mere weathering of space or any longer term implication of the recent fall in U.S. interest rates.

Consequently there appeared to be little incentive to push the dollar too far in either direction. It closed at DM 3.1540 from DM 3.1700 and SwFr 2.6355 compared with SwFr 2.6400. On Bank of England figures, the dollar's trade weighted index fell to 145.7 from 146.3.

STERLING - Trading range against the dollar in 1984-85 is 1.4940 to 1.4220. December average 1.1873. The exchange rate index rose to 72.7 from 72.6, having touched a high of 72.8, and compared with a six-month average of 71.9.

Sterling managed to hold on to most of the day's gains despite better than expected UK money supply figures and the reduced possibility of higher clearing bank base rates. Against the dollar it closed at \$1.475-1.485, a rise of 60 points. It was slightly easier against the D-Mark at DM 3.6200 from DM 3.6250 and ¥251.25 from ¥252.00. It rose in terms of the Swiss franc, however, to SwFr 3.0250 from SwFr 3.0225 and FFf 11.0950 from FFf 11.0900.

D-MARK - Trading range against the dollar in 1984-85 is 2.1760 to 2.5535. December average 2.1021. Trade weighted index 120.4 against 124.6 six months ago.

The dollar was fixed at DM 3.1385 at yesterday's closing in Frankfurt, down from DM 3.1767 on Monday and there was no intervention by the Bundesbank. European markets were rather reluctant to push the dollar fall from its weaker opening levels as it was unclear as to whether

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Jan 8	Jan 7	% change
Belgian Franc	100	44.500	44.500	0.00
Dutch Guilder	100	360.000	360.000	0.00
French Franc	100	6.5595	6.5595	0.00
German D-Mark	100	3.3757	3.3757	0.00
Italian Lira	1,000	1,936.26	1,936.26	0.00
Spanish Peseta	100	166.640	166.640	0.00
Swiss Franc	100	2.0037	2.0037	0.00
UK Sterling	100	1.4750	1.4750	0.00

POUND SPOT-FORWARD AGAINST POUND

Jan 8	Jan 7	One month	Three months	Six months
U.S.	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Canada	1.1810-1.1850	1.1810-1.1850	1.1810-1.1850	1.1810-1.1850
France	6.5595	6.5595	6.5595	6.5595
Germany	3.3757	3.3757	3.3757	3.3757
Italy	1.936.26	1.936.26	1.936.26	1.936.26
Spain	166.640	166.640	166.640	166.640
Sweden	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Switzerland	2.0037	2.0037	2.0037	2.0037
Japan	251.25	251.25	251.25	251.25

OTHER CURRENCIES

Jan 8	Jan 7	One month	Three months	Six months
Argentina Peso	214.00-216.00	187.49-187.64	187.49-187.64	187.49-187.64
Australia Dollar	1.4150-1.4160	1.4150-1.4160	1.4150-1.4160	1.4150-1.4160
Brazil Cruzeiro	2.714-2.728	2.714-2.728	2.714-2.728	2.714-2.728
Chilean Peso	80.000	80.000	80.000	80.000
Colombian Peso	1,600.00	1,600.00	1,600.00	1,600.00
Costa Rican Colon	100.00	100.00	100.00	100.00
Czech Koruna	166.640	166.640	166.640	166.640
Danish Krone	6.5595	6.5595	6.5595	6.5595
Deutsche Mark	3.3757	3.3757	3.3757	3.3757
Dracma	200.00	200.00	200.00	200.00
Escudo	200.00	200.00	200.00	200.00
Florin	200.00	200.00	200.00	200.00
Guarani	200.00	200.00	200.00	200.00
Hong Kong Dollar	7.8000	7.8000	7.8000	7.8000
Indian Rupee	15.0000	15.0000	15.0000	15.0000
Indonesian Rupiah	1,600.00	1,600.00	1,600.00	1,600.00
Israeli Sheqel	2.0000	2.0000	2.0000	2.0000
Japanese Yen	251.25	251.25	251.25	251.25
Korean Won	100.00	100.00	100.00	100.00
Malaysian Ringgit	2.0000	2.0000	2.0000	2.0000
Mexican Peso	16.0000	16.0000	16.0000	16.0000
New Zealand Dollar	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Norwegian Krone	6.5595	6.5595	6.5595	6.5595
Philippine Peso	100.00	100.00	100.00	100.00
Portuguese Escudo	200.00	200.00	200.00	200.00
Romanian Leu	100.00	100.00	100.00	100.00
Saudi Arabian Riyal	2.0000	2.0000	2.0000	2.0000
Singapore Dollar	7.8000	7.8000	7.8000	7.8000
Sri Lankan Rupee	100.00	100.00	100.00	100.00
Swedish Krona	6.5595	6.5595	6.5595	6.5595
Swiss Franc	2.0037	2.0037	2.0037	2.0037
Taiwan Dollar	100.00	100.00	100.00	100.00
Thai Baht	100.00	100.00	100.00	100.00
Uruguayan Peso	100.00	100.00	100.00	100.00
Venezuelan Bolivar	100.00	100.00	100.00	100.00

EXCHANGE CROSS RATES

Jan 8	Jan 7	One month	Three months	Six months
Pound Sterling	1.0000	1.0000	1.0000	1.0000
U.S. Dollar	1.4750	1.4750	1.4750	1.4750
Deutsche Mark	3.3757	3.3757	3.3757	3.3757
French Franc	6.5595	6.5595	6.5595	6.5595
Italian Lira	1,936.26	1,936.26	1,936.26	1,936.26
Spanish Peseta	166.640	166.640	166.640	166.640
Swiss Franc	2.0037	2.0037	2.0037	2.0037
UK Sterling	1.0000	1.0000	1.0000	1.0000

EURO-CURRENCY INTEREST RATES (Market closing rates)

Jan 8	Jan 7	One month	Three months	Six months
Short term	9.50	9.50	9.50	9.50
3 days notice	9.50	9.50	9.50	9.50
7 days notice	9.50	9.50	9.50	9.50
14 days notice	9.50	9.50	9.50	9.50
30 days notice	9.50	9.50	9.50	9.50
90 days notice	9.50	9.50	9.50	9.50
180 days notice	9.50	9.50	9.50	9.50
360 days notice	9.50	9.50	9.50	9.50

MONEY MARKETS

Rates down on money supply

Interest rates declined on the London money market yesterday afternoon, following publication of the mid-December UK money supply figures. These were still distorted by the British Telecom share issue, and dealers remained confused about the immediate future of the market. The fall of 1/2 per cent in sterling 3-months was towards the lower end of the expected range, but the market was less happy with a rise of 1/4 per cent in bank lending during the month.

Although it is generally felt that the M3 figure was good enough to discourage higher base rates in the next day or so, UK clearing banks' base lending rate, 9.1-9.2 per cent, since November 23.

The weakness of the pound and the present high level of interest rates on paper in the market, compared with base rates, left dealers unsure whether the present structure can be maintained.

Three-month interbank fell to 10.12 per cent from 10.13 per cent, while discount houses' rates for three-month bank bills declined to 9.1-9.2 per cent from 9.1-9.2 per cent.

The Bank of England gave help of £254m to the London money market yesterday on an estimated shortage of £200m. All the

MONEY RATES

Jan 8	Jan 7	One month	Three months	Six months
Overnight	9.50	9.50	9.50	9.50
3 days notice	9.50	9.50	9.50	9.50
7 days notice	9.50	9.50	9.50	9.50
14 days notice	9.50	9.50	9.50	9.50
30 days notice	9.50	9.50	9.50	9.50
90 days notice	9.50	9.50	9.50	9.50
180 days notice	9.50	9.50	9.50	9.50
360 days notice	9.50	9.50	9.50	9.50

LONDON MONEY RATES

Jan 8	Jan 7	One month	Three months	Six months
Overnight	9.50	9.50	9.50	9.50
3 days notice	9.50	9.50	9.50	9.50
7 days notice	9.50	9.50	9.50	9.50
14 days notice	9.50	9.50	9.50	9.50
30 days notice	9.50	9.50	9.50	9.50
90 days notice	9.50	9.50	9.50	9.50
180 days notice	9.50	9.50	9.50	9.50
360 days notice	9.50	9.50	9.50	9.50

FT LONDON INTERBANK FIXING

Jan 8	Jan 7	One month	Three months	Six months
Overnight	9.50	9.50	9.50	9.50
3 days notice	9.50	9.50	9.50	9.50
7 days notice	9.50	9.50	9.50	9.50
14 days notice	9.50	9.50	9.50	9.50
30 days notice	9.50	9.50	9.50	9.50
90 days notice	9.50	9.50	9.50	9.50
180 days notice	9.50	9.50	9.50	9.50
360 days notice	9.50	9.50	9.50	9.50

ECOD Fixed Rate Swap Finance IV: Average Rate of Interest period

Jan 8	Jan 7	One month	Three months	Six months
Overnight	9.50	9.50	9.50	9.50
3 days notice	9.50	9.50	9.50	9.50
7 days notice	9.50	9.50	9.50	9.50
14 days notice	9.50	9.50	9.50	9.50
30 days notice	9.50	9.50	9.50	9.50
90 days notice	9.50	9.50	9.50	9.50
180 days notice	9.50	9.50	9.50	9.50
360 days notice	9.50	9.50	9.50	9.50

FINANCIAL FUTURES

Prices firm

Interest rate contracts were firm on the London International Financial Futures Exchange yesterday. Gilts for March delivery finished at the high point of the day, following a fall of 1/4 per cent in December UK money supply growth. This was at the bottom of an anticipated range and tended to reduce pressure for an immediate rise in clearing bank base rates.

The March contract opened firmer at 105.28, encouraged by the improvement of sterling against the dollar in New York overnight. After touching a low of 105.23, March gilts closed at the day's peak of 105.24, compared with 105.14 on Monday.

Three-month sterling deposits for March opened at the day's low of 89.45, but this was above the previous close of 89.39. The contract rose to a high point of 89.54, on the money supply figures, and closed at 89.50.

March Eurodollars touched a contract high of 90.81, and closed firmer at 90.73 compared with 90.70 on the recent easing of U.S. interest rates and a firmer tone to the New York bond market. It is also expected that U.S. weekly M1 money supply will be lower this week, after last week's sharp rise.

Treasury bonds were influenced by similar factors. The March contract opened at 71.15, and after touching 71.19, finished at 71.12, compared with 71.04 previously.

STERLING EXCHANGE RATE INDEX

Jan 8	Jan 7	One month	Three months	Six months
U.S.	1.4750	1.4750	1.4750	1.4750
Canada	1.1810	1.1810	1.1810	1.1810
France	6.5595	6.5595	6.5595	6.5595
Germany	3.3757	3.3757	3.3757	3.3757
Italy	1.936.26	1.936.26	1.936.26	1.936.26
Spain	166.640	166.640	166.640	166.640
Sweden	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Switzerland	2.0037	2.0037	2.0037	2.0037
Japan	251.25	251.25	251.25	251.25

CURRENCY MOVEMENTS CURRENCY RATES

Jan 8	Jan 7	One month	Three months	Six months
U.S.	1.4750	1.4750	1.4750	1.4750
Canada	1.1810	1.1810	1.1810	1.1810
France	6.5595	6.5595	6.5595	6.5595
Germany	3.3757	3.3757	3.3757	3.3757
Italy	1.936.26	1.936.26	1.936.26	1.936.26
Spain	166.640	166.640	166.640	166.640
Sweden	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Switzerland	2.0037	2.0037	2.0037	2.0037
Japan	251.25	251.25	251.25	251.25

CS/SOR rate for January 7, 1983

Jan 8	Jan 7	One month	Three months	Six months
U.S.	1.4750	1.4750	1.4750	1.4750
Canada	1.1810	1.1810	1.1810	1.1810
France	6.5595	6.5595	6.5595	6.5595
Germany	3.3757	3.3757	3.3757	3.3757
Italy	1.936.26	1.936.26	1.936.26	1.936.26
Spain	166.640	166.640	166.640	166.640
Sweden	1.455-1.460	1.475-1.485	1.475-1.485	1.475-1.485
Switzerland	2.0037	2.0037	2.0037	2.0037
Japan	251.25	251.25	251.25	251.25

London clearing banks' balances

as at December 12 1984

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the London clearing banks and cover the business of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the monetary sector.

TABLE 1. AGGREGATE BALANCES	Total outstanding	Change on month
LIABILITIES	£m	£m
Sterling deposits:		
UK monetary sector	18,481	+ 361
UK public sector	59,196	+ 246
Overseas residents	1,140	+ 241
Certificates of deposit	9,744	+ 263
of which: Sight	94,000	+ 460
Time (inc. CD's)	33,389	+ 379
Foreign currency deposits:	61,012	+ 839
UK monetary sector	19,041	+ 523
Other UK residents	4,783	+ 106
Overseas residents	46,831	+ 135
Certificates of deposit	6,371	+ 359
Total deposits	76,826	+ 1,113
Other liabilities*	171,227	+ 653
Total liabilities	248,053	+ 1,766
ASSETS		
Cash and balances with Bank of England	1,554	+ 117
Market loans:		
UK monetary sector	38,815	+ 505
Other UK residents	37,753	+ 669
Overseas residents	2,657	+ 124
British Government stocks	2,672	+ 220
Advances	92,600	+ 632
Other foreign currency assets*	24,416	+ 1,085
Total assets	248,053	+ 1,766

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES	Total outstanding	Change on month
LIABILITIES	£m	£m
U.S. Dollar	171,227	+ 653
Swiss Franc	46,831	+ 135
Japanese Yen	6,371	+ 359
Other foreign currencies	1,140	+ 241
ASSETS		
Cash and balances with Bank of England	1,554	+ 117
Market loans:		
U.S. Dollar	38,815	+ 505
Swiss Franc	37,753	+ 669
Japanese Yen	2,657	+ 124
Other foreign currencies	2,672	+ 220
Advances	92,600	+ 632
Other foreign currency assets*	24,416	+ 1,085
Total assets	248,053	+ 1,766

TABLE 3. INDIVIDUAL GROUPS OF BANKS' ELIGIBLE LIABILITIES	Total outstanding	Change on month
U.S. Dollar	171,227	+ 653
Swiss Franc	46,831	+ 135
Japanese Yen	6,371	+ 359
Other foreign currencies	1,140	+ 241
ASSETS		
Cash and balances with Bank of England	1,554	+ 117
Market loans:		
U.S. Dollar	38,815	+ 505
Swiss Franc	37,753	+ 669
Japanese Yen	2,657	+ 124
Other foreign currencies	2,672	+ 220
Advances	92,600	+ 632
Other foreign currency assets*	24,416	+ 1,085
Total assets	248,053	+ 1,766

OVER-THE-COUNTER

[illegible]

NEW YORK FROM JAMES

	Jan. 8	Jan. 7	Jan. 4	Jan. 3	1984-85	
					High	Low
AUSTRALIA						
AI ord., 1-1-86	718.3	715.5	721.4	726.5	787.9 (+1.84)	540.5 (-18.5)
Metals Admin. 1-7-86	585.8	583.8	626.5	627.4	673.3A	585.6 (-1.7)
AUSTRIA						
Credit Aktien - 2.1.82	56.91	56.05	58.00	58.04	59.37 (+28.12)	53.29 (-15.8)
BELGIUM						
Brussels 5-1-1-80	2156.28	2150.01	2160.55	2160.79		
DENMARK						
Copenhagen 5-2-1-83	156.44	156.93	160.18	155.55	225.31 (+21.1-84)	156.44 (+21.85)
FRANCE						
General 1-12-85	104.21	103.5	101.40	100.9	108.7 (+1.35)	105.5 (-5.15)
Tendence 2-9-12-84	156.2	187.9	181.00	180.9	182.5 (+1.85)	150.5 (-2.54)

[illegible]

Country (Year)	1970	1971	1972	1973	1974	1975	1976
SINGAPORE							
Strata Times (1986)	782.56	796.78	785.72	736.18	1671.81	732.00	732.00
SOUTH AFRICA							
Gold (1986)	908.5	1059.0	1191.73	1376.72	1294.04		
Industrial (1986)	912.1	1105.5	1266.5	1355.5	1190.6		
SPAIN							
Madrid S.E. (28.12.84)	105.00	105.15	104.56	102.64	105.15	171.85	100.90
SWEDEN							
Stockholm P & I (11.58)	1408.66	1406.05	1690.25	1661.84	1584.5	1531	1592.93
SWITZERLAND							
Basel Bank Corp. (31.12.86)	408.5	437.1	488.9	586.7	408.5	150.5	184.5
World Capital Int. (1.1.70)		164.74	184.8	184.8	150.5	150.5	184.5

** Saturday January 5: Japan Nikkei-Dow (11,545.2). TSE (919.22).
Base values of all indices are 100 except Australia All Ordinary and Metals—
500, NYSE All Common—500, Standard and Poors—10; and Toronto Composite
and Metals—1,000. Toronto indices based 1975 and Montreal Portfolio 4/1/53.
Excluding bonds. 1 400 Industrials. 5 400 Industrials plus 40 Utilities. 40
Financials and 20 Transports. c Closed. (u) Unavailable.


Stack	Sales (thousands)	High	Low	Last	Change
ProComp	79	4	31	35	+1
Team	105	10	30	35	+1
ProMac	120	15	33	35	+1
ProCo 5	47	15	42	42	+1
ProCo 6	16	16	41	41	+1
ProCo 8	16	52	43	43	+2
ProCo 9	16	52	43	43	+2
ProCo 10	16	52	43	43	+2
ProCo 11	16	52	43	43	+2
ProCo 12	16	52	43	43	+2
ProCo 13	16	52	43	43	+2
ProCo 14	16	52	43	43	+2
ProCo 15	16	52	43	43	+2
ProCo 16	16	52	43	43	+2
ProCo 17	16	52	43	43	+2
ProCo 18	16	52	43	43	+2
ProCo 19	16	52	43	43	+2
ProCo 20	16	52	43	43	+2
ProCo 21	16	52	43	43	+2
ProCo 22	16	52	43	43	+2
ProCo 23	16	52	43	43	+2
ProCo 24	16	52	43	43	+2
ProCo 25	16	52	43	43	+2
ProCo 26	16	52	43	43	+2
ProCo 27	16	52	43	43	+2
ProCo 28	16	52	43	43	+2
ProCo 29	16	52	43	43	+2
ProCo 30	16	52	43	43	+2
ProCo 31	16	52	43	43	+2
ProCo 32	16	52	43	43	+2
ProCo 33	16	52	43	43	+2
ProCo 34	16	52	43	43	+2
ProCo 35	16	52	43	43	+2
ProCo 36	16	52	43	43	+2
ProCo 37	16	52	43	43	+2
ProCo 38	16	52	43	43	+2
ProCo 39	16	52	43	43	+2
ProCo 40	16	52	43	43	+2
ProCo 41	16	52	43	43	+2
ProCo 42	16	52	43	43	+2
ProCo 43	16	52	43	43	+2
ProCo 44	16	52	43	43	+2
ProCo 45	16	52	43	43	+2
ProCo 46	16	52	43	43	+2
ProCo 47	16	52	43	43	+2
ProCo 48	16	52	43	43	+2
ProCo 49	16	52	43	43	+2
ProCo 50	16	52	43	43	+2
ProCo 51	16	52	43	43	+2
ProCo 52	16	52	43	43	+2
ProCo 53	16	52	43	43	+2
ProCo 54	16	52	43	43	+2
ProCo 55	16	52	43	43	+2
ProCo 56	16	52	43	43	+2
ProCo 57	16	52	43	43	+2
ProCo 58	16	52	43	43	+2
ProCo 59	16	52	43	43	+2
ProCo 60	16	52	43	43	+2
ProCo 61	16	52	43	43	+2
ProCo 62	16	52	43	43	+2
ProCo 63	16	52	43	43	+2
ProCo 64	16	52	43	43	+2
ProCo 65	16	52	43	43	+2
ProCo 66	16	52	43	43	+2
ProCo 67	16	52	43	43	+2
ProCo 68	16	52	43	43	+2
ProCo 69	16	52	43	43	+2
ProCo 70	16	52	43	43	+2
ProCo 71	16	52	43	43	+2
ProCo 72	16	52	43	43	+2
ProCo 73	16	52	43	43	+2
ProCo 74	16	52	43	43	+2
ProCo 75	16	52	43	43	+2
ProCo 76	16	52	43	43	+2
ProCo 77	16	52	43	43	+2
ProCo 78	16	52	43	43	+2
ProCo 79	16	52	43	43	+2
ProCo 80	16	52	43	43	+2
ProCo 81	16	52	43	43	+2
ProCo 82	16	52	43	43	+2
ProCo 83	16	52	43	43	+2

[illegible][illegible]

	Sales Index	Pop.	Land	Water	Area
1901	100	100	100	100	100
1910	100	100	100	100	100
1920	100	100	100	100	100
1930	100	100	100	100	100
1940	100	100	100	100	100
1950	100	100	100	100	100
1960	100	100	100	100	100
1970	100	100	100	100	100
1980	100	100	100	100	100
1990	100	100	100	100	100
2000	100	100	100	100	100
2010	100	100	100	100	100
2020	100	100	100	100	100
2030	100	100	100	100	100
2040	100	100	100	100	100
2050	100	100	100	100	100
2060	100	100	100	100	100
2070	100	100	100	100	100
2080	100	100	100	100	100
2090	100	100	100	100	100
2100	100	100	100	100	100
2110	100	100	100	100	100
2120	100	100	100	100	100
2130	100	100	100	100	100
2140	100	100	100	100	100
2150	100	100	100	100	100
2160	100	100	100	100	100
2170	100	100	100	100	100
2180	100	100	100	100	100
2190	100	100	100	100	100
2200	100	100	100	100	100
2210	100	100	100	100	100
2220	100	100	100	100	100
2230	100	100	100	100	100
2240	100	100	100	100	100
2250	100	100	100	100	100
2260	100	100	100	100	100
2270	100	100	100	100	100
2280	100	100	100	100	100
2290	100	100	100	100	100
2300	100	100	100	100	100
2310	100	100	100	100	100
2320	100	100	100	100	100
2330	100	100	100	100	100
2340	100	100	100	100	100
2350	100	100	100	100	100
2360	100	100	100	100	100
2370	100	100	100	100	100
2380	100	100	100	100	100
2390	100	100	100	100	100
2400	100	100	100	100	100
2410	100	100	100	100	100
2420	100	100	100	100	100
2430	100	100	100	100	100
2440	100	100	100	100	100
2450	100	100	100	100	100
2460	100	100	100	100	100
2470	100	100	100	100	100
2480	100	100	100	100	100
2490	100	100	100	100	100
2500	100	100	100	100	100
2510	100	100	100	100	100
2520	100	100	100	100	100
2530	100	100	100	100	100
2540	100	100	100	100	100

[illegible][illegible]

The Hewlett-Packard range of Professional calculators has been developed to give you all the calculating power you need in the palm of your hand. All are versatile. All can be programmed—but the 12C has been specially designed for the business user. All the answers you will ever need. It has the complicated specialised calculations that you use—the ones that cause you headaches and cost you hours of valuable time, already pre-programmed in.



A complete manual of instructions and programs make the HP 12C easy to use. You are operational from the moment you first switch it on.

With a memory that will retain your valuable figures even when switched off and full programmability, HP 12C is the obvious answer to all your business questions. Call in and see it at your dealer or fill in the coupon below and we will send you full details of the Hewlett-Packard 12C professional calculator.



SEND TO: FREEPOST, Enquiry Section, Hewlett-Packard Ltd,
Esksdale Road, Wilmersish, Wokingham, Berkshire, RG11 1BR.

Please send me details of the Hewlett-Packard 12C Professional Calculator.

Name

Position

Company

Address

Postcode

Tel No:

NAME _____
POSITION _____
COMPANY _____

WILETT
CKARD

Postcode _____
Tel No: _____

Pensions in 1985

The Financial Times 1985 Pensions conference to be held at the Inter-Continental Hotel on 22 and 23 January will be chaired by Mr Michael Pilch, CBE, Director, Noble Lowndes & Partners Limited, Mr Dryden Gilling-Smith, Managing Director, EBS (Management) Limited and Mr Tom Heyes, Chairman, National Association of Pension Funds and Head of the Investments Department, ICI plc. Speakers will include:

Mr Eric F Rogers
Deputy Chairman
Occupational Pensions Board

Mr David Malcolm
Chief Investment Manager
Royal Insurance plc

Mr Maurice Oldfield
Vice President
National Association of Pension Funds

The Rt Hon Peter Shore, MP
Member of the Shadow Cabinet

Mr John F Chown
Chairman and Managing Director
J F Chown and Company Limited

**To: Financial Times Limited, Conference Organisation,
Minster House, Arthur Street, London EC4R 9AX.
Tel: 01-621 1355 Telex: 27347 FTCONF G**

Name _____
Company _____
Address _____

Tel: _____ Telex: _____

IFT A FINANCIAL TIMES
CONFERENCE in
association with
MONEY MANAGEMENT